

# FINANCIAL TIMES

Britain and the EMS:  
reformed system  
would be best, Page 25

EUROPE'S BUSINESS NEWSPAPER  
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D 8523 A

Austria	Skd22	Indonesia	Rp3100	Portugal	Esc100
Bulgaria	Dir4200	Iraq	1000	Spain	Esc100
Canada	Cd1200	Japan	Yen100	Sweden	Sk100
Cyprus	Cd1.75	Yarm	Ps125	Switzerland	Fr7.25
Denmark	Dkr4700	Jordan	Fls500	Switzerland	Fr7.25
Egypt	Es2.25	Kuwait	Fls500	Switzerland	Fr7.25
Finland	Fls2.50	Liberia	SL125.00	Switzerland	Fr7.25
Germany	DM42.20	Mazatlan	Fls2.25	Thailand	Ba50
Greece	Dr7.00	Mexico	Ps200	Tunisia	Dir50
Hong Kong	HKS12	Morocco	Dir6.00	Turkey	L500
India	Rp15	Norway	Nkr6.00	USA	\$1.00

World News Business Summary

## Iraqi Gulf attacks break lull of four days

Iraq broke a four-day lull in attacks on Gulf shipping with an air strike yesterday on two large naval targets, its term for oil tankers and merchant ships.

An Iraqi military spokesman said the aircraft attacked the vessels at the tanker waiting area east of Iran's main oil terminal at Kharg island.

### Schlüter in trouble

Danish Prime Minister Poul Schlüter's four-party coalition looked set to lose its working majority after yesterday's general election but the opposition Social Democrats did not appear to be in a position to form a government. Page 26

### Luanda talks resume

Washington's top African specialist, Assistant Secretary of State Chester Crocker, arrived in Luanda for a surprise resumption of talks on Namibia and the withdrawal of Cuban troops from Angola.

### Australian pit strike

Australian coal miners were to begin a national strike, likely to last at least a week, in protest at job losses. Page 26

### East-West accord

East and West Germany appeared likely to agree to regular summit meetings in the future after two days of talks in Bonn between East German leader Erich Honecker and West German Chancellor Helmut Kohl. Page 2

### Mozambique strike

Rightwing Mozambican rebels said they had cut the oil pipeline between Beira in Mozambique and Mutare, Zimbabwe.

### Four die in Sri Lanka

Masked gunmen killed a Christian pastor and three companions in fighting between rival Tamil groups in northern Sri Lanka.

### Fiji warning

Fiji Governor-General Ratu Sir Penei Ganilau threatened to appoint a caretaker government if the administration deposed in last May's coup refused to return to political peace talks.

### Vietnam jails general

Vietnam sentenced Major-General Nguyen Truong Xuan, the Haiphong garrison commander, to 20 years in jail for corruption.

### Burundi frees 600

Burundi's new ruler, Major Pierre Buyoya, announced the release of more than 600 political prisoners jailed under the previous regime.

### Civil Guard killed

Two gunmen believed to be Basque separatists killed a Spanish Civil Guard officer in a daylight attack in Bilbao.

### Soviet satellite launch

The Soviet Union launched six exploratory satellites into orbit with a single booster rocket.

### Libyan casualties

Chad said its troops had killed more than 1,700 Libyan soldiers in their weekend raid on a Libyan air base.

### Venezuela floods toll

President Jaime Lusinchi flew to the central Venezuelan city of Maracay to assess the impact of floods that killed more than 100 people and left thousands homeless.

### Agrokomer man held

Fikret Abdic, former head of Agrokomer, the company at the centre of a Yugoslav financial scandal, was arrested on charges of crimes against the self-management system.

### Moscow books seized

American and Israeli publishers said Soviet officials had confiscated several dozen books intended for display at the Moscow International Book Fair.

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## US blocks Brazil's plan to convert bank debt to bonds

BY STEWART FLEMING IN WASHINGTON AND ALEXANDER NICOLL IN LONDON

BRAZIL yesterday dropped a radical plan to convert half of the country's \$68bn debt to banks into bonds after failing to win the support of the US.

Mr ALDO ANGHESSA, the shadowy Italo-Swiss arms trafficker, was sent to Bari in Italy's international arms and drugs scandal, yesterday surrendered to the authorities.

Italo-Swiss arms dealer surrenders to Italian authorities

By Alan Friedman in Milan

MR ALDO ANGHESSA, the shadowy Italo-Swiss arms trafficker, was sent to Bari in Italy's international arms and drugs scandal, yesterday surrendered to the authorities.

An official of the carabinieri at the Italian Ligurian port of La Spezia said Mr Anghezza, 43, turned himself in early yesterday afternoon and would face his first formal interrogation last night.

Mr Anghezza escaped arrest last Friday in the Adriatic port of Bari, where he left behind in a hotel room a case stuffed with documents that magistrates say implicate Valsella, a Brescia arms company, in the clandestine shipment of sea and land mines to Iran.

According to the magistrate, who with the help of the Italian secret services wiretapped telephone conversations between Mr Anghezza and the Brescia company, the documents provided evidence that Valsella was aware its mines were destined for Syria and Iran, even though they were despatched officially to Nigeria.

Mr Ferdinand Borletti, the Valsella chairman, who with his son and other Valsella directors is under arrest and charged with the export of mines and other war material to Iran, has denied the accusations.

Mr Anghezza is also thought by magistrates to have collaborated with the Sicilian Mafia and Islamic terrorists to import weapons for use by terrorists operating in Europe and drugs for the Mafia.

The case with which Mr Anghezza escaped capture last week and the manner in which he left the documents behind has raised many questions.

Swiss officials last night denied persistent rumours that Mr Anghezza worked in the past as a police informer. It has also been alleged that Mr Anghezza, acting as a double agent, may have helped Italian police last Thursday to seize a Belgian-registered ship at Bari, found to contain missiles, bazookas, grenade launchers, two kilos of pure heroin and 15 kilos of hashish.

Mr Anghezza's arrest represents a major development in the complex affair. For Italians the discovery of Mr Anghezza's case stirs memories of the last time a major scandal erupted in this manner. In 1981 police found a case full of documents listing 982 alleged members of the Propaganda Due freemasons' lodge at the Arezzo villa of Mr Licio Gelli, the still-fugitive grandmaster of the outlawed lodge.

## EMS changes agreed by central banks

By ANDREW FISHER IN BASEL

EUROPEAN central bankers yesterday agreed on measures to improve the working of the European Monetary System, but postponed consideration of some of the more far-reaching changes for which France has argued.

The measures, understood to be mainly technical and involve no major intervention procedures, are contained in a 16-page report which will be presented to EC finance ministers at next weekend's meeting in Denmark.

"It is a genuine agreement, not a kind of compromise," said Mr Carlo Ciampi, Governor of the Bank of Italy and chairman of the group of EC central bank governors, which met in Basel.

"It represents, I think, important progress in the functioning of the EMS."

He declined to give details of the unanimous agreement, saying the issues were well known.

Other European monetary sources said the package of measures, said to be more or less agreed, included more so-called intra-marginal intervention before currencies reached their maximum limits under the eight-currency EMS.

Also, greater use of the European currency unit (Ecu) for repayments within the short-term credit mechanisms of central banks would be allowed. These are now restricted to 50 per cent of the initial credit.

The monetary sources said a key reason for the agreement was to avoid a repetition of the embarrassing row which took place between France and Germany before last January's EMS realignment. Then, Paris and Bonn argued about who should move to stop funds from flowing



Carlo Ciampi: genuine agreement

heavily out of the franc into the strong D-Mark.

Although the measures agreed in Basel seemed to fall some way short of the ambitious improvements sought by France, Mr Jacques de Larosiere, Governor of the Bank of France, tersely replied "of course," when asked later if he was pleased with the agreement.

France has sought new rules to allow the use of unlimited credit facilities between central banks to support intra-marginal intervention. It has also said such intervention should be carried out in more EMS currencies, instead of mainly the D-Mark.

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## Hill Samuel dismisses two directors over secret talks

BY DAVID LASCELLES, BANKING EDITOR, IN LONDON

HILL SAMUEL, the City of London merchant banking group, yesterday dismissed the head of its corporate finance department and his deputy for holding what it called "unauthorised discussions" about the possible transfer of their department to another company.

Mr David Davies, Hill Samuel's chief executive, said that their conduct was "reprehensible" and "totally inconsistent with their responsibilities as directors." The two men, Mr Trevor Sweets and Mr Christopher Roshier, declined to comment publicly last night.

The two are believed to have been negotiating with groups which included Barclays de Zoete Wedd (BDZW), the newly formed investment banking arm of Barclays Bank. BDZW's corporate finance department is

headed by Mr Richard Healey, a former director of Hill Samuel.

The dismissals come only three weeks after merger talks between Hill Samuel and Union Bank of Switzerland collapsed unexpectedly, leaving a big question mark over Hill Samuel's future. There was considerable speculation that the group would subsequently suffer defections.

According to sources in Hill Samuel, the corporate finance department was deeply divided over the merger talks, which they hoped would raise the group into the big international league. After the collapse, Mr Sweets and Mr Roshier contacted a number of banking groups to negotiate a move which would have included a large number of their colleagues.

Lex, Page 26

ALFONSIN faces crisis as cabinet members offer resignations

BY TIM COONE IN BUENOS AIRES

THE ARGENTINE Government is in crisis and members of President Raúl Alfonsín's cabinet offered their resignations late on Monday night, after the heavy defeat of the ruling Radical Party (UCR) at Sunday's mid-term elections.

The proposed resignations include Mr Juan Sourrouille, the Economy Minister, whose austere economic policy has been widely blamed for the party's defeat.

A senior party official told the Financial Times yesterday: "It is up to the President now to decide who stays and who goes," but added that "there will be a period of reflection for three or four days" before any announcement is made.

President Alfonsín has declined to make any public statement or comment on the outcome of the elections, adding to the confusion and uncertainty over the future course of the Government, especially on economic policy.

The Peronist opposition, rooted in the trade union 'move', staged a major comeback in the polls, taking control of most of the country's provincial governments and shattering the Government's slim majority in the national congress. No party

now holds an absolute majority and the Government faces the prospect of paralysis if the opposition, led by the Peronists, unite against the UCR in the congress.

The Peronists now believe they have the presidency in sight. According to Mr Diego Guelar, a Peronist deputy and congress spokesman, on budget issues: "The Peronists' response to a coalition government will probably be 'no'." Nothing has been thought out yet. We are divided on the issue and we are irresponsible to arrive at the elections without a clear economic programme with which we could negotiate. The only clear point of agreement within the party is on the foreign debt, to follow a path similar to Brazil, and that would be the basis of any agreement with the Government."

Mr Guido de Tella, an economist close to Mr Antonio Cafiero, the leader of the Peronist Party, was even more emphatic: "Acceptance of government posts is highly improbable. For now we intend to remain in opposition."

The first option, implying a shift further to the right and an even more orthodox and austere economic policy, risks a head-on confrontation with the trade unions and the Peronists.

The second option, however,

Continued on Page 26

## HOW DOES A 300% RATE INCREASE STRIKE YOU?

In 1985 many Scottish commercial rates increased three-fold.

England and Wales now face the same prospect. The forthcoming Rating Revaluation will hit all businesses, especially those involved in retailing, in all parts of the country.

Yet some will be hit less hard

## Jail riots leave Belgian minister in the firing line

BY QUENTIN PEEL IN BRUSSELS

BELGIAN POLICE and prison services were on full alert last night for any renewed outbreak of violence in the country's aging jails, after two nights of rioting in protest at allegedly better conditions being offered to Liverpool football fans facing trial for manslaughter.

Once again the tragedy at the Heysel football stadium in Brussels in 1985, when Liverpool supporters caused a stampede resulting in 39 deaths in the crowd at the European Cup final, threatens to cause a major row in Belgian politics.

Mr Jean Gol, the Minister of Justice and leader of the French-speaking Liberal Party in the governing coalition, was yesterday on the defensive both about the decaying and over-crowded state of national prisons and about his decision to show journalists around the modernised cells available for the 26 Liverpool fans being extradited from Britain.

The riots on Sunday and Monday nights occurred in the oldest jails in the country—Forest and St Gilles in central Brussels—which the most ardent Government spokesman admits to be in a sorry state.

Thanks to the slow-moving Belgian legal process, slightly more than half the 7,000 prisoners in Belgian jails are on remand, awaiting the end of their trials. Moreover, the average annual number of prisoners has increased from about 4,000 to the present figure over the past 15 years.

Mr Gol insisted yesterday that a comprehensive modernisation plan was in progress for the state prisons, but at the same time sought to deny suggestions that the modernised cells for the Liverpool fans would in any way amount to



● Honecker: underlines political differences

"three-star hotels."

He blamed the press for publishing exaggerated reports on the comforts available—including colour television and table football—after Socialist politicians attacked him for showing them off. He appears to have been caught by his own desire to reassure British public opinion that extradition was not unfair, by arousing the fury of Belgian remand prisoners kept in far worse conditions elsewhere.

Mr Gol himself forced the resignation of Mr Charles Ferdinand Nethom, the rival Social Christian Party leader, in 1985, when the latter was Interior Minister and responsible for the policing of the Heysel stadium at the time of the disaster. The resulting row caused the last Belgian general election.

The present furor has yet to produce any public conflict within the governing coalition, but failure to control the prison disturbances, and dampen the public grievances, will inevitably be used against the Justice Minister himself.

Meanwhile, an information blackout was imposed last night on the likely arrival of the Liverpool fans, expected to be sometime in the course of today.

There was a threat of further protests yesterday in Louvain prison itself, where the Liverpool fans are to be held on remand—and Belgian prisoners went "on strike" to demand a review of the procedure for parole.

When the Liverpool fans arrive they will go first to the Palais de Justice—the Law Courts—in Brussels, for questioning by an examining magistrate, before being held at Louvain pending trial.

## Labour corps plan sparks political row in Malta

BY GODFREY GRIMA IN VALLETTA

MALTA'S GOVERNMENT of Dr Eddie Fenech Adami yesterday appeared to be heading swiftly towards its first political stand-off with Dr Carmelo Mifsud Bonnici's opposition Labour over a controversial employment policy rushed through parliament.

The dispute hinges mostly on opposing interpretations of a proposed workers' auxiliary corps.

At a meeting with trade union leaders and heads of government organisations, the Prime Minister on Monday denied opposition charges that the Government planned to sack thousands of workers hired by the previous administration shortly before last May's general election.

The proposed workers' auxiliary scheme aims to ab-

sort the excess manpower at parastatal and state controlled commercial organisations, the Prime Minister said. Changes made in the island's employment laws do not empower the Government to fire employees he insisted.

However, Dr Mifsud Bonnici later said his party and its affiliate, the 30,000-strong General Workers Union, were not convinced and demanded concrete proof that those employed by the previous government to reduce unemployment would not be fired or offered inferior wage and working conditions.

A joint opposition and GWU committee has been set up to plan a series of protests which might include calling on supporters not to pay water, electricity and telephone bills.

## Pravda accuses US on attitude to glasnost

THE SOVIET newspaper Pravda yesterday accused the US of seeking to hide developments in the Soviet Union from the American public behind an "iron curtain" of silence, Reuter reports from Moscow.

In a strongly-worded commentary, Pravda said US efforts to distort the Soviet stand on issues including arms control and human rights were increasing on the eve of high-level US-Soviet talks in Washington.

Giving a new context to former UK Prime Minister Winston Churchill's use of the phrase "iron curtain" to describe the Soviet-imposed isolation of Eastern Europe at the beginning of the Cold War, Pravda

accused Pravda of Mr Mikhail Gorbachev, the Soviet leader.

"But the more news about major steps in Soviet domestic and foreign policy coming through this channel, the less information reaches the US public," it said.

"Seeking to distort and discredit new, beneficial processes in Soviet society, American propaganda has begun a futile search for the limits of glasnost."

Pravda poured scorn on President Ronald Reagan's August 26 call on the Soviet Union to show glasnost in its military affairs, saying Moscow had made clear its position at an international conference in New York the previous day.

Referring to talks in Washington next week between Mr Eduard Shevardnadze, the Soviet Foreign Minister and Mr George Shultz, US Secretary of State, it said anti-Soviet campaign was increasing ahead of the meeting.

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## EUROPEAN NEWS

# East and West Germany to improve links

BY DAVID MARCH IN BONN

EAST AND WEST German leaders likely to agree regular future summit meetings after agreeing yesterday to a variety of measures to improve links, including important accords on technology and the environment.

Mr Erich Honecker, the East German leader, who ended yesterday two days of political talks in Bonn, abruptly underlined fundamental political disagreement between the two states, rejecting Bonn's claim that the two countries form one nation. He now starts a lengthy final communiqué yesterday—looks certain to run into criticism in West Germany from politicians on both left and right.

However, underlining the tone of cautious optimism about the outcome of the talks, Mr Wolfgang Schaeuble, the Bonn Chancellor Minister, said:

"The important thing is that we have the intention, step by step,

to develop co-operation further."

The two sides agreed to conclude soon an accord on reciprocal electricity deliveries and to improve the Hanover-Berlin rail link, as well as to examine East German border claims along the river Elbe.

As part of the gradual process of normalisation, the following steps were also decided:

• Scientific co-operation is to be stepped up following conclusion of an agreement under discussion for 14 years for joint projects between East and West German researchers.

An initial batch of 27 projects ranging from physics to research

on AIDS has been agreed.

East Germany is likely to become an associate member of the European Eureka technology programme. East German researchers and technicians will have improved access to West German universities, with companies also co-operating on projects.

• Joint efforts will be made to reduce environmental damage along the East-West German border, where West Germany has long been worried about river pollution and noxious emissions from East German industrial plants and power stations.

• The two countries will exchange information on reactor safety designed to reduce the danger of nuclear accidents and improve radioactive waste disposal.

• The two sides plan further steps to improve travel, communication and other personal contacts. Bonn now expects 1.1 million younger East Germans to visit West Germany this year, not counting pensioners who have relatively liberal access to the West. Sporting, cultural and tourism links will be intensified.

• Inter-German rail fares will be cut and East Germany agreed to ease some restrictions on postal deliveries from West Germany of cassettes and electronic goods, specialist magazines and pharmaceuticals.

## Kohl's Berlin Wall attack is read across border

BY LESLIE COLITT IN BERLIN

EAST GERMANS are being treated to an exhilarating dose of freedom of the East German press which is providing detailed coverage of the visit to West Germany by the East German leader Mr Erich Honecker.

East Germans yesterday queued to buy the party newspaper, which normally filters out Western political opinions and is read mainly by East German officials.

The main Communist newspaper, Neues Deutschland, yesterday carried stories by West German's Chancellor Helmut Kohl in which he com-

demned the Berlin Wall and reaffirmed Bonn's goal of German reunification in his welcome speech to Mr Honecker.

East Germans yesterday queued to buy the party newspaper, which normally filters out Western political opinions and is read mainly by East German officials.

The unusual openness was ushered in by East German television's live coverage of

Kohl's speech including his call for an end to the shooting at the East-West border.

The newspaper also ran the speech by West Germany's president, Mr Richard von Weizsaecker, in which he reminded Mr Honecker of the "painful division" of Germany and Berlin.

"Seeing the two German flags next to each other at the official welcoming ceremony was extremely emotional for

us," one East Berliner noted.

The unusual burst of objectivity in the otherwise highly selective East German media is, however, unlikely to survive much longer than Mr Honecker's visit to West Germany. On similar occasions during the visit in 1976 of then Chancellor Willy Brandt to Erfurt East Germany had the return visit to Kassel by East Germany's Prime Min-

ister, Willi Stoph, East Germany also departed briefly from its strict media censorship.

Then, as now, the East German authorities endeavoured to show that they scrupulously adhere to "international practice" by fully reporting speeches at official East-West meetings no matter how critical the Western remarks may be.

## Italian economic package falls short of OECD hopes

BY IAN DAVIDSON IN PARIS

THE EMERGENCY package of economic measures introduced by the new Italian Government at the end of last month goes some way to meet the general sense of the latest report on Italy by the Organisation for Economic Co-operation and Development, that corrective action is required. But the precise measures adopted fall significantly short of the urgings of the OECD, most notably in their failure to cut back on the spending side of the government deficit.

The OECD commends the performance of the Italian economy in a number of respects; its growth rate has been among the highest in the OECD area, the rate of inflation has fallen substantially (from 14 per cent three years ago to 10 per cent at the end of last year), the current balance of payments was in surplus in 1986, and the general government borrowing requirement was reduced slightly at the end of last year to 11.3 per cent of GDP.

These favourable indices are qualified by the OECD in a num-

### Italian Economic Outlook

Percentage change from previous period at annual rate

	1986	1987	1988
Demand and output (volume)			
Private consumption	3.2	3.1	3
Public consumption	3.6	3	1.3
Gross fixed investment	1.2	2.4	3.4
Machinery and equipment	2.1	4	4
Construction	-0.5	1.1	2.2
Final domestic demand	2.7	3.1	2.2
Change in stockbuilding <sup>†</sup>	0.6	1	2.2
Total domestic demand	3.2	4.1	3
Exports of goods and services	3.1	2	3.1
Imports of goods and services	5.1	5.1	5.1
Foreign balance <sup>†</sup>	-0.5	-1.1	-
GDP at market prices	2.7	3.1	2.1
Industrial production	2.7	2.1	2.1
Prices			
GDP price deflator	8.0	6	4.2
Consumer prices	6.2	4.1	4.2
† As percentage of GDP from the previous period			

Source: OECD Secretariat estimates and forecasts

ber of important respects, however. The current growth has led to increased employment but not enough to stem the rise in unemployment, which reached 11 per cent of the labour force, with much higher rates in some categories: 36 per cent among the under-30s in the Mezzogiorno, for example.

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## OVERSEAS NEWS

**Botha says all sides felt gain from swap deal**

BY ANTHONY ROBINSON IN JOHANNESBURG

MR PIK BOTHA, the South African Foreign Minister, and Gen Magnus Malan, the Defence Minister, batted in the reflected glory from Monday night's successful four-way prisoner swap at Mopani Airport as the Cape Town parliament yesterday debated the foreign affairs budget.

President P.W. Botha, credited by the Foreign Minister as the man who authorised the no-holds-barred attempt to secure the release from Angola of the captured South African commando officer, Major Wycland Du Toit, also assured recognition of his role by meeting the reunited Du Toit family before the state-of-the-art television cameras.

In the parliamentary debate, the Foreign Minister said the swap succeeded because all parties had felt they gained by the arrangement.

Major Du Toit was freed in return for the release of 133 Angolan soldiers captured by the rebel Unita movement; Mr Klaas de Jonge, a Dutchman alleged to have supplied guns to the outlawed African National Congress (ANC), and Mr Pierre Andre Albertini, a French national jailed by Ciskei for refusing to testify in a "terrorism" trial.

He said the swap had wider domestic and regional significance because it showed that agreements

could be reached provided there was a "balance of interests".

South Africa was "big enough to work out a package from which everyone involved feels they gain. But we can't negotiate with those who are not interested in sharing power and only want to take over power."

He rejected the suggestion by Mr Colin Eglin, leader of the Liberal Progressive Federal Party (PFP) of a linkage between the freeing of the prisoners and a possible release within South Africa of security prisoners, such as Mr Nelson Mandela, the jailed ANC leader.

Despite President Botha's earlier linkage between their release and that of Major Du Toit and two Soviet dissidents Pretoria now insists that the release of ANC and other security prisoners will be dictated by security and general political considerations as well as humanitarian grounds.

Gen Malan welcomed the release of Major Du Toit and the successful outcome to the negotiations, which involved five governments and Unita but warned that past exchanges had not altered "the basic realities".

These included "the massive Soviet build-up of arms in our region which far exceeds the need to fight civil wars".

**Moscow tells Iran war should end quickly**

THE SOVIET Foreign Minister, Mr Eduard Shevardnadze, yesterday told a senior visiting Iranian official that Moscow believed the Gulf war should end as soon as possible. Reuter

Mr Gennady Gerasimov, the Soviet spokesman on foreign affairs, said Mr Shevardnadze had made the point to Mr Mohammad Larijani, Iran's Deputy Foreign Minister, who arrived in Moscow on Monday to discuss the Gulf war.

"The Soviet side stressed the urgent need for the speediest end to the Iran-Iraq war," Mr Gerasimov said. "We are for a just settlement of the Iran-Iraq conflict by political means on the basis of United Nations Security Council resolution 499. The resolution, passed in July, calls for an immediate ceasefire in the seven-year-old war."

Mr Gerasimov said his 60-year-old wife, Mrs Gerasimova, had been to a visit that Iran has proposed. Mr Javier Perez de Cuellar, the UN Secretary-

General, should make to Tehran.

The Soviet Union is officially neutral in the Gulf war but supplies arms to Iraq. The Kremlin has sought, however, to make contacts with Iran in the past year and Mr Larijani's visit to Moscow is his second in two months.

Mr Gerasimov said an Arab League delegation including its Secretary-General, Mr Cheddi Klibi, was due to arrive in Moscow.

Yesterday Sheikh Sabah al-Ahmed al-Sabah, the Kuwaiti Foreign Minister, left for Moscow after holding talks with King Hussein of Jordan on the Iran-Iraq war. The King is understood to have reaffirmed Jordan's support for Kuwait against threats from Iran.

Mr Gerasimov said yesterday a sixth Iranian diplomat, and his family, had been ordered to leave Kuwait amid rising tensions between the Arab state and the Islamic republic.

**Hong Kong court renews ban on Spycatcher**

BY DAVID DODDOWELL IN HONG KONG

HONG KONG'S appeal court yesterday restored an injunction banning the Sunday Morning Post, the Territory's leading English language Sunday newspaper, from publishing extracts from Mr Peter Wright's controversial book Spycatcher.

However, Mr John Dux, the Sunday Post's editor, said after consultation with lawyers that the newspaper would be seeking leave to appeal to the Privy Court.

Council in London. The Court of Appeal will decide in about a week whether this will be allowed.

The appeal judges' two-to-one majority in favour of restoring the injunction comes two weeks after Mr Justice Barnett ruled that the Hong Kong High Court that a British Law Lord's decision that newspapers could not publish extracts from the book could not be applied to Hong Kong.

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SEPTEMBER 1987

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**MCK**

**Joan Wucher King reports on recent successes for President Habre in Chad conflict****Satisfying view of the war from N'Djamena**

COLONEL Muammar Gaddafi of Libya has watched his troops suffer a series of military setbacks in Chad since January and last weekend suffered the indignity of an invasion by the poorly-equipped and smaller Chadian army.

These Libyan reverses have brought Tripoli into conflict with France, which on Monday shot down a Libyan Tupolev 22 bomber on a raid over Chad's capital, N'Djamena.

The view from N'Djamena must be satisfying. Chad's President Hissene Habre has succeeded in ridding his country of Libyan troops and challenging their control of the Aouzou Strip which borders Libya to the north. In addition his domestic political opposition has fallen away and he is slowly gaining US support to replace what has increasingly been seen as an ambivalent French attitude towards his military adventure against Libya.

France remains committed to President Habre's defence but has repeatedly made clear both internationally and to the president that it will not back his attempt to retake Aouzou, which Chad held for a short while last month.

It is also equivocal about military involvement north of the 16th parallel, the de facto no-go area established by France and Libya in 1984. That agreement left Libyan forces in northern Chad until their

French Mirages, it claimed. Destruction of these aircraft was one of the prime objectives of the Chadian strike on the base, which aimed to hamper Libya's capacity to mount deep penetration bombing raids into Chad.

If the figures given by the Chadian government are correct, the base at Maatam al-Sarra has been completely disabled.

Chadian troops have now withdrawn south of the border.

expulsion earlier this year.

Washington has been sending conflicting signals about its attitude towards the Chad conflict. Over the weekend, a State Department spokesman said the US viewed Chad as France's responsibility. However, President Habre was accorded a warm welcome from the US to Washington last June. President Ronald Reagan promised to secure a \$50m arms package for N'Djamena, and his administration last week sent two plane-loads of weapons to Chad.

There were reports this week that the US was considering sending Stinger anti-aircraft missiles to Chad. Chad's main military weakness with regard to the Libyans has been its lack of air cover and the absence of an independent air defence system. The French-operated Sparrowhawk system was responsible for the downing of

the Libyan jet on Monday. Chad has no attack aircraft of its own, and has fought the war so far with a mix of adapted Toyota land cruisers and a well-trained, highly flexible land force.

The air shipment last week from the US to Chad was a big one. The C-5 and three C-141 cargo aircraft used could, according to Mr Donald Kerr of the Institute of Strategic Studies, move a lot of small arms and ammunition and possibly some substantial items as well.

When President Habre visited Paris three weeks before his forces invaded Aouzou in August, he was told the French would prefer to see the conflict resolved before international arbitration rather than settled by force of arms.

The fact that he chose the latter course suggests the Chadian president thinks he might at

least enjoy US support in his military efforts against Libya.

The arms supplies which reached N'Djamena from the US last week suggest this is the case. The involvement of the US, even in a supporting role, has greatly complicated France's defensive posture in Chad. Committed to the defence of the capital and the government, France finds itself in the firing line between a Libya determined to regain at the least, its position in northern Chad and Chad's determination to hold all territory up to the Libyan border.

It is no doubt Washington is delighted with the turn of events in the region. Colonel Gaddafi is high on its list of unpopular rulers. An embarrassing poor military performance which keeps him tied to his own borders aids Washington's efforts to keep the Colonel isolated and on the defensive.

Washington was never entirely satisfied with the 1984 agreement between France and Libya, mainly because it failed to get Libyan troops out of a country which shares a common border with Sudan. It tended to see the Libyans as responsible for the internal disturbances in Sudan which preceded the coup there in April.

There have been reports that Mr Oueddei has been in contact with Libya, and if this breach is repaired, both Chad and France might face a radically different military situation in the north of the

country. France, however, will face a major challenge to its military position in Libya should the colonial elect to press back into Chad in the same way that nearly brought him victory in 1983.

headed for the Chadian capital. This will also enable France to respond more promptly to Libyan air attacks on Chadian military positions further north. In spite of its ambivalence about President Habre's recent military actions, France's hand is being to some extent forced by his unilateral actions.

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With northern Chad cleared of Libyan troops, and President Habre's forces challenging their position in the border regions, Washington has achieved a policy of containment.

France, however, will face a major challenge to its military position in Libya should the colonial elect to press back into Chad in the same way that nearly brought him victory in 1983.

needed to adopt two clear strategies to maintain support for domestic demand in the West.

The focus of a more expansionary fiscal policy should be on improving the country's infrastructure and housing, while rationalisation of the distribution system and less government intervention in commodity markets would ensure that consumers benefit more from a higher Yen.

**Japanese growth 'set to reach 3% this year'**

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

JAPAN'S ECONOMY has at last begun to move in a positive and sustainable direction but "relentless efforts" would be needed over the medium term to cut the huge trade surplus, one of the country's leading economists said.

In a sign of ruling party efforts to push towards democratic change, few police were deployed in Kwangju yesterday, in starting contrast to last May when public commemorations of the anniversary of the uprising were blotted out in tears. After a day of triumph Mr Kim is to continue his tour to an offshore island where he was born where the welcome from villagers is expected to be even more fervent.

**Singapore ban on Economist correspondent**

By Roger Matthews in Singapore

THE Economist newspaper has become the latest foreign publication to fall foul of the Singapore government.

Mr John Andrews, the newspaper's South East Asia correspondent who is based in Singapore, has been told that he has been banned from access to any government official.

Mr Andrews was informed that the decision, apparently by the Cabinet, was in reaction to an article published in the Economist's confidential newsletter, Foreign Report.

The article discussed government thinking behind recent arrests of alleged Marxists in Singapore.

Mr Andrews said yesterday: "I think the government has misread the article."

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In France, our plants are certified by some of the leading car makers of Europe for ignition systems and automotive bridges. We build modules at our automotive and industrial electronics facility in Angers, and components are produced at our semiconductor plant in Toulouse.

At Taunusstein, Germany, where we produce pagers, two-way radios and base stations, customers submitting product performance review cards reported a satisfaction rate of 99.74%.

At our semiconductor facility in East Kilbride, Scotland, Motorola's already high level of quality improved by a factor of ten during the last four years! And, we now have customers who register zero defects at their incoming inspection.

We are proud of the progress we have made in terms of programmes, equipment and methods, but, after all, it is the people of Motorola who make them work. No quality control programme can ever succeed without a genuine appreciation of the importance of high quality goods in the marketplace, by the people who make that product.

But perhaps the ultimate answer to the question posed at the start is this:

It is not only possible, but with today's level of worldwide competition, it is also imperative.

Motorola is one of the world's largest electronics companies. We do business on five continents. And wherever we are, we all share a deep dedication to the service of our customers in voice and data communications, computers, semiconductors and components for defence, aerospace, automotive and industrial electronics.



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## WORLD TRADE NEWS

## China to reduce foreign role in nuclear power

By ROBERT THOMSON IN PEKING

CHINESE leaders have emphasised that foreign involvement in the country's nuclear power programme will be kept to a minimum, and implied that expectations for the programme in the next decade have been further lowered.

Premier Zhao Ziyang told officials of the International Atomic Energy Agency at the Pacific Basin nuclear conference in Peking this week that "we will not construct many nuclear power plants, but we should build some in a planned way."

Until last year, the government had planned to complete 10 nuclear power stations by the end of the century, and foreign companies had estimated that their fees could be worth \$20bn. Chinese officials then said early last year that "a few" power stations would be built.

The comments by Premier Zhao suggest that the two plants presently under construction, one at Dava Bay in the south and another at Qinshan, on the central coast, are the only projects certain to be completed this century.

A third plant, in Sunan, near Shanghai, has been under consideration, but Chinese officials in the region now say that the project is on hold indefinitely.

## Tudor wins A\$310m Australian contract

By SARA WEBB IN STOCKHOLM

TUDOR, the Swedish battery manufacturer, has won a A\$310m contract to develop and supply batteries for the Australian Navy's new submarines.

The Australian government awarded a A\$35m order for six new submarines in May to the Australian Submarine Corporation, an international consortium led by Kockums Marine of Sweden and including Worms International, a diversified Australian engineering group.

The Navy's submarine contract is part of an ambitious A\$500m warship building programme. The first of the six

Kockums Marine Type 471 submarines is scheduled for delivery in 1994, and the project is due for completion early next century.

Mr Kim Beasley, the Australian Defence Minister, said that the initial contract for the development and supply of six new submarine batteries would be worth A\$30m, and that further orders for replacement batteries during the operational lifespan of the submarines would amount to A\$250m.

Tudor has agreed to set up a joint venture with Worms International to start producing the batteries in Australia.

## De Clercq hails EC progress on Tokyo trade

By Jim Rodger in Tokyo

MR WILLY DE CLERCQ, the EC Commissioner responsible for external relations and trade policy, told Japanese leaders in Tokyo yesterday that he was "delighted" with the recent decline in the growth of the EC trade deficit with Japan.

The remark was in sharp contrast with many strongly worded complaints made by EC officials in the past year, including by Mr de Clercq himself, about the size of the EC's trade deficit with Japan.

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Mr de Clercq said he had received a positive response from the Japanese authorities to an EC proposal that EC-based banks be offered low-cost yen funds in the domestic market so that they can provide import finance to European exporters on attractive terms.

He met with Mr Yasuhiro Nakasone, the Japanese Prime Minister, and Japanese officials on the first day of a week-long visit.

He told them that trade statistics for the first seven months of this year showed a slowing of the growth rate of Japan's surplus with the EC. Japan's imports from the EC grew at a 10 per cent rate during this period, against a 5.7 per cent rise in EC imports from Japan.

"I am delighted at this change for it demonstrates a renewed dynamism among European corporations to penetrate the Japanese market."

EC officials said Mr Nakasone told Mr de Clercq that Japan was determined to remedy the current trade imbalance with the EC. He also wanted its trade to be less oriented towards the US.

As for the issue of import finance, European and other foreign banks have complained they have difficulty competing in the Japanese market because they do not have access to low fixed rate savings deposits that the Japanese banks have.

Also, there is no effective inter-bank market. Thus,

according to EC officials, foreign banks are not as active in helping European manufacturers export to Japan as they might be.

## John Wyles, recently in Arezzo, on difficult times for entrepreneurs in eastern Tuscany

## Italy's gold industry loses some of its shine

ALL THAT glistens may not be gold, but Arezzo in eastern Tuscany does it.

The approach road from the A1, Italy's main north-south autostrada, is lined with shimmering evidence of recent new investment in light engineering, while its many sleek and attractive shops complement the gilded treasures of its museums and 13th century cathedral.

For more than seven centuries, much of the town's prosperity has flowed from a marriage between its natives, talents and that most alluring of all metals, gold. Arezzo houses the world's largest gold smelting, Un-A-Erro, and on the most recent count, no fewer than 622 companies employing 8,200 people are involved in the transformation of gold into jewellery and other artefacts.

The figures speak for themselves about the size of the average operation, but they understate the proportion of the 91,000-strong population which is involved in the gold industry because up to 5,000 others are outworkers, assembling jewellery products in their homes.

Italy as a whole works about 20 per cent (220 tonnes a year) of all the gold used for goldsmithery in the western world and accounts for around 62 per cent of European production. Within that framework, Arezzo companies are responsible for about 8 per cent of the world's goldsmithery activity and around 60 per cent of their pro-

ducts are destined for export.

The business has become much more cyclical in the 15 years since the dollar ceased to be fully convertible into gold. Among other things, the volatility in the metal's own price and the equal and frequently parallel, instability of the dollar has put a premium on the management of gold stocks.

The strength of the dollar also crucially influences demand in the US which is a key market for all Italian jewellery producers. The impact of the dollar's slide over the past 18 months has passed, worried frowns on the faces of some of the Arezzini entrepreneurs who were strolling around

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the town's eighth annual gold and silver jewellery exhibition last weekend.

Mr Giovanni Barbagli,

a member of the European Parliament and president of Arezzo's business and promotional centre which mounted the exhibition, said: "We are going through a difficult time."

According to a recent survey by the town's chamber of commerce, turnover in the gold and jewellery sector has fallen by 7.5 per cent in the first half of this year after turnover last year of more than 12,000tn

(\$1.07tn).

Between the first and the second quarters, exports had fallen from 82 per cent to 58 per cent of sales and the 39 of Arezzo's largest companies surveyed were expecting a 26 per cent drop in output, a further 1.2 per cent fall in exports and a 0.4 per cent reduction in employment.

Nevertheless, as Mr Lucio Bonaoglio, president of Arezzo export association pointed out, the local producers were suffering less than their counterparts in Vincenza, Florence and Milan. Total Italian exports of gold and jewellery in the first five months of the year were down 14 per cent on the same period of 1986. In the year as a whole, exports were about 15,500tn, 16 per cent down on 1985.

In the first five months ship-

ments to the US fell 26 per cent to 14,245tn, equivalent to 35

per cent of all Italian gold and jewellery exports. Shipping demand from the US has coincided with falling purchases in the Middle East, in particular Saudi Arabia (-31 per cent), Kuwait (-54 per cent) and the United Arab Emirates (-17 per cent).

The industry's current state of mind is also troubled by the activities of producers operating in the country's notorious black economy. Mr Mario Ungarelli, the director general of Uno-A-Erro, started a fierce debate by claiming last Friday that their output was the equivalent of 85 per cent of the industry's officially recorded turnover.

Defending his colleague, Mr Vittorio Gori, the company's president, was quoted as citing evidence figures produced by Consolidated Gold Fields which suggest that clandestine gold imports into Italy are running at between 40m and 60m tonnes.

## Chrysler to offer US-style car warranties in Europe

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN FRANKFURT

CHRYSLER, the third largest US automotive group, is to introduce American-style car warranties when it launches in Europe next March.

Mr Lee Iacocca, the Chairman, revealed during the run up to the Frankfurt Motor Show, that Chrysler will offer a three-year or 110,000-kilometre warranty cover for the complete car. Only such items as tyres, filters and brake pads will be excluded. The company will also offer a seven-year guarantee against rust perforation of the body.

Chrysler successfully used extended warranties as a marketing tool in the US, and other manufacturers were

forced to follow suit. In Europe few car companies offer more than a one-year warranty, but Chrysler's move is unlikely to trigger a warranty war, because it will account for such a small part of the market.

Mr Iacocca also announced that Chrysler will sign up distributors in the nine European markets on which it intends to concentrate. Among them is a new company in West Germany, which is expected to account for 60 per cent of the 5,000 cars Chrysler hopes to sell in Europe next year.

The majority of Chrysler's European arm is owned by Dentschland, which is owned by the Louwman Group, a Netherlands organisation.

## Company Notices

## FIDELITY WORLD FUND

Societe d'Investissement a Capital Variable  
13, Boulevard de la Foire, Luxembourg  
R.C. Luxembourg B 9497

NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of the Shareholders of FIDELITY WORLD FUND, a Societe d'Investissement a Capital Variable, a company registered under the laws of the Grand-Duchy of Luxembourg ("Fiduciary"), will be held at the principal and registered office of the Fiduciary, 13, Boulevard de la Foire, Luxembourg, at 11.00 a.m. on September 25, 1987, specifically, but without limitation, for the following purposes:

1. Presentation of the Report of the Board of Directors;
2. Approval of the Audited Statement of Account; and
3. Approval of the balance sheet at May 31, 1987, and income statement for the fiscal year ended May 31, 1987;
4. Discharge of Board of Directors and the Statutory Auditor;
5. Election of a new Board of Directors, specifically the re-election of all present Directors, Messrs. Edward C. Johnson III, William L. Byers, Charles A. Freier, Michael Karkush, John M. S. Patterson, Dr. G. A. Thompson, Dr. F. van der Hoeven and Consiglio Fiduciario;
6. Declaration of a cash dividend from net investment income for the year ended May 31, 1987 to the shareholders of record on October 6, 1987, payable October 25, 1987, and authorisation of the Board of Directors to make further dividends in respect of fiscal year 1987 if necessary to meet the needs of the Fund and to satisfy the requirements of the Luxembourg Income Tax Law;
7. Consideration of such other business as may properly come before the meeting;
8. Approval of the above Notice of the Agenda will require the affirmative vote of a majority of the shares present or represented at the Meeting, with an abstention of shares required to be present by law;
9. Approval of the Notice of the Agenda will require the affirmative vote of a majority of the shares present or represented at the Meeting, with an abstention of a quorum. Subject to the limitations imposed by law and the Articles of Incorporation of the Fund, each shareholder is entitled to one vote. A shareholder may act at any meeting by proxy.

BY ORDER OF THE BOARD OF DIRECTORS

## ROYAL TRUST CO LIMITED

US\$150,000,000 Floating Rate  
Subordinated Capital Debentures  
Due 2085

Notice is hereby given that the Rate of Interest for the six month period 9 September 1987 to 9 March 1988 has been fixed at 7.8375 per cent. The amount payable per US\$10,000 Note on 9 March 1987 will be US\$336.25 against Coupon No. 3. The amount payable per US\$100,000 Note will be US\$3,962.29 against Coupon No. 3.

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## De Beers Consolidated Mines Limited

Incorporated in the Republic of South Africa  
Registration No 11/00007/08

Application has been made to the Stock Exchange, London, for the admission of shares to be admitted to the Official List.

An Indenture containing Listing Particulars relating to the above-mentioned shares has been executed by De Beers Consolidated Mines Limited.

Dealers of the Listing Particulars will be available to the public for a period of 24 days from the date of this notice, during normal business hours, at the following addresses:

London Office — GECI IAI

United Kingdom Registrars — HIB Securities Limited  
6 Grosvenor Place  
London SW1X 7AU

Rome & Milan Ltd

2 Finsbury Avenue  
London EC2M 2PA

Dealers of the Listing Particulars will also be available for collection only for two business days following the date of this notice.

The Company Assessments Office  
The Stock Exchange  
12 St. Mary Axe  
London EC3A 8EP

London ECP 207  
9 September 1987

De Beers Consolidated Mines Limited

De Beers Consolidated Mines Limited

# The dynamo that moves turbines

Twenty years ago a young British engineer took a small company, sales only half a million or so, and grew the business, not the ten or dozen times he had in mind, but 200-fold. Here in an interview with **Robert Heller** he looks forward to the next ten years.

It reads like a classic success story of a new entrepreneurial era.

**T**HE facts and figures fit the entrepreneurial mythology, but not the ownership: Kelvin Bray and his team have built Ruston Gas Turbines inside the General Electric Company.

It wasn't originally GEC's idea. A Cambridge graduate, Bray chose to work for the then independent Ruston and Hornsby. His first important



Kelvin Bray O.B.E. Managing Director of Ruston Gas Turbines Limited.

Photography by Terry O'Neill.

themselves working for GEC. By chance, he had recently won a prize, a management course, which proved "good preparation" for the new environment.

Bray took cheerfully to the Weinstock regime of using ratios to describe the financial performance of the business. He was even more enthusiastic over GEC's response to his ambitious plan for the business: setting up an entirely new company, Ruston Gas Turbines Limited.

Bray arrived at the GEC headquarters armed with a presumptuous letterhead for his proposed company to find that he was "pushing at an open door". Separating independent businesses proved to be "the way they did it" at Stanhope Gate. Only one alteration was made to Bray's plans: the letterhead was changed from orange to blue, and blue it is today.

Little else is the same at Ruston Gas Turbines. The half-a-million pounds a year sales with which Bray started passed £100 million in the last financial year - although, when Bray originally talked about a possible £5 or £6 million turnover, there was disbelief.

What changed that to applause was the discovery of a "really ideal application". That ideal market sprang from the characteristics of gas turbines: they run for ever, need little maintenance, no cooling water, and run well on oilfield gas - then almost a waste product.

**"Every second gallon of petrol was pumped by a Ruston turbine somewhere."**

To Bray and his colleagues at Ruston, that spelt oilfields, where fuel was as abundant as water was scarce. Customers like the Kuwait and Iraq Oil Companies agreed with him, and the business "just mushroomed from there".

It grew to the extent that, so Bray can claim, "every second gallon of petrol you put in your car was pumped by a Ruston turbine somewhere." That isn't

One of four platforms in BP's Forties Field where Ruston gas turbines recently achieved two million running hours. Ruston is the largest single supplier of gas turbine power to the North Sea.

the same as saying that Ruston has half the market: but it does export 90% of its production to 66 countries, and has a good market position in almost every one of them.

**S**UCCESS was not just a question of technology, although that is very exacting: let a turbine run 10 centigrade degrees hotter, and you halve the life of a blade.

The excellent technology also has to be placed in rugged industrial packages that meet the customer's needs - recognising, for example, the obvious fact that Kuwait will pose sand and heat problems, and that at the other end of the scale Alaska has icy permafrost and a unique remoteness.

Once, the electrical connections of an engine only required "two little sketches": now it's 29 complex drawings, for which computer aided design is essential.

That is only one of the changes that have helped to make Bray's relatively young company an utterly different business; no longer just an engine builder, but an engineering contractor whose products and systems, selling for anything from half a million pounds to £30 million, are themselves changing, and doing so "faster than ever before".

It was once unheard-of to "introduce two new machines at the same time". Now, Bray is simultaneously replacing both his breadwinners, the 2000 hp and 5000 hp turbines whilst continuing to support the current machines.

The business isn't only technology-driven, however: "Customers drive the business ultimately," and important customers take up much of Bray's own management time.

**N**OW are the customers far away when, in his other primary role, he's "making sure that we're working on the right technology," because "right" means saleable. The company has spent £150 million on achieving rightness since 1969.

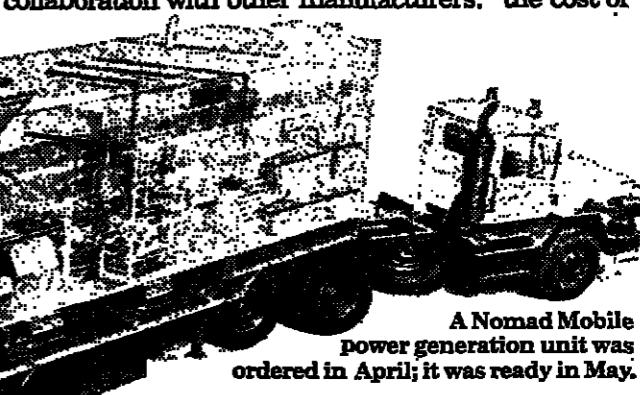
Bray emphasises that the spending has to be placed in both products and manufacturing processes: "just put it in one and you're dead". The philosophy is one that Stanhope Gate swallowed with ease. Bray believes that GEC gives managers infinite freedom to succeed. "They've never said that to me, but that's what they seem to do." No doubt, Bray's "freedom to succeed" stems partly from success itself, and from personal instincts which chime well with corporate philosophy.

Bray emphasises that Ruston's success is a team affair. He has certainly built up a good team, but the new brought-on generation won't have to take over

for a while. Bray, at 52,

has plenty of ambitions for the rest of his career in a world that must change - and Ruston has prospered on change. It's obvious in the technology, especially that of remote control: today "you can dial STD to the Sahara and ask an engine what it's doing". Change is equally apparent in the need for overseas manufacture like China.

Change is obvious, also, in the rising necessity for collaboration with other manufacturers: "the cost of



A Nomad Mobile power generation unit was ordered in April; it was ready in May.

technology," says Bray, "is so great that there's no point in being macho - you can't afford to do everything yourself any more".

"A good example of this is our £50m deal with the General Electric Company of the U.S.A. on a new 20,000 hp gas turbine for the 1990's."

As Ruston's horizons have widened, so have Bray's. As an "associate director" of GEC he is responsible, in a chairmanlike role, for nine other companies in the Engine Business Group, mostly making diesels.

But Ruston Gas Turbines plainly excites him as much as it did twenty years ago - and that includes its growth potential. "We intend doing more in the next ten years than we did in the last twenty years," he says.

Bray actually thinks it's quite dull of him to have stayed in one place so long. But successful entrepreneurs seldom stay far from their original enterprises, and there's good reason why they shouldn't: every business has its own

tradecraft, and the business which combines the fruits of experience with the zest of change usually wins.

Robert Heller is Editorial Consultant to Management Today. GEC is the registered trade mark of the General Electric Company plc of England.

**GEC**  
Britain's largest manufacturing employer.

## AMERICAN NEWS

## Reagan avoids clash on Bork nomination

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

PRESIDENT Ronald Reagan, facing the challenge of trying to rally political support in the wake of the debilitating controversy over the Iran-Contra arms deals, put the looming battle over his nomination of Judge Robert Bork to the Supreme Court at the top of his agenda in a speech to Administration officials yesterday.

But Mr Reagan, following the White House strategy of trying to prevent opponents of the conservative Judge Bork from successfully portraying him as a

political extremist, avoided a confrontational tone on this and other issues with which Congress must deal in what promises to be one of the busiest congressional sessions of the presidency.

Mr Marlin Fitzwater, the White House spokesman, yesterday dismissed reports that disgruntled conservatives in the US, "Mr Fitzwater stressed that the Administration were deeply disturbed about the thrust of Administration policy in Central America and the prospects for securing from Congress a renewed aid for the Contra rebels.

He suggested that the reports did not reflect the views of the President and his top officials. While reiterating the Administration view that the "real issue" so far as Nicaragua is concerned is "peace and democracy in Central America and the national security of the US," Mr Fitzwater stressed that the President is committed to the peace process under way in Central America and is working with Mr Jim Wright, the Democratic Speaker of the House, on US policy there.

Congress reconvenes after the four-week summer holiday today. The Democrats, who are in control of both the Senate and the House, are determined to build on what they see as their success in keeping the President on the defensive so far in 1987.

They are aware that some of Mr Reagan's Republican supporters have been urging the President to be more pragmatic in his dealings with the Democratic leadership and more conscious of the importance of building support for Republican positions as next year's presidential and congressional elections approach.

One unresolved issue is the final shape of the federal budget for 1988. Even though the next fiscal year begins on October 1, the federal government's authority to borrow expires on September 23 and the budget deficit is widely expected to begin rising again towards \$200bn in 1989 after a sharp fall this year.

Barbara Durr interviews Peru's President on the politics of bank nationalisation

## To govern must be to change, says Garcia

PERU'S MERCURIAL President Alan Garcia believes his proposal for bank nationalisation has moved the country further along the road towards the democratic socialist revolution he wants to lead.

Mr Garcia described the political importance of the measure for Peru in an interview with five foreign journalists.

The foremost achievement of the proposal, he said, was that after 38 days of intense, often acrimonious public debate, "there is a national consensus and of economic groups is bad.

"The measure may be criticised," he went on, "but now the question is whether nationalisation is the most appropriate step, not whether something should have been done to change Peru's economy."

The debate, the president proudly said, had taken place "in the most absolute climate of freedom of expression." Peru's press is extraordinarily free, ranging from pro-guerrilla daily papers to extreme right-wing news weeklies.

Mr Garcia's opposition was able to find pages of newspapers with advertisements against the nationalisation and to buy ample television time. But business publications dedicated much of their coverage to criticism of the measure and news programmes tirelessly featured the debate.

The president gave two reasons why this was crucial to Peru's still fragile democracy-in-the-making. "I believe that democracy is consciousness and consciousness can only be built when people choose from vari-

ous options and they can only choose when they hear different points of view. That is the exercise of freedom. I do not think you can impart democracy from above with an economic measure."

In addition, he recalled that the military had made a revolution in Peru in 1968, "but it was an economic revolution without freedom, without a free press, without political parties, without the congress. That's worthless. There is no socialism without freedom. There is no revolution without democracy."

He is aware that the history of Latin America is littered with failed attempts at peaceful democratic revolution. However he said success depended on "not falling into the trap of extremism." Just because bankers and businessmen responded angrily to the nationalisation, it did not mean that the government should raise the ante and nationalise more, he said.

Mr Garcia claimed his main economic motive for the nationalisation was to corner business and force them to invest. Until he announced the measure, investment had not been occurring at the pace he

needed. While the government had engineered high growth of 8.5 per cent in 1986, largely through salary increases, reduced taxes and interest rates and greater public spending, Mr Garcia was disappointed that not all the earnings from business were going to investment.

He said that many industrialists were putting their money into "narco-dollars" and that money was leaving the country. He estimated that capital flight using the pool of "narco-dollars" that flows into the country, ran to between \$600m and \$800m a year.

Mr Garcia said he hoped the businessmen who had become bankers would return to industry. "They are stupendous businessmen — bold, capable, intelligent — and private industry is an irreplaceable force for the development of a society," he said.

The president none the less stressed that the political importance of the measure went far beyond the economy.

"Politics is not just to govern a country economically. Politics is to handle a country emotionally," he said.

On a large blackboard, the president drew a big circle at the bottom of what he said was the social pyramid. "There is a huge mass of people in this country who are extremely unsatisfied, and I could tell them that in 30 years Peru will have

the stairs when others (the wealthy) are taking the lift."

"Peru is a powder-keg. I feel a social tension of enormous frustration that expresses itself in violence," Mr Garcia said. Obliquely explaining his often fiery populist rhetoric, he said it was politically important to reach psychologically the mass of angry and frustrated people. It was from them that the Sendero Luminoso guerrillas recruited easily, he said.

"How do you explain," he asked, using the case of one Sendero assassin, "why a woman of 16 years of age who needs a new developing friend ship with him for a month without knowing his name, is then introduced to another man who wants to destroy her in the study of how to destroy the bourgeois state apparatus with Sendero Luminoso?"

"Some days later, this woman is taken to prove herself by killing someone. She doesn't know who gave her

the stairs when others (the wealthy) are taking the lift."

"The problem is that we have been growing with the same historical defects as always," Mr Garcia said. Lima had continued to over-centre the country and "if the poor man could buy one shirt more per year, the dominating rich could count two industries more."

Looking across the table, Mr Garcia wrote his full 60-40 frame into the emphasis: "We don't believe that to govern and change a country is just to make it grow economically. We must change it, cutting down the social differences."



Alan Garcia: "no socialism without freedom"

## US output shows faster growth

By Nancy Dunn in Washington

THE US economy expanded in August with production growing at a higher rate than in the previous three months, according to a report released yesterday by the National Association of Purchasing Managers.

The report, based on a survey of 250 corporate managers, put its monthly indicator of future economic growth at 5.9 per cent, up from 5.2 per cent in July. The association, which considers that a reading above 50 per cent indicates that the economy is generally expanding, has issued an estimate of more than 50 per cent for the past 13 months.

Mr Robert Bruts, chairman of the group's business survey committee, said: "Production was exceptionally strong, considering the normal seasonal slowing, and appeared to be aided by some inventory build-up. The continued rise in new orders virtually assures an excellent third quarter."

## Ecuador plans talks with Paris Club

ECUADOR'S Finance Minister, Rodriguez Espinoza, said on Monday that he plans to meet Paris Club creditors on September 17 to discuss the country's external debt. Reuter reports from Quito.

Mr Espinoza said the meeting was to discuss with the Paris Club in an informal way the refinancing of Ecuador's external debt.

He also said Ecuador would meet commercial bank creditors in New York in October to discuss the refinancing of Ecuador's debt to the banks.

## Venezuelan floods kill at least 100

AT LEAST 100 people died and thousands were left homeless after floods swept away homes and villages in central Venezuela over the weekend, Reuter reports from Quito.

Heavy rain caused the Limon and Las Delicias rivers to overflow, creating a torrent of mud and water that enveloped outskirts of Maracaibo, on the road north of Guarenare de La Costa.

A civil defence leader said rescuers had concentrated on evacuating survivors and that the death toll could rise to several hundred.

## Moscow's about-turn relieves oil crisis for Sandinistas

By PETER FORD IN MANAGUA

IN A dramatic about-turn, the Soviet Union has saved Nicaragua from a threatened oil crisis by providing the Sandinista government with 100,000 tonnes of fuel.

President Mikhail Gorbachev's special envoy, Vadim Zagladin, announced the emergency offer in Managua on Monday after meeting Nicaraguan President Daniel Ortega.

Sandinista leaders had warned the country would run out of fuel by the end of August after earlier Soviet refusal to provide extra supplies.

Managua sought relief from Mexico, Venezuela, Libya and Iran over the past three months, but reportedly came away almost empty-handed.

Diplomats had also seen the move as a Soviet signal that Mr Gorbachev would not let Moscow's tight diplomatic and economic links with Managua at a prime US complaint stand in the way of a superpower deal on arms control and other issues.

Mr Zagladin's announcement makes it clear, however, that Moscow is not prepared to abandon the Sandinistas.

## Castillo leads in Mexican opposition primary

By LUCY CONGER IN MEXICO CITY

IN MEXICO'S first primary election, a pragmatic left-winger is leading the poll to select the opposition Mexican Socialist Party's candidate for presidential elections next July.

Preliminary returns from 20 per cent of the voting booths gave a 2-1 margin to former Mexican Workers' Party leader Heberto Castillo, the least orthodox of the four candidates.

The PMS plebiscite, open to party members and non-members, is the most aggressive participatory method adopted by right and left opposition parties to select their presidential candidates. The Mexican Socialist Party, or PMS, was born of a fusion of the old Communist Party, the centre-left Mexican Workers' Party and smaller left-wing groups.

In the ruling Institutional Revolutionary Party the departing president usually chooses the official candidate who is virtually assured of victory. But for the first time ever, the PRI announced last month the six finalists, and allowed each presidential contender to give a speech nationwide in what party officials hail as a "democratic opening."

Despite the modest turnout of nearly 300,000 in a nation with more than 31m registered voters, PRI officials and voters at balloting tables in middle-class neighbourhoods said the unprecedented primary election was important because it could pave the way for political reform.

"We've made a \$200 million investment that isn't yielding a penny."

"Great."

Revenues per Employee

1982	\$120,000
1983	\$150,000
1984	\$180,000
1985	\$200,000
1986	\$220,000

Current yield wasn't our goal. With that \$200 million we're continuing to automate operations, ours and those of our agents, for a long-term return: higher productivity, better service.

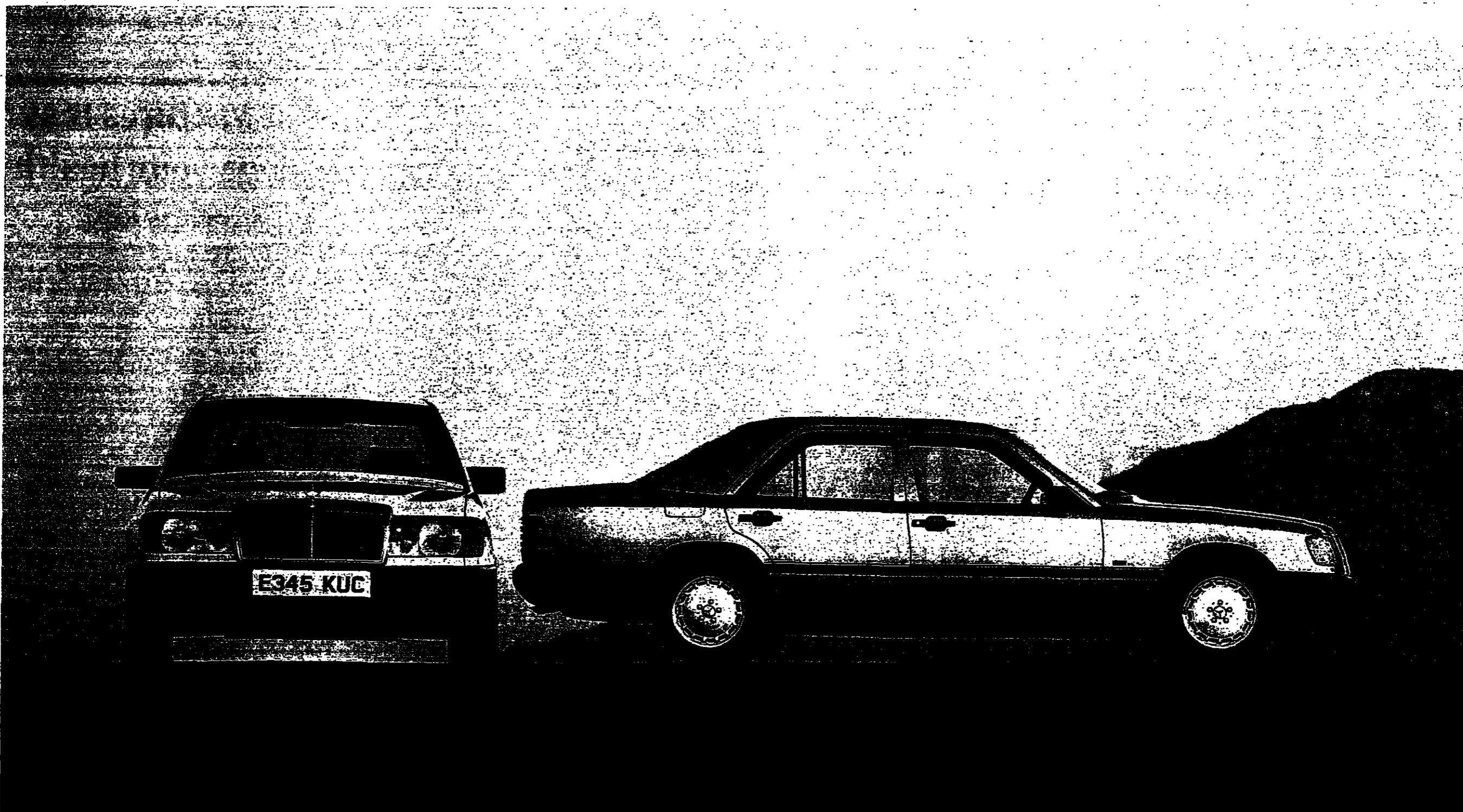
It's showing results. Revenues per employee have jumped 64% since 1982. Many agents can price many of our policies in minutes rather than hours. And issue them overnight instead of in weeks. Claims processing is more efficient. Adjusters can verify most policyholder coverages instantly. And many of our offices here and abroad now share on-line underwriting information.

An investment in automation. Just one of our efforts to build market leadership positions by better meeting distributor needs. For our latest annual report, write: The Continental Corporation, Dept. CCFT, 180 Maiden Lane, New York, NY 10038, U.S.A. Or call (212) 440-7747.

Photographed at Continental's world headquarters in New York City, Financial District.

**The Continental Corporation**  
We have the future covered.™

Revenues per Employee	
1982	\$120,000
1983	\$150,000
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1985	\$200,000
1986	\$220,000



## The Mercedes-Benz 200-300E series: Choose breathtaking performance or remarkable economy. Elegance is standard.

It was perhaps a formidable automotive engineering challenge to create a mid-size range of cars that was true to the Marque yet could meet diverse demands, from high mileage businessman to fast moving executive.

The Mercedes-Benz 200-300E series met the challenge. A range of six models, four petrol and two diesel, with a choice of engine sizes from two litres to three litres. Yet not one car in the range is a compromise. The shape and dimensions are shared but in six variations that can be precisely matched to individual needs and personal tastes.

Model	Engine Size (cc)	Number of Cylinders	Bhp (DIN)	0-62mph (secs)	Max mph	Standard Transmission	Mpg (litres/100km)	Urban	56mph	75mph
Petrol 200	1997	4	109	12.6	116	5 speed Manual	25.1 (11.2)	46.1 (6.1)	36.7	
230E	2299	4	136	10.4	126	5 speed Manual	25.4 (11.1)	45.6 (6.2)	36.7	(7.7)
260E	2599	6	166	9.5	133	4 speed Automatic	22.8 (12.4)	34.4 (8.2)	28.5	(9.9)
300E	2962	6	188	8.2	139	4 speed Automatic	22.1 (12.8)	34.0 (8.3)	28.2	(10.0)
Diesel 250D	2497	5	90	16.5	109	5 speed Manual	31.7 (8.9)	52.3 (5.4)	40.4	
300D	2996	6	109	13.7	118	5 speed Manual	28.8 (9.8)	52.3 (5.4)	40.4	(7.0)

Source: Manufacturer's Figures/Official Government Fuel Consumption Figures.

Each car is first and foremost an exercise in engineering excellence, designed to compete not simply against competitive makes but against much tougher rivals: the Mercedes-Benz models they replaced. These cars are lighter yet stronger and safer than their predecessors. They combine higher engine power and improved acceleration with considerably reduced fuel consumption.

As with every new generation Mercedes-Benz, these saloons were designed and developed during a nine-year programme. They demonstrate how more room can be created without an increase in size and how improved ergonomics can produce a better driving environment. The uncluttered outer skin forms an aerodynamically efficient shape, yet still retains the unmistakable and timeless Mercedes-Benz identity.

The 200-300E series demonstrates incredibly tenacious road-holding ability. A long wheelbase and wide track help, but it's mostly due to a revolutionary suspension system: shock-absorber struts, independent front suspension and the unique Mercedes-Benz multi-link independent rear suspension.

There are dual-circuit servo assisted disc brakes on all four wheels and on the 260E and 300E there's the additional security of ABS anti-lock braking as standard. Safety innovations include electronic tensioners for the front seat belts and pedals that swing away to limit the danger of injury to the driver's feet in the event of an accident.

Performance, handling, comfort and reliability are all fundamental to the 200-300E series. Timeless Mercedes-Benz styling, quality of finish and retained value give the cars their enviable reputation. A reputation unique to the name Mercedes-Benz.



Engineered like no other car in the world.



## APPOINTMENTS

## NatWest senior post

Mr Bill Barnes has been appointed deputy general manager of NATIONAL WESTMINSTER BANK's domestic banking division. Since March he has been assistant general manager and was previously deputy regional director of the Manchester-based north region and Birmingham area director.

**NORBAIN ELECTRONICS** has appointed Mr John Coates as managing director of its systems engineering division. He was UK marketing manager of NCR's field engineering division.

Mr Roger Cooper, marketing director of IDEAL STANDARD, has been appointed sales and marketing director.

Mr Robin Hardy has been appointed creative director of ABBOTT PEELLS TANOUS. He was senior designer at Broad Street Associates.

**REED EXECUTIVE** has appointed Mr Tony McBurlane and Mr Brian Ward Lilley as non-executive directors.

Mr Robert Butler has joined MOUNT STREET (HOLDINGS) as joint chief executive, based in Al-Khor, Saudi Arabia. He was head of corporate banking eastern province. The National Commercial Bank of Saudi Arabia.

Mr Lars U. Thulin has been appointed managing director of DEN NORSKE CREDITBANK. He succeeds Mr Stein Wessel-Aas, who is returning to Norway to a senior post at head office in Oslo.

Mr Simon Brown has been appointed financial director of

WINCANTON GROUP, part of Uniglobe. He was finance director of Arlington Motor Holdings.

**TR INTERNATIONAL (CHEMICALS)**, a Simon Engineering company, has appointed Mr Andrew Jakey as deputy to marketing director Mr Martin Hayman. He joins the company in mid-September from ICL.

Mr William Davis has been appointed chairman of BRITISH MAGAZINE PUBLISHING CORPORATION (part of BPCC). He remains chairman of recently acquired Headway. Mr Martin Vernon, former advertising director of the London Daily News, takes over managing director of Headway. Mr Rob Forrester, currently managing director, is leaving at his own request.

**ASSOCIATED NEWSPAPERS HOLDINGS**, Mr R. M. P. Shields, managing director, becomes deputy chairman and Mr C. J. F. Sinclair deputy managing director.

Mr David Ryves has been appointed to the main board of ROBERT WALTERS ASSOCIATES.

Mr Philip H. Swartman, director of corporate finance at Chase Property Holdings

CHASE PROPERTY HOLDINGS has appointed Mr Philip H. Swartman to a newly-created post on the board as director

Mr Simon Brown has been appointed financial director of

## Marketing director at B &amp; Q

Mr Michael Freeman has been elected to the board of ADDITIONAL UNDERWRITING AGENCIES (No 4), a wholly-owned subsidiary of the Corporation of Lloyd's. He is a director of Newgreen, Castle Underwriting Agents. AUA is the substitute agent established by Lloyd's to manage the affairs of members of the former PCW syndicates.

Mr Colin Dennis has been appointed director general designate of CAMPDEN FOOD PRESERVATION RESEARCH ASSOCIATION. He is president and general manager Mr Kenneth Budden on his retirement next April. Dr Dennis was head of the Association's food technology division.

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## BOWATER

Earnings per share up 32.6%

## Interim Dividend Increased to 5.25p.

Earnings per share for the six months to June 1987 at 11.8 pence are 32.6 per cent higher than in the comparable period in 1986. Trading profits of our continuing businesses are 21.5 per cent higher.

The dividend is an increase of 31.3 per cent on the comparable dividend last year, partly due to the improved results but also in order to pay a higher proportion of the total dividend at the interim stage.

Our Packaging and Associated Products Group has maintained its progress particularly in plastics-based activities in the UK and the US, confirming the scope we see for expansion in the field of innovative packaging products.

The UK Builders' Merchants division has made good progress and the Building Improvements division has moved from a break-even position in 1986 to a small profit in 1987.

The Freight division is widely spread and is earning profits, but presently at a lower level than in 1986, due to the weakness of the US dollar.

In Australia Tissue performance has been strong with new Sorbent gaining an increasing share of the market.

Progress in 1987 has been encouraging. We remain dedicated to improving the return on capital and sales and the cash flow from operations.

N. C. Ireland Chairman  
8th September, 1987

INTERIM RESULTS  
(unaudited)

	Six months to 30th June 1987	Year 1986	1986
	£m	£m	£m
<b>Turnover:</b>			
Continuing businesses	550	449	1021
Discontinued businesses	—	222	319
	<b>550</b>	<b>671</b>	<b>1340</b>
<b>Trading profit:</b>			
Packaging and associated products	10.6	8.8	22.1
Merchancing and services	6.6	4.7	17.7
Tissue and timber products	3.7	3.7	8.8
	<b>20.9</b>	<b>17.2</b>	<b>48.6</b>
Discontinued businesses	—	10.8	14.8
	<b>20.9</b>	<b>28.0</b>	<b>63.4</b>
Interest (net)	3.6	9.1	15.4
Profit before taxation	17.3	18.9	48.0
Taxation	5.4	6.2	14.4
Minority interests	0.2	4.2	7.0
Profit attributable to shareholders	11.7	8.5	26.6
Earnings per ordinary share	11.8p	8.9p	27.7p
Dividend per ordinary share	5.25p	4.0p	10.0p

Figures for the year 1986 have been abridged from full accounts for that year which received an unqualified audit report and have been filed with the Registrar of Companies.

## BOWATER INDUSTRIES PLC

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LONDON'S FIRST COUNTRY HOUSE HOTEL OPENED ITS DOORS ON TUESDAY, 8TH SEPTEMBER 1987

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## UK NEWS

## Abbey National plans estate agency network

BY HUGO DIXON

ABBEY NATIONAL, Britain's second-largest building society, yesterday unveiled an ambitious plan to create an estate agency network with 1,000 branches within five years.

This would make it the largest estate agent in the country on the basis of the present size of competitors within the industry. However, other financial institutions that have moved into the business in the last couple of years are building up networks at such a pace that Abbey is unlikely to be the largest when it reaches its target.

Abbey is taking advantage of powers given under last year's Building Societies Act, which allow societies to enter the estate agency business. Its network will be called Cornerstone.

Unlike other societies, notably Halifax and Nationwide, it is planning to create its network mainly through franchising a strong branded image rather than by acquisition. This is the first time franchising has been used in estate agency in Britain.

Abbey has taken this route because it believes the price of estate agents has been bid up to excessive levels. Also, as a mutual institution, it is not able to pay for acquisitions by issuing shares but has to find money from its reserves.

## TOP 12 ESTATE AGENTS

Company name	Type of institution	Number of offices
Prudential	Insurance company	250
Prudential Life	Insurance company	250
Montrose	Bank	460
Lloyds	Bank	410
Nationwide Angels	Building society	387
General Accident	Insurance company	353
Team Agencies	Estate agents	350
Halifax	Building society	225
Abaco	Financial services company	120
Comcasts	Estate agents	100
Provident Financial	Financial services company	85
Hogg Robinson	Financial services company	74

## Hambros re-enters assurance business with Guardian Royal

BY STEVEN BUTLER

HAMBRO COUNTRYWIDE, a UK estate agent chain, is linking with Guardian Royal Exchange to establish a life assurance company, initially capitalised at £20m, aimed at selling policies to Countrywide's buying clients.

The deal will take Hambros, the merchant banking and financial services group which owns 60 per cent of Hambro Countrywide, back into the life assurance business after several years. It will also give Guardian Royal a foothold in the mortgage-related life assurance business without having to develop its own chain of estate agents.

"It will make Hambro Countrywide a unique financial services group in that an estate agency business owns its own life company," said Mr Christopher Spottiswoode, chairman, yesterday.

Countrywide also announced a 74 per cent increase in pre-tax profits to £10.7m in the six months to the

end of June and forecast profits of £225m for the full year.

Countrywide has reached a complex agreement with Guardian Royal for the new company to handle a high volume of policies from the start. Guardian Royal is to set up a life assurance company - as yet unnamed - and obtain approval to begin trading. The company will then be acquired by Hambro Countrywide, probably next summer.

Countrywide is issuing to Guardian Royal 30m new ordinary shares to pay for the acquisition, worth £48.3m at yesterday's closing prices, as well as 25m convertible deferred shares. These will become convertible in 1991 when a further payment of 165p a share would be due.

Guardian Royal will enter into a contract to manage the life assurance company and provide reinsurance services for five years. The

new company, however, would eventually become self-sufficient.

Both Hambros and Guardian Royal will further increase by five shares each their holdings in Hambro Countrywide through a purchase of shares at 150p each from directors and certain other shareholders. Hambros will then hold a 52 per cent stake and Guardian Royal 20 per cent.

A partial offer to other shareholders is to be made, under which Hambros Bank, on behalf of a group of institutional and corporate investors, will acquire up to 50 per cent of outstanding shareholdings at 150p a share, with Guardian Royal and Hambros not taking up the offer. This will give shareholders the chance to cash in on investments in the shares, for which there is a thin market, and is aimed at creating a wider market for the shares.

Results, Page 32

## Maxwell is seeking Japanese partners

BY RAYMOND SNODDY

AFTER LAST month's attempts to find partners in the Netherlands, Mr Robert Maxwell, the British newspaper publisher, has launched his pursuit of the Japanese.

Mr Maxwell, chairman of the British Printing and Communication Corporation and publisher of Mirror Group Newspapers, announced in Tokyo that he was looking for Japanese partners to help him build one of the world's top 10 media groups.

"You cannot build a global media company without having a Japanese partner, and I believe it will be possible for us to find such a partner," Mr Maxwell said.

Mr Maxwell will be meeting officials of the Tokyo Stock Exchange today to discuss an application for a listing for BPPC. The British publisher said he wanted to have BPPC shares listed in Tokyo in the near future although he declined to say when this was likely to happen.

The Mirror publisher, who has said he plans to launch three new newspapers in the UK following the failure of the London Daily News, will also discuss both newspaper and television ventures while in Japan.

Mr Maxwell says he wants to set up a daily newspaper to be published simultaneously in London and Tokyo which would provide Japanese news for Europe.

During his stay in Japan Mr Maxwell plans to talk to Fuji and NHK about possible television ventures.

For good measure before leaving for Tokyo he told the London correspondents of the Japanese press that he was planning to set up a European satellite television news channel.

He wanted to deliver to Japan to compete against Mr Ted Turner's Cable News Network. Mr Maxwell even said he might translate the channel, which does not exist yet, into Japanese.

## Ratners could face damages claim by Weinstein family

BY CLAY HARRIS

RATNERS GROUP, Britain's largest jewellery retailer, may face another claim for large "golden handshakes" in the wake of the resignations yesterday of five members of the Weinstein family, former controlling shareholders of the rival Ernest Jones chain which Ratners bought for £25m in July.

The Weinsteins resigned suddenly yesterday morning only a month after the takeover was declared unconditional.

Mr Philip Weinstein, co-founder of the Jones chain in 1949, said the ability of his sons, Philip and Michael, joint managing directors of Jones, "properly to perform their duties has been seriously undermined by interference and severe restrictions placed upon them by Ratners."

Mr Gerald Ratner, chairman, described the resignation as a "bolt from the blue" and attributed it to differences over the future commercial direction of Jones, which Ratners plans to retain as a separate trading name.

"I didn't want them to walk out," Mr Ratner said. "I wanted them to do what I said."

After a similar dispute last year, Ratner agreed to pay £355,000 to Mr Anthony Edgar to buy out the remaining four years of his service contract. Mr Edgar had become group chairman only four months

previously when Ratners bought his H. Samuel chain to take first place in the UK jewellery market.

In theory, the Weinsteins could seek payments of at least £500,000 each under their Ratners contracts, which carry an annual salary of £100,000 and can be cancelled only with five years' notice by either side.

Mr Philip Weinstein said yesterday that the family was consulting its lawyers. Mr Ratner said that any action would be defended.

In a statement yesterday, Mr Ernest Weinstein, co-founder of the Jones chain in 1949, said the ability of his sons, Philip and Michael, joint managing directors of Jones, "properly to perform their duties has been seriously undermined by interference and severe restrictions placed upon them by Ratners."

Mr Gerald Ratner, chairman, described the resignation as a "bolt from the blue" and attributed it to differences over the future commercial direction of Jones, which Ratners plans to retain as a separate trading name.

Mr Ratner said: "It was of meaningless importance as he was leaving the company anyway."

Mr Ratner has spearheaded a revolution in jewellery retailing in Britain, through a shake-up of his family's own business and the take-over of H. Samuel and Terry's. Ratners has concentrated on inexpensive fashion products rather than the luxury market.

Mr Ernest Weinstein's wife and daughter also resigned from the Jones board yesterday.

## TSB to establish bank for wealthy in Luxembourg

BY HUGO DIXON

TSB, the banking group, plans to set up a private bank catering for wealthy individuals in Luxembourg. It claims to be the first British bank to establish such an operation in the country.

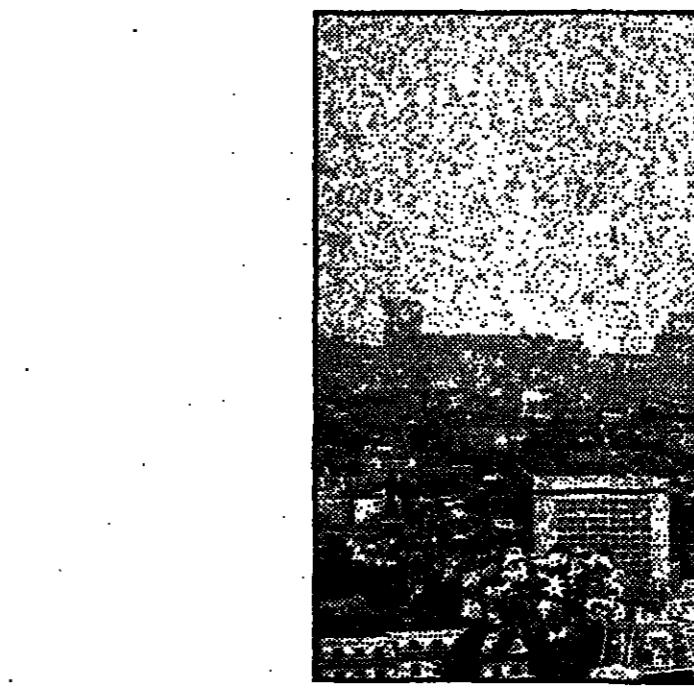
The new bank, TSB Private Bank International, is due to open in January 1988. It will have authorised share capital of £20m and start-up capital of £10m.

TSB England & Wales, the largest bank in the TSB group, will have more than half the shares in TSB Private Bank. Other shareholdings will be held by TSB Channel Islands, which caters mainly for expatriate Britons, and two unnamed continental European banks.

TSB Private Bank will be aimed at people with free assets of between \$500,000 and \$1m - described by TSB as the "middle rich". Luxembourg was chosen rather than Switzerland, TSB said, because it was cheaper. There will also be a representative office in London.

The group expects non-Britons living in London and elsewhere in Europe, especially Scandinavia, to be attracted by the services on offer. It does not think that TSB's down-market image will be a draw-back.

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## Isle of Wight in compulsory water meter test

By RICHARD EVANS

WATER METERS are to be installed compulsorily in all Isle of Wight households next year in a large-scale exercise to assess consumption patterns and costs before the probable introduction of water meters nationally.

The Isle of Wight, with about 50,000 households, is by far the largest of 11 areas in England and Wales that will have meters installed under the terms of the Water Charges Bill now before Parliament. The others will all have about 1,000 households.

The assumption in the water industry is that once the necessary data has been collected and assessed, water metering could be introduced throughout the country over the next decade. It would be a much bigger exercise than the conversion to North Sea gas and it is not yet clear who will pay.

Each meter would cost about £100 to install. Charges in the experiment areas will vary to test the effect on demand. The water authorities want a tariff system that charges moderately for basic needs but discourages heavy use of hosepipes and sprinklers.

Metering is the favoured method of charging for water once domestic rates have been phased out and replaced with a community charge. At present tariffs are based on rates, which means that the amount of water consumed bears no relation to the bill paid.

## Ethical Trust launched by offshoot of Abbey Life

By ERIC SHORT

ETHICAL INVESTMENT has taken a step forward in the UK with the launch of The Ethical Trust announced by Abbey Trust Managers, the unit trust arm of Abbey Life Group.

Mr John Davies, head of group marketing, claims that increasingly many investors are showing concern that their investment should be used positively to benefit society.

He foresees the UK savings market following that of the US, where almost 10 per cent of all Wall Street investment was ethical and some 5 per cent of mutual funds, the US equivalent of unit trusts, were on an ethical basis.

However, Mr Davies emphasised that the new fund would be adopting a positive approach towards the selection of suitable investments, instead of the usual "no-go" approach excluding companies.

Thus the fund would be monitored by an advisory board, to which the investment managers would report every three months.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the issued share capital of Atlantic Resources plc ("the Company") in the United Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing.

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### DANISH STOCK SURVEY

The Muir-Carby Bøttkjær Group is pleased to announce the opening of its London office for Danish equities and the introduction of its monthly Danish Stock Survey.

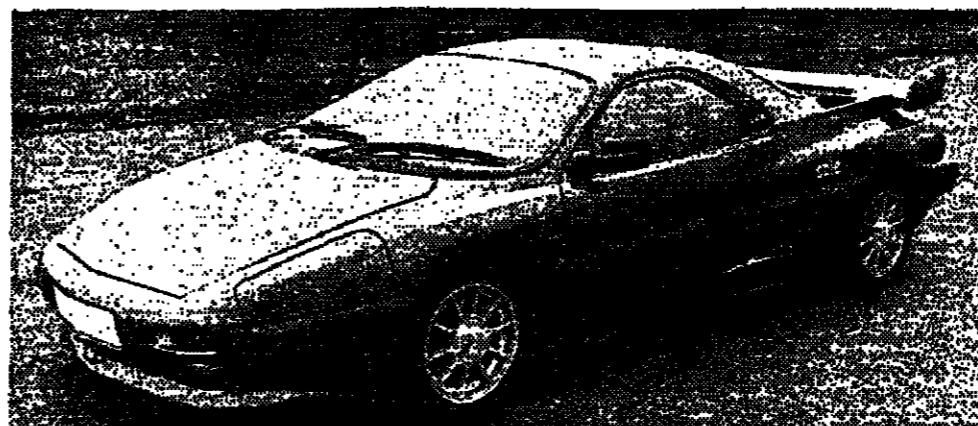
For investment advice on the Danish Market please telephone Ole Søberg or Lawson Steele on 01-600 4503 or 01-606 3721.

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## UK NEWS

John Griffiths examines the strains on some famous marques

## When classic cars have to be rescued



The Panther: a British classic sustained by overseas cash

FORD'S TAKEOVER of Aston Martin Lagonda is likely to dispel a long-standing myth among ardent motoring enthusiasts. It is that specialist car makers, whose glamorous image far outstrips their annual output of a few hundred cars, can remain independent yet challenge the industry's giants.

Aston Martin is merely the last surviving specialist British carmaker with an internationally acknowledged pedigree to fall into the hands of either a multinational car producer or other large conglomerate.

Group Lotus, founded by the late racing car engineer Mr Colin Chapman, became a wholly owned subsidiary of General Motors at the beginning of last year. Rolls-Royce Motors is part of the Vickers industrial conglomerate.

Panther is the youngest specialist British car company and the only other one seriously seeking to challenge in modern international competition on level terms. In June, Ssangyong, South Korea's seventh largest industrial group, took an 80 per cent stake in it.

The death of motoring "legends" as independents is not just a British phenomenon. In the past two years, Italy has seen its stable of exotic "super-car" names come under the sway of American multinationals increasingly desperate to buy the prestige that has eluded their own engineering and manufacturing efforts.

Thus in April Chrysler Motors bought Lamborghini, maker of the 200 mph Countach, from the Geneva-based Mimram family for a reputed \$22m (£14m).

Chrysler is likely to have majority control of another Italian "legend," Maserati, by the early 1990s. The American company bought 15.6 per cent from two-thirds owner De Tommaso Industries last year, and has options on up to 51

per cent.

A few other British independents do survive, notably Morgan and TR. But both appeal mainly to an idiosyncratic fringe of buyers nostalgic for relatively crude, open two-seaters.

The common thread running through all the acquisitions

is the companies' inability to generate anything like enough cash to replace models. The specialists also find it impossible to develop or even incorporate the proliferating new technology, particularly electronics, that the volume producers are applying to cars.

For a long time, Aston Martin Lagonda and its fellow specialists have effectively been living off their past. They recognise the lengthening odds against them as large producers, themselves now anxious to exploit every conceivable market niche, encroach on their traditional territory. That is the underlying explanation for the string of capitulations.

Mr Alan Curtis, chairman of Group Lotus, admits to having

a quiet sigh of relief when

General Motors bought Lotus for what, in GM terms, was a loose change: just over £20m.

As far back as 1981, Lotus announced its intention of launching an all-new £10,000 two-seater, the M90, to lift its production from only 500-600 cars a year to more than 3,000.

Instead, as Lotus continued to

struggle from one financial crisis to another, the £7m project was repeatedly postponed.

Lotus was profoundly rattled by the emergence from Toyota of the MR 2 mid-engined two-seater. That car not only performed as well as the intended

M90, more cheaply than expected, but sent Lotus's design team scuttling back to their drawing boards.

Aston Martin Lagonda has

been profitable for the past two

years, and Ford emphasised at the takeover announcement that its acquisition of a 75 per cent stake was not to save the company from collapse.

That, or near-collapse, has happened often enough in Aston Martin's 75-year history, and Ford will be its 11th owner.

Like Lotus, Aston Martin was saying in the early 1980s that it would launch a smaller new car, pitched at the Porsche 928/Mercedes market. That project, too, was in the £5m-£7m range and on the original schedule would have been in production last year. Now it is due for the end of next year. Ford says its involvement will make the project more secure.

The rising cost £2.5m of the Panther Solo 2, the stunning 150 mph two-seater to be announced by the British Surrey company at Frankfurt today, is also behind the acquisition by Ssangyong of its 80 per cent, says South Korean-born chairman Mr Young Chul Koo.

However, Ssangyong, like General Motors with Lotus, Chrysler with its Italian acquisitions, and Ford with Aston, is insisting that Panther will retain its character and its independence.

Industry analysts have emphasised that they will need to. To reduce them to the type of "badge-engineering" prevalent in the 1970s would produce a backlash more counterproductive than if the companies had not been acquired at all.

## Massey-Ferguson denies it plans to close production site

MR JOHN SWORD, president of Massey-Ferguson, the agricultural machinery division of the Canadian Varsity Corporation, denied yesterday that the company had any plans to close one of its three main European production sites, writes Nick Garnett.

The three tractor plants are at Banner Lane, Coventry; Beavans, France and the Landini plant in northern Italy. The company also has an axle

plant in Como, Italy.

Mr Jim Felker, Mr Sword's predecessor as president of

Varsity, indicated last year that

the company had too much

capacity in Europe and would

be better off with one fewer

production plant.

However, Mr Sword said that

the three European tractor

plants were all integral to the

company's manufacturing structure and there was no intention of changing that. He also said there was no plan to close or reduce the size of the Trafford operation. Some production was moved from Coventry to Manchester in the early 1980s and the Trafford site is actually increasing output.

However, he said that each of

the separate plants within

Massey-Ferguson were required to perform properly and make

profits.

Massey-Ferguson has been

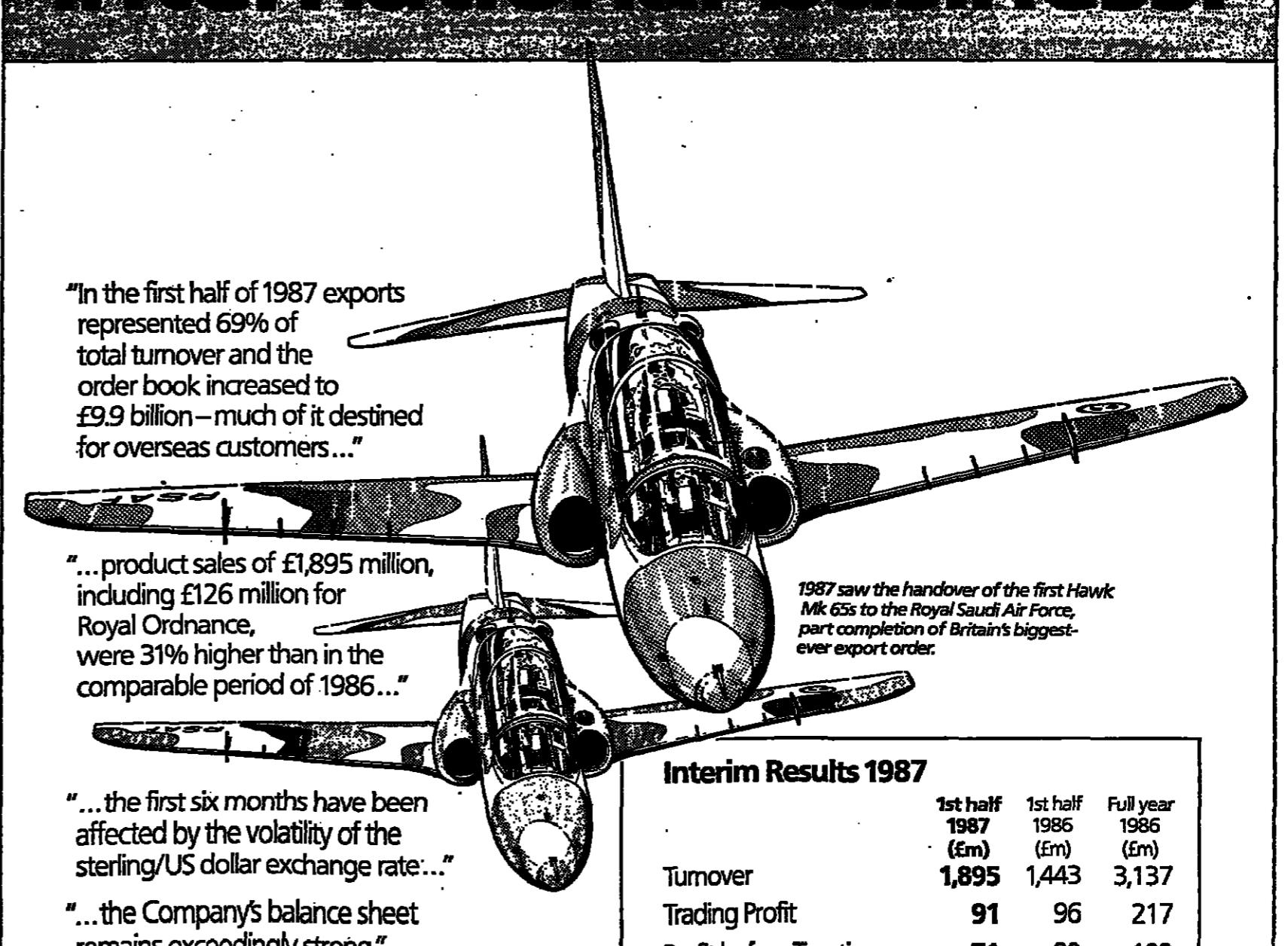
reducing its workforce worldwide from 6,850 in the middle

of last year to an expected

figure of 5,300 by the end of

this year. Most of the job losses have been in the UK.

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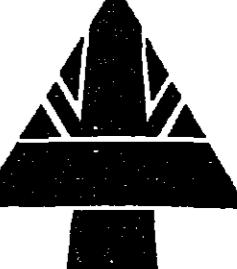
### Interim Results 1987

	1st half 1987	1st half 1986	Full year 1986
	(£m)	(£m)	(£m)
Turnover	1,895	1,443	3,137
Trading Profit	91	96	217
Profit before Taxation	71	80	182
Profit after Taxation	46	56	128
Earnings per Share	18.4p	22.6p	51.4p

Copies of the full statement will be sent to all shareholders. Further copies are available from: The Secretary, British Aerospace Public Limited Company, 11 Strand, London WC2N 5JT.

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## UK NEWS – THE TUC AT BLACKPOOL

### TUC chiefs censured over Wapping again

Reports by  
Philip Bassett,  
Charles Leadbeater,  
Jimmy Burns  
and John Gapper  
Pictures: Alan Harper

unscrupulous, unscrupulous, and dishonest way."

He argued that the "very existence of the TUC" would be placed in "jeopardy" unless the leadership showed itself willing to "protect its members and uphold basic union rights."

Yesterday's vote on Wapping was a setback for Mr Willis, who had been anxious to avoid the TUC's News International fanning the conflict between the EETPU and left wing trade unions.

During the debate he again justified his policy on the principle of double jeopardy and warned that the print leaders' offensive was heading the TUC into "a constitutional morass."

Mr Willis said: "Sticking to the rules is sometimes unpatriotic. But we should always remember that the most important reason to have rules when feelings run high."

Following yesterday's debate, print leaders indicated that Mr Willis would find it difficult to resist the pressure to act more forcefully towards the EETPU.

Mr Dubbins said of the EETPU: "Never in the history of the trade union movement has any union acted in such an



A moment of serious contemplation for Fred Jarvis, TUC president, and Norman Willis, general secretary

Mr Dubbins said that he did not believe the TUC leadership would go against a congress resolution for the second year running.

The vote has opened the door for the investigation of further allegations that have come to light with respect to the flaunting of TUC directives.

But he insisted that the union had not broken with the TUC's directives, and said he knew of no substance in the allegations which had been made in the *Guardian* newspaper, though he would be writing to the paper to

demand back the documents on which they were based.

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### The caped crusader bows in at seaside

A RADICAL new contender to lead Britain's trade unions into the 21st century emerged from the shadows yesterday—Batman.

With hindsight, the caped crusader's influence on the movement has been obvious for some time. His strategy of crisis management conducted from remote stately mansions holds increasing sway among the new union thinkers.

But his cover has finally been blown by this year's congress platform display. From the Gothic City school of graphic design, it features triumphant orange capital letters leaping across a grey background so energetically that they burst out of the side.

Viewers will recall that this type of comic strip technique was last used for Batman and Robin's lengthy fights with masked villains. "Wham! Pow! ... Oof!" announced variously garish caption bubbles as the Batman connected with various chums.

But what's this? Holy Comics, can it really be true? Mr Steve Seaman, the former chairman of the salaried staffs council at Wapping, alleged that the EETPU had secretly become involved in a series of organising moves at the plant.

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## UK NEWS

## LBS joins FT to offer design award

Financial Times Reporter

THE FINANCIAL TIMES and London Business School have announced their first joint Design Management Award competition.

The award, which ranges much more widely than other UK design competitions, is intended to recognise organisations that demonstrate a thorough commitment to design and successful management of it across their spectrum of activities, including products and/or services, communications, and environments.

The competition is open to all companies and organisations in the UK, whether in the private or public sector, provided they generate or carry out a wide range of design work in Britain.

Organisations that provide design services or promote design are not eligible. The winner will be announced and presented with the award in mid-1988, and the closing date for entries is November 18.

The judging panel for the FT/LBS award comprises executives, design managers and others from a wide range of organisations in addition to the FT and LBS. They include APV/Baker, engineering manufacturer; DEGW (architecture and space planning); SI (corporate finance); Martin Lighting; Penhaligon (perfumery and toiletries); Sabre International Textiles (clothing).

Adjudication will be carried out under the guidance of a committee comprising James Pidditch (chairman); founder of AID, one of Britain's largest design consultancies and council member of the Royal Society of Arts; Frank Barlow, chief executive, Financial Times; Simon Hornby, chairman of the Design Council; David Maroni, a director of British Olivetti; and Sir Peter Parker, chairman of the LBS Design Management Unit Advisory Committee.

Application forms may be obtained from Peter Gorb at London Business School, Sussex Place, Regent's Park, London NW1 4SA.

## Why islands are facing job curbs

JERSEY and Guernsey are looking to employment controls to try to resolve their main difficulty: the effect on housing and social services of rapid economic growth.

Alarm was felt in both islands at the rate of immigration disclosed by the last census. It showed that over the previous five years, Jersey's population had risen by 4,162 and Guernsey by 2,168. The indications are that immigration has continued high since the census in March 1986.

Jersey's main response has been to extend powers under the island's Regulation of Undertakings and Development Law, introduced in 1973 to limit job creation by controlling building and the setting-up of new businesses.

Until now, the law has allowed the statutory finance and economics committee to control the number of new staff employed only when a business is enlarging premises or moving to new ones.

The States, the island's parliament, passed an amendment on August 15 requiring a licence for any business, including the self-employed, to take on extra staff. Dispensations are expected for sectors such as tourism and building, which need to import seasonal or other short-term labour. All employers except the self-employed will have to submit quarterly returns of staff on their payrolls.

Although the new controls were agreed in principle by local MPs in January, there was unprecedented opposition from the island's professional and business community when the

enabling legislation came before the States.

The Jersey Bankers' Association, Institute of Directors, Jersey Chamber of Commerce and Industry and clearing bank managers joined in giving warnings that the proposed measures would be unworkable and endanger economic growth.

But in spite of the strong lobbying, the legislation had a

Guernsey has nothing comparable to Jersey's Regulation of Undertakings and Development Law, and the island's advisory and finance committee appears reluctant to bring in such a sweeping control.

The committee plans instead to introduce a system of what are in effect work permits, described officially as employment licences. Anyone arriving

pressures on the island's social structure and environment.

Although there have been signs of impending strong opposition from the business community — mostly, so far, privately-voiced — the real public debate in Guernsey has yet to take place. The 527-strong chamber of commerce has been circulating members with the cases for and against the employment controls and inviting their views.

The case in favour is that the island's housing laws, the only existing brake on population growth, have not proved an adequate control. Of the alternatives "employment licences would put the least burden on the local population and are considered to be the least complex form of control," explains the chamber.

The chamber's more detailed case against the new measures, questions whether employment licences will check the growth of job opportunities. It warns that one result is likely to be a local wage explosion, reducing the competitiveness of Guernsey's industries and putting some firms out of business.

The proposed annual allocation of licences to different economic sectors is seen as requiring complicated and labour-intensive official investigation.

It is also argued that the employment controls would take away one of the main attractions of setting up a business in Guernsey, described as "freedom from bureaucratic control and petty restrictions" and threaten business confidence and future investment.

The Channel Islands are acting to restrict rapid population growth, reports Edward Owen

## BA-BCal 'should yield routes'

BY JAMES BUXTON, SCOTTISH CORRESPONDENT

A MERGED British Airways and British Caledonian should relinquish some of its European routes to airlines such as British Midland and Dan-Air, the Scottish Council of Development and Industry recommends in a submission to the Monopolies and Mergers Commission on the proposed merger of the two air-lines.

The council, which represents businesses as well as other groups in Scotland, says it does not welcome the merger but accepts that it is "the best and possibly the only option in current circumstances."

It says British Caledonian's

difficulties are largely the result of the Government refusal to grant it enough routes.

The council does not expect the merger to result in any loss of choice on routes between London and Scotland, provided British Midland and Dan-Air keep their existing services on the routes.

However, it fears that those airline services might be at risk in the long term because they do not have the same possibilities as British Airways and British Caledonian to cross-subsidise them from other routes.

## Consumption of alcohol rising brewers claim

Financial Times Reporter

BRITAIN IS now 20th in the world league table for alcohol consumption, having moved up from 22nd place the year before, according to annual figures published yesterday by the Brewers' Society.

Total consumption is now 7.1 litres a head of pure alcohol a year, compared with 7.0 litres, well behind France, which is at the top of the league with 13.9 litres.

Britain is also 20th in the world spirit league, drinking 4.3 litres each a year, after having moved up from 21st.

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Report and Accounts available from the Secretary, (after 15 Sept.) Carlton House, 33 Robert Adam Street, London W1M 5AH.

## In Memoriam

## ANDREW K. MARCKWALD

Former Director and President

of

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on

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# March of the modular

Nick Garnett examines lift truck production methods at Jungheinrich

IT IS AN uncomfortable fact of life for the manufacturers of most types of machinery that the world labours under huge amounts of overcapacity in production plants.

Many equipment producers react to this by doing very little. They continue to employ the same manufacturing techniques they have used for years. Survival becomes a matter of faith and often the result of luck.

Other companies strive to snatch any and every competitive advantage, believing that many of the battles that will sort out the winners from the losers have yet to be fought.

Lift truck manufacturing is one example of the way some of the more forward-thinking producers are beginning to adopt a similar philosophy towards designing and assembling forklifts in order to lower production costs. At the heart of the techniques which they are introducing is what is often referred to as 'modular' building.

A number of companies, including Linde, the large West German manufacturer have moved into this type of production. And Lansing Bagnall of the UK has adopted the same 'philosophy' for order-picker and hand-pallet trucks made at its West German plant.

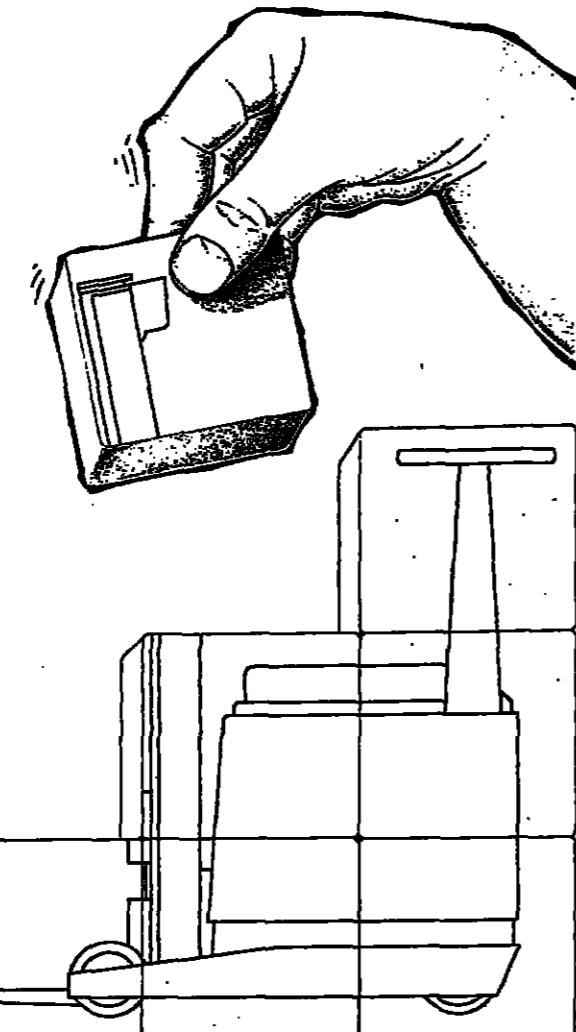
But it is Jungheinrich, the West German producer of specialist reach trucks, hand-pallet trucks and narrow-aisle vehicles used in warehousing and distribution, which claims to have taken this concept further than anyone else.

Eckhardt Kottkamp, Jungheinrich's technical director explains the philosophy: 'You have to aim for the lowest number of parts to get the highest number of variations offered to the customer. Everything is measured against that goal.'

'Those companies in the fiercely competitive lift truck industry which do not follow this route will have a hard time.'

Proving that in mature businesses heavy capital investment is still part of the game the new manufacturing programme at Jungheinrich is linked to a relatively new plant built by the company at Norderstedt, Hamburg in the early 1980s. The cost of this plant and its steady conversion to modular assembly has been DM65m (US\$22m). Further expenditure, well into double figures, is likely to be made on new plants for component manufacturing.

Lift trucks are made up of several component groupings. These include the chassis, car-



cess, further into metal manufacturing than at any other lift truck plant, the company says.

So far Jungheinrich's reach trucks are based on fully fledged 'modular systems engineering' and this will be followed soon by powered-pallet trucks and stacked vehicles.

Jungheinrich has encountered some difficulties in changing its production methods. Perhaps inevitably it ran into difficulties with some of its computer software and the whole system is taking considerably longer than expected to install. The programme will eventually stretch over three to four years.

But Kottkamp says total production costs using the company's new production methods can be reduced by about 10 per cent, perhaps by more.

Another major benefit, he says, is that it should be easier to organise the flow of components around the factory to reduce inventories closer to just-in-time levels. 'Function' cells along the line, which will be responsible for building up sections of the truck, are beginning to be planned to achieve the most cost-effective outputs from each field.

A lot of other information, some of it graphical, is provided on a nine-inch TV screen mounted at eye level in the cab. For example, the operator can call up data about machine supervision, harvesting and servicing. Any on-screen information can be printed out if desired.

Hyster, a large US lift truck company, has probably gone further down the road than any one else in automating manufacturing. But Kottkamp says Jungheinrich's view is that it should try and automate only what it can. 'Automation has no purpose in its own right,' he explains.

Computer aided engineering is a big boon to the company. It has been crucial in mast design for new ranges of forklifts. Starting with 30 possible basic mast designs, engineers whittled these down to three and then to one design offering what the company says is the optimum balance between size, strength and flexibility. However, Kottkamp believes that it will not be necessary to link up computer aided design equipment direct to the shopfloor in order to drive production machine tools.

At Jungheinrich the use of computer aided design and modular assembly methods is changing the face of the shopfloor. Now, Norderstedt is being reorganised into product lines. For example, there is one line all assembly work for that model range will be carried out, and the vehicle put together rather like a Lego set. This line concept starts at the welding pro-

cessing mast, driver's compartment and driving unit.

With the help of computer aided design and engineering, Jungheinrich has now simplified its component range by obtaining what it says is the best mix between optimising performance of a truck and the need to reduce variations in componentry to the lowest possible cost level.

This is important because a typical reach truck - where the mast moves forward hydraulically from the body - is made up of about 1,000 components. Customers require a wide range of configurations based on mast height, driver cab specifications and battery sizes to power the motors. The size of the battery also governs the type of chassis necessary to meet the specification demanded by the

customer.

In most lift truck plants, assembly of each of the main elements that make up a lift truck is carried out in one factory area. All the masts for example for all the different types and sizes of trucks a company makes are assembled at one location in the plant while all the chassis are put together somewhere else.

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cessing mast, driver's compartment and driving unit.

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## WORTH WATCHING

Edited by Geoffrey Charlish

### Massey reaps a better harvest

MASSEY-FERGUSON has developed a computer-based system for its M-F 38 combine harvester that allows farmers to get accurate information about their crop yields while harvesting is in progress.

While moving over the field, the operator can check on the current yield and plan and a clear picture can be built up about the 'soot' and 'had' locations. Accordingly, subsequent cultivation can then be planned to achieve the most cost-effective outputs from each field.

According to Ford, the system will be regularly updated with repair record data from dealers and with service bulletins, shop manual procedures and other pertinent information.

### How industry can take a firmer grip

BOSTIK, THE UK adhesive manufacturer, has developed Supergrip 2000, a product which it believes will offer important advantages to industry.

Manufacturers customarily use either hot-melt adhesives, which have the advantage of rapid setting and easy application, or epoxy systems which present day requirements of precision, long-term stability or reliability. As Germany's largest company, Herasus GmbH has, therefore, developed a sensor based on the quartz crystal.

Such crystals can be cut to a specific natural resonant frequency which is affected only by temperature. They are very precise and are used for example, in a constant temperature enclosure, to determine the frequency of radio transmitters.

In the Herasus system, temperature changes produce frequency changes which are converted to a pulse signal for transmission. The company can multiplex (send at the same time) up to 16 temperature measurements down the same cable. A microprocessor receiving unit linearises the readings (makes the output proportional to the temperature input) and generates signals that can be used for display systems or for process control purposes.

We have learned to live with the basic stupidity of computers,' says Uli Zernik, a mem-

ber of the GE unit. 'They can't deal with natural English even at the level of a two-year-old child. As a result, we have to communicate with them in special languages that are difficult for people to learn and limited in flexibility.' Indeed, these computer languages are still the basic stumbling block for people encountering computers for the first time.

Eventually, humans learning a foreign language will puzzle out what the idioms mean. So the research team is trying to discover exactly how they do it and is attempting to program computers to simulate the language learning process.

GE says that the object of the research is not just to make life easier for computer programmers. The idea is to turn computers into 'smart machines', a development which Zernik claims would have a major impact, particularly on industry, medicine and transportation.

### Heat changes made crystal clear

TEMPERATURE REMAINS

the most frequently measured quantity in industries making anything from bread to petrochemicals. But according to

The Society for Diagnostic

Systems, it is currently in pilot

use in a number of US dealerships

and is scheduled to be in

installed in all of Ford's US service

stations next year.

According to Ford, the system

will be regularly updated

with repair record data from

dealers and with service

bulletins, shop manual

procedures and other

pertinent information.

Ford will enter repair pro-

cedure information, while the

dealers will contribute the re-

pair record of each customer's

vehicle.

The Ford SEIDS system will

also contain a portable com-

puter, designed by Hewlett

Packard, this can be hooked

up to the car's computer while

it is being driven, and should

help to diagnose the intermit-

tent problems that drivers ex-

perience on the road, but

which vanish when the car is

brought in for service or re-

pair.

This is simply because the

computer is unable to 'make

head or tail' of idiomatic En-

glish. But the GE team thinks

it should be possible to address

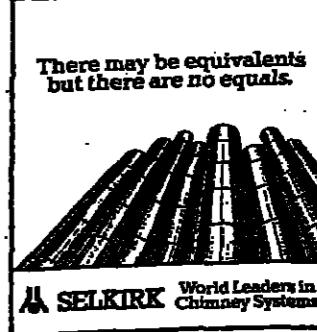
machines in this way and is

trying to train them to cope.

We have learned to live with

the basic stupidity of comput-

ers,' says Uli Zernik, a mem-



cover -40 to +300 deg C at less accuracy.

### A step away from the paperwork

STEAD and Simpson of Leices-

ter, one of Britain's big shoe

retailers, is installing ICL

electronic point-of-sale termi-

nals.

The system greatly reduces

time spent on paperwork, since

sales transactions are recorded

electronically and the termi-

nals produce credit card

vouchers automatically, reduc-

ing settling time to a mini-

mum. Software development

was conducted with Pique

Computer Systems of Notting-

ham, which is soon to launch a

product for general sale based

on the Stead and Simpson sys-

tem.

### Wheel turns towards no-hands dialling

WITH A system from ECT Cel-

lular of London that obviates

the need for a car phone while

driving. The driver speaks the

wanted number into a hands-

free microphone (mounted

close to the sun visor).

This unit dials the number

and makes the connections. It

can also remember 40 names,

so when it hears 'call office'

the system, known as Calli-

maid, will dial the right num-

ber.

### Siemens launches offshore venture

SIEMENS, the West German

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## How graduates fared

BY MICHAEL DIXON

**TIMES** have changed since the information in the accompanying table was dismissed by an indignant professor as "utterly irrelevant to the function of a university."

What the table attempts to assess is how well the United Kingdom universities' new graduates fared in the employment market. And the professor was one of many academics who in those days - only about a decade ago - resisted the idea that enabling students to obtain jobs was one of the objects of degree-level courses of study.

Today the UK higher educational institutions generally seem to accept that part, although of course not the whole, of their purpose is to equip their degree-winners to work in the economy. Moreover, as the result of a bit of prodding by the Government, there is much interest in universities and the like in the development of performance indicators suitable for measuring the institutions' effectiveness by appropriate practical as well as academic criteria.

The "employability league table", which has been appearing in the FT annually for the past 17 years, is one of the few such indicators. The latest version alongside, compiled from figures just published by the Universities' Statistical Record, relates to students who gained bachelor's degrees at the various institutions last year.

Reading across the table from the left, we first have the uni-

men graduates whose whereabouts were known, and 24 per 1,000 of the women. The corresponding figures last year were just over 28 of every 1,000 men, and 40 of every 1,000 women.

One possible explanation is that some of the institutions have lately taken in increased numbers of older people to read for a degree after retirement. But another - which although I am sad to mention it, is by no means unlikely - is that in certain cases universities are assigning people to the not-available category as a means of keeping down the numbers of their new graduates recorded as still seeking jobs.

For one of the deficiencies of the employability league table is that as a performance indicator is that it is based on statistics provided by the individual universities, which are not audited. As a result, even though deliberate "cheating" is probably rare, there are liable to be variances in the criteria different institutions use for deciding such things as whether or not a graduate on whose whereabouts they have only hearsay evidence should be designated untraced.

A further drawback is that the table makes no adjustment for the in-built jobs-market advantage enjoyed by universities with a higher-than-average proportion of their graduates in strongly employable subjects like electronic engineering. Even so, provided such deficiencies are borne in mind, the results make instructive reading.

## JOBS

University	Total of new UK graduates	% not traced as at 31/12/86	No. whose destination was known at 31/12/86	Long-term study or work or not employed 1986	Further study or training	% of those known destination who were in: Short-term work or work or not employed 1985
Brunei	469	4.9	446	77.1	15.5	7.4 (7.0)
City of London	516	5.4	488	53	9.0 (8.3)	
Dundee	575	9.9	518	56.9	33.8	9.3 (8.3)
UMIST*	715	8.3	656	78.0	12.5	9.5 (13.4)
Durham	1,251	14.5	1,069	57.8	32.3	9.9 (9.1)
Bath	775	2.8	753	75.6	14.2	10.2 (7.6)
Strathclyde	1,343	6.6	1,255	68.1	21.5	10.4 (10.6)
Bradford	921	4.8	877	79.2	10.3	10.5 (14.1)
Newcastle	1,709	18.0	1,401	69.1	20.3	10.6 (11.7)
Aston	758	10.4	679	76.9	12.5	10.6 (8.5)
Surrey	569	11.6	503	74.8	13.7	11.5 (12.8)
Oxford	2,582	7.6	2,387	54.0	34.2	11.8 (10.8)
Warwick	1,342	11.2	1,192	63.9	24.3	11.8 (15.7)
Salford	719	8.6	657	72.9	15.1	12.0 (14.8)
Cambridge	2,411	10.2	2,083	51.4	36.4	12.0 (11.5)
Glasgow	2,415	10.0	2,072	59.8	31.6	12.5 (12.5)
Abertay	219	1.5	1,013	52.1	25.1	12.5 (12.5)
Birmingham	2,018	16.0	1,695	52.5	24.8	12.7 (13.1)
Queen's Belfast	1,422	3.4	1,373	50.6	36.6	12.8 (17.9)
St Andrews	702	7.7	648	44.9	42.3	12.8 (13.8)
Exeter	1,230	19.0	996	60.7	26.2	13.1 (12.3)
Nottingham	1,599	6.6	1,494	65.3	21.3	13.4 (15.5)
Heriot-Watt	581	4.1	557	69.8	16.7	13.5 (6.0)
Lancaster	1,168	10.5	1,045	63.4	22.9	13.7 (14.4)
Southampton	1,459	10.1	1,311	65.0	21.0	14.0 (19.9)
Manchester	2,528	8.6	2,311	61.0	24.8	14.2 (15.8)
Leicester	1,114	9.4	1,009	54.7	31.0	14.3 (14.4)
Loughborough	1,165	4.0	1,072	76.0	24.1	14.6 (12.9)
Reading	1,128	7.4	1,045	53.3	20.1	14.6 (12.5)
London	7,987	20.8	6,326	62.7	22.6	14.7 (16.5)
Sheffield	1,774	5.3	1,680	60.7	24.2	15.1 (17.9)
Wales	4,058	7.0	3,772	54.9	29.9	15.2 (17.3)
Kele	540	9.1	491	52.5	32.2	15.3 (18.6)
Edinburgh	1,861	14.2	1,596	55.0	29.2	15.8 (13.9)
Hull	1,188	10.5	1,063	57.9	26.2	15.9 (16.9)
York	83	7.6	77	52.9	28.8	16.0 (16.8)
Bristol	1,445	9.3	1,479	58.2	25.1	15.7 (15.0)
Nottingham	910	7.6	841	60.8	21.5	17.7 (20.0)
Essex	549	11.5	486	50.6	31.3	18.1 (18.8)
Liverpool	1,751	9.1	1,592	58.4	23.4	18.2 (19.2)
Leeds	2,296	5.0	2,182	55.9	25.2	18.9 (18.3)
Stirling	595	7.4	551	60.1	20.1	19.8 (15.7)
East Anglia	972	12.0	855	49.7	26.8	21.5 (22.9)
Sussex	884	11.4	783	53.5	24.4	22.1 (17.8)
Ulster	1,417	8.8	1,293	57.2	19.7	23.1 (20.7)
Overall	65,486	10.4	58,689	60.6	25.1	14.3 (14.7)

\*University of Manchester Institute of Science and Technology

## GMP Geoffrey Morley & Partners Limited PORTFOLIO MANAGERS £ Excellent

Geoffrey Morley and Partners is a major Institutional Fund Management group specialising in equity portfolios. They currently have £1.3bn under management. As a result of the continuing expansion and of their entry into unit trusts, we are seeking two managers to complement their existing team.

### UK PENSION FUND MANAGER

Preferred age 25-30 with at least 3 years relevant experience gained with a recognised house. The initial responsibilities will be to contribute to the firm's asset allocation policy and manage c £100 million which will be increased as the new manager proves his or her capabilities and as the business develops.

These are exceptional opportunities for high-calibre applicants with good experience, to develop careers within a blue-chip organisation. These appointments are expected to lead to directorship, including share options, within a short time frame. The remuneration package, including a high base salary, bonus and generous fringe benefits, will prove very attractive to the right individuals.

To discuss this further, in strictest confidence, please contact Christopher Lawless or Stuart Clifford (Telephone 01-583 0073 or 675 7121 after office hours).

### SMALLER COMPANIES FUND MANAGER

Applicants should have relevant smaller companies experience, gained either as a manager or as an analyst, preferably aged 25-30, and should be mature enough to accept the challenge and responsibilities inherent in this new aspect of the group's development.

The recent development of regulation and compliance will have a major impact on all City institutions. Michael Page City has already gained substantial experience in this new and exciting field. Paul Wilson is our consultant who specialises in this area and he would be delighted to advise clients on their current or future staff requirements. Additionally, he would be pleased to talk to individuals, especially ACA's who are considering a career move into this area.

## National Retail Stockbroking Chain London Advisory Manager

Salary neg+profit sharing

28-37

Our Client, part of a major Financial Services Grouping, is developing a network of private client stockbroking operations in London and throughout the country. The concept, based on established organisation, is at a relatively early stage of overall development. They currently seek an outstanding Stockbroker, preferably, but not necessarily, with a Private Client background to help develop the advisory and dealing part of their business in London, alongside an already large scale discretionary element.

The role will call for client work, for liaison with Regional Brokers and Staff, for participation in the group's development of new clients and for establishing what is effectively a new department.

It must be emphasised that the role will initially be hands

on and they are therefore looking for someone who is essentially a practical person, but who wishes to develop into what is an outstanding management opportunity.

Our Client is looking for a qualified Stockbroker in their late twenties or in their thirties who has considerable energy and personality and who fits easily into the highly entrepreneurial post Big Bang world of retail broking. Please write in confidence, quoting reference 807, to Colin Barry or Keith Fisher at Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel: 01-248 0355.

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INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

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OR FIRST FLOOR, NO. 6 LLOYD'S AVENUE, LONDON EC3N 3AX.

## Elders Finance Group

### Associate Director - Credit

Following an internal transfer, Elders Finance Group is seeking an exceptional and well-qualified professional to lead its London Credit Unit. The successful candidate will have a varied international banking background, with proven credit risk analysis, administration and policy experience, particularly in the area of Corporate Finance and Treasury products.

A strong professional background must be coupled with equally strong interpersonal skills, as the Associate Director, Credit leads a team of five people, advises senior management, and interacts daily with customers. We are looking for an individual with a dynamic, positive commercial outlook to assist in building business growth consistent with maintaining a sound UK/European portfolio.

The position reports directly to the Managing Director, UK/Europe of Elders Finance Group.

Remuneration and conditions reflect our expectation of the position.

### Senior Credit Analyst

Elders Finance Group is also looking for a Senior Credit Analyst to add depth and additional analytical capacity to its London Credit Unit. The candidate will have at least three years experience in corporate and bank credit risk assessment. International experience and computer modelling skills are a plus.

For the right ambitious, self-starting candidate, Elders Finance Group offers a very attractive remuneration package, plus a dynamic career path in marketing or administration.

Written applications should be addressed to the Personnel Manager, UK/Europe Region, 73, Cornhill, London EC3V 3QQ.

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LIMITED



## SENIOR MARKET PLANNING ANALYST

Salary c£14,400 + benefits

Halifax, the World's No1 Building Society is looking for a Senior Market Planning Analyst to join the Market Planning Unit.

Reporting to the Market Planning Manager, the main responsibilities will be to identify market trends and strategic developments within the personal savings and housing markets, initiate research into new market opportunities, formulate plans for a segmented approach to specific markets, and to assist in the co-ordination of product plans and strategies.

Candidates should have held a position which has involved strategic or market planning experience and be educated to degree level with significant relevant experience gained in a personal financial services environment.

The post carries a full range of benefits including the provision of a car, contributory pension scheme, life assurance, BUPA and staff mortgage facilities.

To apply please send a full CV, with a closing date of 30th September 1987, reference MS/MP, to: General Manager, Personnel & Services, Halifax Building Society, PO Box 60, Trinity Road, Halifax HX1 2RC.

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Motivated and ambitious person required for this City based stockbroker. 4-5 years experience in UK and preferably overseas securities. Salary c. £20,000

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City based stockbrokers require experienced and energetic person for their busy New Issues Department. Three years experience on market making side. Salary £15-20,000

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Deliveries and registrations of residual stocks covering UK, Australia, Hong Kong, and Singapore. Gilt deliveries and basic transfer work. To £18,000 aee.

Contact the New Issues Department on 01-481 2820  
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We believe that the situations which we have to offer within our company are unique and can change all that.

Our name is Mondial and we are a newly established brokerage specialising in financial planning for the expatriate community.

Mondial is an affiliate of Hansard Financial Trust, a major international financial services group with assets in excess of £200,000,000. We have invested a substantial amount of capital, time and effort to develop the products, training and back-up systems necessary to provide first class professional advice and service to this growing and specialised market.

We now wish to appoint a small number of entrepreneurs to locate in key areas and spearhead the development of our sales force on a global basis. The people we seek will be experienced within the financial services industry (if you have expatriate experience even better); high achievers who are excited by the challenge of a ground floor opportunity and attracted by the financial rewards and obvious benefits associated with developing an offshore operation.

To discuss more about us and the outstanding worldwide career opportunities we have to offer and our financial package which includes share participation, please forward a copy of your c.v. to Peter Bray Ref. No. FTJ0001. All replies will be treated in the strictest confidence.

Peter Bray Associates, Executive Selection, 3 Blake House, Admirals Way, Waterside, London E14 9UF.

**Mondial**  
INTERNATIONAL FINANCIAL SERVICES

## FINANCIAL PUBLIC RELATIONS

We have been retained by an international public relations company to assist in the selection of a senior consultant to direct a team handling the public relations activities of a major financial institution operating primarily in the UK.

Candidates must have broad experience of financial public relations and/or marketing in a financial services organisation or consultancy. They should be accustomed to leading a group of executives and managing multi-faceted communications programmes on a strategic basis.

The successful candidate will have some years experience dealing at the highest levels of management, probably be between thirty five to forty years old and be capable of justifying a commensurate salary, car, pension and stock option scheme.

No candidate will be referred to our client without his or her prior approval.

In the first instance please call or write with career details to:

**TIM ODHAMS**  
42 MAIDEN LANE, LONDON WC2E 5LJ  
Telephone: 01-836 2693

## Risk Manager

### Highly attractive financial package

The National & Provincial Building Society is a major force in the financial services market and one of the country's largest building societies with assets of over £6,000m.

We are now entering an exciting new era in customer services and risk management is playing an increasingly important role in the Society's future success.

We wish to appoint a Risk Manager who will report directly to the Finance Director and will have a responsibility for ensuring the identification, control and management of financial exposures and risks throughout our activities. This will involve researching, monitoring and recommending the necessary action to be taken in order to minimise the Society's financial risks, particularly those relating to the balance sheet and management information systems.

Ideally you would be professionally qualified, ie: ACA, MBA or equivalent with 2 to 3 years' post qualifying experience and some knowledge of risk

analysis. You should be assertive, ambitious and able to communicate well at all levels.

This is a highly challenging and stimulating position, which offers significant opportunity for career development.

Salary will not be a bar to the right candidate. In addition we offer a full range of financial-sector benefits including concessionary mortgage, pension scheme and BUPA.

Please write with CV or telephone for an application form to: John Stansfield, Staff Manager, National & Provincial Building Society, Provincial House, Bradford, BD1 1NL. Tel: 0274 733444.

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### PROGRESSIVE AND EXPANDING MERCHANT BANK – U.K. FLAGSHIP OF BROADLY BASED MAJOR INTERNATIONAL FINANCIAL SERVICES GROUP.

For these new appointments, at Assistant Director or Senior Manager level, we seek candidates equipped to make an immediate and significant impact in building Corporate Finance expertise in an international and entrepreneurial investment banking environment. We require a minimum of 2 years experience in the Corporate Finance department of an Issuing House or Stockbroker noted for its record in this field. A sound grasp of the fundamentals, regulatory requirements and documentation is necessary but of paramount importance are the will and ability, under pressure, to initiate, structure and close successful deals. As members of this team and reporting to the Head of Corporate Finance, the successful candidates will play a largely autonomous role in mergers, acquisitions, new issues and other corporate advisory activities. Commitment to growth with a positive and imaginative approach to the pioneering of additional services and the expansion of the client base are key to the success of these appointments. Initial salary negotiable £35,000-£50,000 plus bonus, car, non-contributory pension, free life assurance and subsidised mortgage. Applications in strict confidence under reference SECF 4536/FT to the Managing Director: CJA.

Exciting career prospects exist with this fast growing international operation.

**CJA**  
CITY

### INVESTMENT ANALYST – UK

HIGHLY ATTRACTIVE SALARY + CAR

#### INVESTMENT MANAGEMENT ARM OF SUBSTANTIAL FINANCIAL SERVICES GROUP

For this new appointment, which reflects the rapid international growth of our client, we invite applications from analysts with a numerate degree and sophisticated analytical experience gained in the UK securities market. Reporting to the Investment Manager, the successful applicant will be responsible for providing specialist advice on individual UK stocks, mainly through oral presentation but with some formal reporting, and will frequently visit companies and stockbrokers. A fresh, progressive approach, the energy and enthusiasm to search out new opportunities and the self-discipline to thrive in an unstructured environment within a small team are the qualities we seek. Remuneration is negotiable to include car, etc. to attract the right candidate. Applications in strict confidence under reference IAUK4538/FT to the Managing Director: CJA.

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### INVESTMENT MANAGER – EUROPEAN EQUITIES

ATTRACTIVE SALARY + EXCELLENT BANKING BENEFITS

#### INVESTMENT BANKING ARM OF ONE OF THE WORLD'S LEADING COMMERCIAL BANKS

This opening offers an excellent opportunity for a skilled European Investment Manager to contribute directly towards the management of specific European investments for a high net worth international clientele. The successful applicant is likely to have 3 years' portfolio management experience and a noteworthy investment performance record. In a quality investment environment. Some practical experience of working in a European environment is necessary and fluency in at least one appropriate language (preferably French or German) is essential for liaison with Continental markets and clients. Our client has a major commitment to European markets, and an established and leading team where enthusiasm and a willingness to make a major contribution to decision making will be rewarded by rapid career progression. Initial salary negotiable plus subsidised mortgage and a full range of banking benefits. Applications in strict confidence under reference PM19688/FT will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager: CJA.

A first class opportunity for a finance manager to move into commercial management with scope to take on profit-centre responsibilities in the longer term.

**ALPS**

### BUSINESS DEVELOPMENT AND CONTROL MANAGER – INTERNATIONAL OPERATIONS

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#### SUBSIDIARY OF INTERNATIONAL MANUFACTURING AND TRADING GROUP

On behalf of our clients, applications are invited either from qualified Accountants wishing to move into international commercial management or from MBA graduates with a financial background. A working knowledge of Spanish/Portuguese/French will be a strong advantage. The successful candidate, likely to be aged 27-35, will assist the Managing Director across a wide range of commercial projects, including potential acquisition/joint venture investigations and controlling the financial and general management of existing international operations. Key will be the preparation/co-ordination of monthly returns, financial planning, cash projections and overall problem solving in subsidiaries in South America and Europe. The project-based, occasional "fire fighting" nature of this challenging role calls for a self-starter, who is resilient, committed and commercially astute. Initial salary negotiable £23,000-£27,000 + car + performance-related bonus, assistance with relocation expenses, if necessary. Applications, in strict confidence, under reference BDCM 145/FT, to the Managing Director: ALPS

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## International Fixed Interest Fund Manager

This is an excellent opportunity for a young fund manager to develop a career within the City based investment management subsidiary of one of the world's largest banks.

As a member of a team of experienced investment professionals you will play an important role in the management of substantial UK and multi-currency bond portfolios on behalf of a range of institutional clients from around the world.

In your mid 20's and educated to degree

level, preferably in economics, you will have 2-3 years' experience of managing fixed interest funds, and be capable of formulating and discussing policy issues. The salary for this post is negotiable, depending on experience.

Please write in complete confidence with full career details to Peter Smolka or Yvonne Aitken of Cripps, Sears & Associates Ltd, Personnel Management Consultants, International Buildings, 71 Kingsway, London, WC2B 6ST. Tel: 01-404 5701.

**Cripps, Sears**

### EDITOR

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Metal Bulletin plc  
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London SE1 7RJ

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The rapidly expanding City of London subsidiary of a highly successful and profitable Japanese International Securities House requires several Executives with previous experience in Fund Management and/or Bond or Equity Trading/Sales to join its top quality, international team.

Suitable applicants will be bilingual, preferably Japanese speaking, ambitious, positive thinking individuals who would relish working with a first-class group and seek to significantly enhance their career prospects. Excellent package.

Please apply in confidence with a detailed curriculum vitae to Managing Director, Box A0653, Financial Times, 10 Cannon Street, London EC4P 4BY

## WEST GERMAN BANKING

Haig Simonian on a German bank's management consultancy move

## Deutsche Bank turns headhunter

**DOMESTIC CRITICS** say Deutsche Bank already knows more about West German big business than is good for it. The swap it engineered last month between one chief executive for another at Daimler-Benz, the country's largest industrial concern, where Mr Alfred Herrhausen, the bank's co-speaker, is chairman of the supervisory board, was just grist to the mill.

Now those who see Deutsche Bank's hand behind most of the twists and turns in German corporate life are warning of a stranglehold after its decision to take a stake in Roland Berger and Partner, the country's leading home-grown management consultant.

Germany's largest bank and the world's 14th biggest financial institution, Deutsche Bank, is aware of criticisms of conflict of interest and monopoly power. Few industrial groups would want to wash their dirty laundry in front of a bank-owned consultant, no matter how high the Chinese walls between them. Fewer still may be keen to do so if the consultant belongs to Deutsche Bank.

The bank realises its consultancy side is bound to suffer in the short term as certain clients shy away. But it hopes in time that losses will be more than made up by new business from its own small corporate clients at home and from big non-German groups abroad.

For Deutsche Bank is convinced that consultancy is the third branch of business it must develop after commercial and investment banking, in order to position itself competitively among the world's top banks.

Buying into a top management consultancy may be unusual, if not unique, to US or UK bankers—let alone companies—accustomed to a much wider separation of powers. But Deutsche's Bank's example cannot be ignored. And if, in the course of time, it seems to be paying off, foreign bankers may have to reconsider.

After all, Deutsche Bank's track record is hardly bad. It is by far the leading bank in Germany, having consolidated its position after upsets caused by interest rate mismatches at both Dresdner Bank and Commerzbank, its two smaller rivals, in the early 1980s.

Since then, it has hardly looked back. Deutsche Bank now serves more of Germany's big companies than any of its competitors, and is unchallenged when it comes to new bond issues or stock market flotations.

Its reputation is partly earned and partly self-fulfilling. The bank is well-managed, especially at home, while financially it is as solid as the massive granite sculpture that adorns the entrance to its Frankfurt headquarters. Capital ratios and asset quality are high, while native caution and prudent provisioning mean it has been less affected by third world lending problems than most of its foreign rivals.

The bank wants to export its success abroad. Deutsche Bank is in the thick of an "investment phase," according to Mr Herrhausen, that it hopes will in time make it the leading bank in Europe.

Deutsche Bank's recent record in international investment banking has been impressive, apart from the occasional hiccup which has again revealed an uncertainty in how to deal with difficulties once cut in the open.

The decision to move its new issues business for non-Deutschmark Eurobonds from Frankfurt to London two years ago caused a stir in Germany that has not been forgotten and probably helped push the Bundesbank into reforming the domestic capital markets.

Since then, Deutsche Bank Capital Markets (DBCM), based in London, has developed into a major force in the Eurobond new issues business. Only the recent rise of Japanese securities houses has dislodged DBCM from its regular position virtually at the top of the league table for new Eurobond issues.

However, the reaction at Deutsche Bank's Frankfurt headquarters to the severe problems faced in placing the \$2.1bn international sale of shares in Fiat, the Italian motor group, in September last year revealed a surprising lack of self-assurance for a top-notch international bank. Senior management seemed unprepared for the widespread criticism which arose, and for the fact that some middle-ranking London-based executives were being quoted in the international press. If Deutsche Bank comments at all, it comments from the top.

Does aversion to publicity explain why the bank's other main London investment banking venture, its 49 per cent share of Morgan Grenfell, the UK merchant bank, has been kept so low key?

The stake has sparked regular speculation as to whether Deutsche Bank's own fine chip

developing an additional advisory potential which in the not too distant future is bound to be part of the product range of an internationally operating bank," reckons Mr Herrhausen.

Deutsche Bank is no slouch in advising on financial matters as it is. It has even touched on strategic consultancy through its subsidiary, DB Consult, which works on mergers and acquisitions. The bank itself provides an array of computer-supported data services and electronic cash-management, while it also has a 33 per cent stake in Vautel & Partners, a Tokyo consulting firm.

But buying into Roland Berger is an altogether bigger step. The company, founded in 1967, has 21 partners and a total staff of 250, about 180 of whom are professional consultants. Apart from "classic" strategic consulting, it also covers a range of other activities including marketing, organisation and personal policy.

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A competitive salary will be part of an attractive financial package. Should you be searching for an opportunity to develop your career within a successful and diversified group, please write enclosing your full Curriculum Vitae to Raymond Cooper, Director, Spencer Thornton & Co., Spennorth House, 22 Cousin Lane, London EC4R 3TE, or telephone 01-467 9707 between 8.00 pm and 10.00 pm.

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Our client is one of the major European banks, internationally acknowledged as a leader in a number of specialised areas, and with a notable growth record in London.

Due to the further expansion of activities in the UK, two immediate opportunities occur which will be of interest to those who wish to develop a corporate banking career in a flexible, informal and co-operative environment. Ideally you should have the following profile:

- Graduate or MBA, aged 25-32;
- Formal (probably US) credit training;
- Sound knowledge of commercial and investment banking products;
- Marketing experience with UK and foreign multinationals in the London market;
- Ambitious, innovative self-starter with a lively, convincing personality.

If in addition you have knowledge of property lending, syndication and asset sales, LBO's or acquisition financing, you will be a particularly strong candidate for whom our client will consider a remuneration package in excess of the market norm.

Immediate applications are invited, with a view to shortlisting by Friday, 25th September. Please contact Anita Harris; telephone 01-606 1706, or write to her at Executive Division, Anderson, Squires Ltd., 127 Cheapside, London EC2V 6BU.

Financial Recruitment Specialists  
London — Frankfurt — Paris

*Anderson, Squires*

## INVESTMENT MANAGEMENT

### GLOBAL EQUITY MANAGEMENT To £60,000

The demand for international pension fund managers in the equity markets continues unabated. We are currently assisting several clients — international investment banks and insurance groups — who are rapidly increasing funds under management. Applicants should be graduates with at least one year's portfolio management experience in any overseas market. Alternatively, Equity Analysts able to demonstrate obvious fund management potential will be considered.

To discuss these and other opportunities in the Investment Management field, please telephone Roger Steare or Niki Dietrich. Alternatively, write to them at Investment Division, Anderson, Squires Ltd., 127 Cheapside, London EC2V 6BU.

Financial Recruitment Specialists  
London — Frankfurt — Paris

### PRIVATE CLIENT PORTFOLIOS To £50,000

We are currently acting for a number of clients who wish to recruit additional fund managers. Specific requirements vary in detail, but as a minimum we are seeking to interview candidates with at least one year's experience of discretionary portfolio management in the domestic market, and who fall into the 25-35 age range. A premium will attach to those applicants with overseas market knowledge.

### GRADUATE INVESTMENT TRAINEES £12-£18,000

Several established investment houses are recruiting a number of "second-career" graduates who wish to move into investment analysis/fund management or options/trading. Applicants should have a good honours degree with a numeric or economics bias. Directly related experience is not essential but candidates must demonstrate more than a passing interest in an investment career.

**01-606 1706**

*Anderson, Squires*

## FAMILY ASSURANCE SOCIETY

### FUND MANAGEMENT

The leading and rapidly expanding unit-linked tax-exempt friendly society, Family Assurance, requires an Investment Analyst. A sound knowledge of economics and investment principles in the UK stockmarket is essential, together with the ability to identify and follow-up market trends. An in-depth knowledge of UK fixed interest securities would be an advantage. You would be joining a small and successful investment management team based in London.

Salary will be commensurate with age and experience.

Please apply in writing to:  
Mr. E. P. Green,  
Secretary,  
Family Assurance Society,  
19 New Bond,  
Brighton,  
East Sussex, BN1 1TF.

### Appointment Wanted

### Trainee Financial Advisor

Top London financial services group requires, for immediate start, 22-35 year old individuals to join a progressive team. Substantial remuneration available in return for a positive, professional approach. No experience necessary as full training given.

Call the Recruitment Officer on  
01-409 1861.

## DEPOSIT DEALERS

A City based European bank is planning to further expand its already active dealing operation by appointing three additional experienced dealers.

### Senior Sterling Dealer

Minimum five years deposit/Swaps/FRA/FF exposure to run a substantial book.

### Eurocurrency Dealers x 2

Two or three years experience in major currencies with emphasis on US\$, Swiss & French Frs. and D Guilders.

Remuneration and benefits packages will reflect the importance attached to these appointments.

All enquiries will be treated in strict confidence and interested candidates should contact DAVID WILLIAMS on 01-623 1266

LONDON BRUSSELS HONG KONG SINGAPORE SYDNEY

**Jonathan Wren**

Recruitment Consultants  
No. 1 New Street, (off Bishopsgate), London EC2M 4TP.  
Telephone: 01-623 1266. Fax: 01-626 5258.

## Foreign Exchange/Sterling Instructions Assistant Manager Operations Department

We wish to recruit an Assistant Manager to supervise 30 staff in the processing areas of our busy Banking Operations Department.

This department handles the processing and settlement of our Treasury Deposit/Loans and Foreign Exchange deals.

The successful candidate, who will be aged 30-40, will have already gained considerable experience in these areas, and will have a proven managerial record.

In addition to a competitive salary, the benefit package includes mortgage subsidy, company car, BUPA and non-contributory pension scheme.

Please apply in writing with full CV to:  
Ms. Sioned Exley, Personnel Officer,  
Kleinwort Benson Limited,  
P.O. Box 191, 10 Fenchurch Street, London, EC3M 3LB.

**Kleinwort Benson Limited**



## INVESTMENT MANAGEMENT.



Murray Johnstone is a leading independent fund management group located in Glasgow currently managing assets worldwide of over £4,000 million concentrated in Investment Trusts, Pension Funds, Venture Capital Companies, Unit Trusts, and International Joint Venture Companies.

Investment management is our only activity and as a result of consistently sound performance and independence, funds under management continue to grow rapidly. As a consequence of this expansion we wish to recruit high calibre, ambitious people as potential investment managers.

Applicants, within the age range 25 to 30, should have a good honours degree preferably with a mathematical or financial bias and a successful career record to date, ideally including the attainment of a professional qualification. Experience of decision taking in a commercial environment, although not necessarily in investment management, would be a major advantage.

After a period of introduction to Murray Johnstone's methods and approach, successful candidates can look forward to a rewarding and demanding career with specific management responsibilities in one of the most successful and fastest growing investment groups.

Please reply in confidence enclosing a full CV and quoting reference AMH/02/FT to:

Mrs Sheila Lamont, Murray Johnstone Limited,  
163 Hope Street, Glasgow G2 2UH.  
Telephone: 041-221 9252



**MURRAY  
JOHNSTONE  
LIMITED**

## Merrill Lynch

## International Corporate Finance

Merrill Lynch Europe Limited is rapidly developing its investment banking business in Europe. The firm has established itself as a leading issuing house in international capital markets, and in international merger and acquisition assignments; we offer a full range of financial services to institutions, corporations, governments and individuals.

As part of a major development and expansion programme, we are now looking for a number of outstanding individuals to strengthen our Corporate Finance teams.

The successful applicants will be:

- aged 27-35
- determined, disciplined and creative
- qualified accountants or lawyers
- from a merchant bank or stockbroking background, with experience in debt, equity, or mergers and acquisition work
- highly-motivated and ready to make the most of an exceptional career opportunity

If you think you have the necessary skills and experience to take on one of these demanding positions, which offer competitive salaries and benefits, please write, enclosing a detailed C.V., to Richard Davey, Executive Director, Merrill Lynch Europe Limited, 27 Finsbury Square, London EC2A 1AQ.

## MANAGER-INVESTMENT ADMINISTRATION

### Luxembourg Attractive package

An associate of one of the largest and most prestigious investment banking, broking and asset management groups is seeking a Manager who would be based in its Luxembourg office but would also be responsible for supervising the Company's operations in Geneva.

The role would carry responsibility for all Back Office administration, primarily for major private client portfolios; for more general accounting and for the ongoing

enhancement of computer-based systems. Candidates should have a strong accountancy background and a sound understanding of computer-based systems. Previous experience in settlements in a bank or broking house would be an advantage. A confident and positive approach and the ability to cope under pressure is required.

Please reply, in confidence, with full career details and quoting reference M.6556 to Joanna Corr.

**KPMG Peat Marwick McLintock**

Executive Selection and Search  
9 Creed Lane, London EC4V 5BR

## Manager to join venture capital team

### COUNTY NATWEST

& The NatWest Investment Bank Group

### Package c£25,000 inc. car

#### BIRMINGHAM

You have equity finance experience and ideally a professional qualification - ACA, MBA. You are now ready for a manager level position in equity linked financing that is challenging, rewarding and consistent with your ambitions. Your role will be to seek out and negotiate equity transactions, working on your own initiative and as part of a team. You will have the support of colleagues in Birmingham and County NatWest Ventures in London.

We are County NatWest. Our office in Birmingham aims to play an increasing role in providing equity, debt and corporate advice to companies taking part in the continued development of the Midlands regional economy.

In addition to an attractive remuneration package, benefits include low interest mortgage facility, non-contributory pension and relocation costs.

If you share our ambition and commitment send a c.v. and current remuneration details to: Ian Carlton, Personnel Manager, County NatWest Limited, Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2ES quoting reference M/VC/B/FT

## Corporate Foreign Exchange

### VICTORIA

One of the world's largest enterprises, B.A.T. Industries has worldwide interests in financial services, tobacco, paper and retailing. The Group achieved turnover last year of £19bn, and has a market capitalisation of around £10bn.

We now seek a talented individual for our Group Treasury which is part of the small headquarters team of this dynamic and rapidly changing company. This challenging role will include foreign exchange market operations, exposure management, interpretation of market conditions and trends and the development of

currency advisory systems. Candidates will ideally be graduates, with an appropriate professional qualification, and have experience in a Corporate Treasury department.

An attractive remuneration package will be offered for the successful candidate and prospects for personal development in the Group are excellent. Please write with full C.V. or telephone for an application form to: Richard Dubeck, Personnel Manager, B.A.T. Industries plc., Windsor House, 50 Victoria Street, London SW1H 0NL. Tel: 01-222 7979.

**BAT INDUSTRIES**

### SENIOR ANALYST Fixed Income Securities

Opportunity to make a major impact with an aggressive, fast-growing firm. Successful U.S. investment advisory firm seeks a London-based bond market professional to provide our clients with analysis of the international fixed-income markets. This position represents a significant opportunity to become a major influence with capital markets decision makers worldwide.

The ideal candidate will have strong written and verbal skills, as well as a solid technical charter background. Expertise in U.K. Gilts, U.S. Treasuries and other major government bond cash and futures markets is highly desirable. An attractive compensation package will be negotiated.

### SALES SUPPORT EXECUTIVE

We also have an opportunity for a recent graduate, probably aged 23-27, to help support our firm's European sales and marketing efforts. Enthusiasm, initiative and willingness to learn are essential. An economics degree or a financial markets background would be a big plus. This position offers exposure to key players in the financial services industry, and has the potential to evolve into a full time sales role. An attractive salary will be offered.

All candidates should reply, with full C.V., in strict confidence to:

Mr. Cameron Lochhead,  
Technical Data International,  
50 Gresham Street, London, EC2V 7AY.

### APPOINTMENTS ADVERTISING

£43 per single column centimetre  
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Paul Maraviglia  
ext 4676  
Elizabeth Rowan  
ext 3456

22-25 years to join newly-formed Capital Markets team in prime American bank. Some work experience is essential and preferably in the financial sector. Thorough training will be given and the prospects are excellent

**CHARTERED ACCOUNTANTS**  
Newly qualified chartered accountants are required for North American bank in their Capital Markets Audit team. Excellent prospects, salary and benefits  
Telephone Shelaugh Arnell on 01-589 1661  
or send cv in confidence to her at:  
Asb Recruitment  
50 Fleet Street, London EC4Y 1BE

## ECONOMIST

### FX and Money Markets

Midland Bank Group Treasury is one of the most significant and influential participants in the foreign exchange market. It operates as part of Midland Montagu, the investment banking and securities arm of the Midland Bank Group.

A graduate Economist is sought who has at least one year's work experience, preferably gained in a foreign exchange environment.

As part of a small team, the work will predominantly involve the analysis and forecasting of trends in the foreign exchange and money markets. Through this role the

successful candidate can anticipate gaining valuable experience in this key area leading to a variety of career options.

Salary will fully reflect the level of experience and expertise that the successful candidate can bring and apply to the job. Benefits include mortgage subsidy, profit sharing, non-contributory pension scheme and family medical care.

Please write with full personal and career details to Carolyn J. Bland, Manager, Personnel Operations, Midland Montagu, 10 Lower Thames Street, London EC3R 6AE. Tel: 01-260 9800.



### Midland Bank Group Treasury

## TECHNICAL SUPPORT CONSULTANT IBM SYSTEM 38

Royal Trust Bank (Jersey) Limited provides international private banking services and is part of the Royal Trust Group. Royal Trust is the largest trust company in Canada and has an established and rapidly expanding international presence through 14 offices in key financial centres of Europe and the Pacific Rim.

Over the last three years our Jersey operations have made a major investment in the upgrading of computer hardware and the implementation of sophisticated computer software. This will enable us to cope with our continuous expansion.

In order to compliment and strengthen our Jersey systems development we now wish to recruit, on a permanent basis, a technical support consultant who is fully-experienced in all aspects of system 38 operations and who also has a knowledge of programming. The brief is:-

- To assist in the ongoing development of the Company's computer programming requirements.
- To identify areas of the Company's operations that can be made more efficient through the further use of computing power.
- To assist in the design of and implement a programme which will allow the company to achieve its currently stated objectives.
- To further train our existing computer personnel such that they are able to achieve a higher level of understanding and to increase their own level of expertise.

#### Overall Requirements:-

- At least three years experience in system 38 operations or large IBM installations.
- Knowledge and experience to use all system 38 facilities and associated peripherals.
- Extensive programming knowledge in RPG 111 and Cobol.
- Co-ordination of project methodology with both users and technical staff.
- The ability to assist and advise on the implementation in other worldwide locations of Jersey developed systems.

#### Other key job responsibilities will be:-

- Acceptance testing - technical aspects.
- Operability testing.
- First line support and problem analysis.
- Communication support.
- Performance monitoring.
- Local management of programming projects.

This is a key technical and systems management position which will report to the Deputy Associate Director - Administration in Jersey with a dotted line relationship for technical direction from the Vice President - International Systems Development, Royal Trust International in London.

**Applications in writing to:-**  
Mrs. S. J. Johnson, Manager - Personnel, Royal Trust Bank (Jersey) Limited, Royal Trust House, Colombe, St. Helier, JERSEY or Telephone: (0534) 27441, Ext. 3520

**ROYAL  
TRUST**  
Royal Trust Bank (Jersey) Limited

## Assistant director, asset finance

### Package circa. £30,000 LEEDS

You have outstanding client skills which enable you to establish a rapport with management and quickly understand their requirements. With your strong credit skills and well rounded knowledge of debt financing products you can present and negotiate financing arrangements which meet the client's needs.

We are County NatWest. Our Leeds office has an established reputation for innovation and expertise in the area. We are playing an increasing role in providing equity, debt and corporate advice to companies taking part in the continued growth of the strong local economies in Yorkshire and the North East.

We offer the opportunity to be responsible for asset based financing for companies operating in a wide range of industries. With the assistance of a small team and colleagues in development capital and corporate advice your objective is to add to the loan portfolio in the Leeds office whilst at the same time marketing the other services of County NatWest.

In addition to an attractive remuneration package, benefits include low interest mortgage facility, non-contributory pension, company car and relocation costs.

If you share our commitment to play a significant part in the industrial scene in Yorkshire and the North East send a c.v. and current remuneration details to:

Ian Carlton, Personnel Manager, County NatWest Limited, Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2ES quoting ref: AD/AF/L/FT

### GRADUATES

22-25 years to join newly-formed Capital Markets team in prime American bank. Some work experience is essential and preferably in the financial sector. Thorough training will be given and the prospects are excellent

**CHARTERED ACCOUNTANTS**  
Newly qualified chartered accountants are required for North American bank in their Capital Markets Audit team. Excellent prospects, salary and benefits  
Telephone Shelaugh Arnell on 01-589 1661  
or send cv in confidence to her at:  
Asb Recruitment  
50 Fleet Street, London EC4Y 1BE

### FUTURES/OPTIONS ACCOUNT EXECUTIVES

We are one of the leading commission houses on LIFFE and are keen to expand our institutional and private client base. We are seeking account executives who have a proven track record and well established client list. We offer a very lucrative incentive package to the right persons. All responses will be treated in strict confidence.

Please apply with full personal and business experience to:  
Box A645, Financial Times  
10 Cannon Street, London EC4P 4BY

## U.S. Equity Sales Assistant

Required to assist busy U.S. equity institutional sales team at a major U.S. brokerage house. In addition to providing some administrative support, you would become directly responsible for the team's private client account coverage, with the possibility of institutional sales involvement on proven ability.

You should have experience of either the New York and/or the London stock markets. A registered representative would be preferred but not essential.

You should be confident, organised and able to work as part of a team. Fluency in a Scandinavian language would be an advantage.

We are offering a competitive package including bonus scheme, pension package and free BUPA.

Please write, enclosing your curriculum vitae to Miss Stephanie Patterson, Personnel Manager, Dean Witter Reynolds Inc., 56 Leadenhall Street, London EC3A 2BH. (Strictly No Agencies)

DEAN WITTER REYNOLDS INC.



AITKEN HUME INTERNATIONAL plc

### MBA

Aitken Hume International is a rapidly developing Financial Services Group comprising Life Insurance, Portfolio Management, Unit Trusts and Banking Services.

We have a unique opportunity for a young business school graduate to gain first hand experience in the role of P.A. to the Group Chief Executive. The responsibilities will include carrying out research projects into business opportunities, undertaking market appraisals and providing a younger person's view towards the development of the Group.

Applicants will have an MBA degree and preferably up to one year's experience in a financial services environment.

Salary and benefits will be commensurate with the level of responsibility of this appointment.

You are invited to write with your c.v. to Norman Perry, Aitken Hume International plc, 30 City Road, London EC1Y 2AY.

### Irving Trust Company

#### PRIVATE BANKING SALES OFFICER

##### Negotiable Compensation

The London Private Banking arm of the American based Irving Trust Company is currently seeking a Private Banking Sales Officer. This newly created position carries responsibility for sales of investment services to high net worth individuals throughout Europe and the Middle East and will necessitate considerable travel within these areas. The ideal candidate will be a graduate with at least three years' sales experience backed up by an impressive track record in collecting new business. It is important that the candidate is able to travel to the Middle East on relative ease. A knowledge of Financial Markets is essential. Fluency in other European languages and/or Arabic would be useful. For the right person we can offer excellent prospects and a competitive compensation package supplemented by a comprehensive range of benefits.

Interested candidates should write to:

Andrea Williams  
Personnel Manager  
Irving Trust  
36-38 Cornhill  
London EC3V 3NT

### INTERCAPITAL BROKERS LTD.

We are looking for a Bright Progressive Broker to market off-balance sheet products to Local Authorities and Corporate Bodies. Interested parties should have experience of these sectors of the market and be substantially self-motivated. This will be a senior position and an attractive package will be offered to the right candidate.

For further information please contact Ken Castle or Geoff Conway-Henderson on 01-588 7558

### INTERNATIONAL INVESTMENTS

#### Fund Management & Research

A leading international fund manager handling global institutional accounts seeks a portfolio assistant. The role will be to assist managing multi-currency bond portfolios and to provide research back-up to the equities team.

The ideal applicant (aged 23-26) will be a graduate with at least one year's experience in a related bond or equities field. Full training will be given and career prospects are excellent for the enthusiastic and self-motivated individual.

Excellent package c.£18,000 including company car scheme. For further details please call Sara Bonsey.

18, Elton Street, Moorgate, London EC2M 7LA. Tel: 01-588 4224

### CAPITAL FUTURES RECRUITMENT CONSULTANTS

#### TRAINEE FINANCIAL ADVISER

Top London financial services group requires, for immediate start, 23-30 year old individuals to join a progressive team. Substantial remuneration available in return for a positive, professional approach. No experience necessary as full training given.

Call the Recruitment Officer on 01-499 9528

## Futures and Options

Our client is an established London Futures and Options broker, with clients throughout Europe. They are members of the AFBD and are associate members of a number of markets. The company is seeking several outstanding professionals to play a major role in their planned programme of expansion, particularly Europe.

### SALES DIRECTOR (EUROPE)

A negotiable incentive-based remuneration package is offered. This is a key appointment, carrying with it a board seat and responsibility for promoting the company's services throughout Europe. US commission house experience and languages would be a distinct advantage.

### OPERATIONS MANAGER c. £28,000

Reporting directly to the Group Finance Director, you will take overall responsibility for the day-to-day running of the operations department, including client margining, cash and foreign currency management and ensuring adherence to compliance procedures. Experience of the Rolfe and Nolan computer system would be an advantage.

### HEAD OF RESEARCH AND ANALYSIS c. £25,000

To be responsible for conducting in-depth research covering all futures markets, with emphasis on fundamental factors. A proven track record and the ability to communicate information clearly and concisely to a variety of audiences is essential.

### EXPERIENCED DESK TRADERS c. £25,000

You must have a working knowledge of all major US markets. The ability to service individual as well as corporate clients is essential.

Please write in strictest confidence, giving full personal and career details and mentioning any company to whom you do not wish your application to be forwarded, to: Melvyn Gatedon.



LONSDALE ADVERTISING SERVICES LIMITED

Hesketh House, Portman Square, London W1H 0JH

## Corporate Finance/ Venture Capital

We are a well-established firm of Commercial Finance Brokers. To continue with our successful expansion programme we are now looking for a highly motivated and ambitious professional—preferably Chartered Accountant or Stockbroker—who will head and develop our Corporate Finance Division. The successful applicant will be able to develop his professional career within a successfully and rapidly growing organisation.

Please contact:

Mr H. Eidelberg, Joint Managing Director  
A. S. CONSULTANTS (Brokers) LIMITED  
24 Red Lion Street, London WC1R 4SA

## Assistant Treasurer

Central London  
Circa. £27,500 + Car

Dixons, the world's largest specialist retailer of electrical consumer goods, wishes to recruit an Assistant Treasurer to join a small but highly professional team.

The Corporate Treasury is active in financial markets and plays an important role within the Group. This post, reporting to the Group Treasurer, provides an opportunity for an ambitious person to gain experience in a creative, high technology environment with significant scope for innovation.

The Assistant Treasurer's responsibilities will include formulating and implementing investment and borrowing strategies; managing the Group's cash balances and foreign exchange requirements on a day to day basis; and providing management information and forecasts.

The ideal candidate will already have relevant experience, be highly numerate and familiar with treasury-related computer software, and have an interest in new product development. An accounting qualification, MBA or membership of the ACT is desirable. The job requires someone who can work under pressure, will adopt a 'shirtsleeves' approach as a team member and can communicate well at all levels.

If you are between 25 and 35 and have the necessary qualities for this demanding post, then apply enclosing details to: David Longbottom, Group Management Development Manager, Dixons Group plc, 18-24 High Street, Edgware, Middlesex HA8 7EG.

## Dixons Group plc

## Institutional Sales

### Scandinavia to UK

### Generous Package

On behalf of our client, the London Securities arm of a leading Scandinavian banking group, we seek a talented, self-motivated individual to market Scandinavian stocks to UK institutions. This will involve working closely with research and trading teams in London and Scandinavia and also helping to service a number of major international brokers who deal through the firm's London-based traders.

The ability to win business and attract new clients is the prerequisite for success and every encouragement will be given to develop this role to its full potential.

First-class communication skills, drive, enthusiasm and numeracy are also vital

qualities for this appointment. Whilst a background in institutional sales will be an obvious asset, we will be interested to hear from analysts, fund managers and bank product marketers seeking a stimulating new challenge. Likely age range 25-35.

Remuneration is competitive and includes excellent banking benefits.

Please telephone or write in complete confidence to:

Anna Robson, Simpson Crowden Consultants Ltd., Specialists in Executive Search and Selection, 97-99 Park Street, London W1Y 3RA. Tel: (01) 629 5909.

Simpson Crowden  
CONSULTANTS

## FINANCE

A chance to join a successful money broking team active in the capital markets. Two opportunities have arisen for an ambitious person with a flair for sales to market new and innovative financial products into the UK and Europe.

The first position would require a fluent French speaker with some experience of the financial markets. In the second position experience is not essential but a knowledge of marketing would be an advantage.

The successful applicants would ideally have a pleasant manner and be determined to succeed in a competitive environment.

An attractive salary package commensurate with progress is offered.

Please send a full CV in confidence to:

Cindy Buggins  
Euro Brokers Limited  
5th Floor, Adelaide House  
London Bridge  
London EC4R 9EQ

## MORGAN STANLEY INTERNATIONAL

### CAPITAL MARKETS LAWYER

Morgan Stanley, a leading US investment firm with a global presence, is seeking an international Capital markets lawyer for a senior position in the varied and rapidly expanding practice of its London Legal Department.

This is a unique opportunity for a lawyer interested in the business as well as legal aspects of international finance to work in the challenging atmosphere created by a firm committed to the expanding international capital markets. Based in London but working closely with Morgan Stanley's offices in New York, Frankfurt, Zurich and Tokyo, the successful candidate will have substantial responsibilities involving the full range of investment banking activities in the international capital markets, including advising on the formulation and development of new products, international securities trading activities and policies, and mergers and acquisitions.

Candidates should have at least three years' post qualification experience in international capital markets practice preferably with a leading City firm and/or investment house.

Morgan Stanley offers excellent career prospects and a highly competitive salary, with potential to exceed equity partnership earnings in the City, together with usual banking benefits.

Please write, enclosing a C.V., to: Ronald S. Kent, Morgan Stanley International, Kingsley House, 1A Wimpole Street, London W1M 7AA.

## The Principal Challenge

### Senior posts in the Home Civil Service

#### Salary up to £21,755

Opportunities exist, mainly in London, at Grade 7 (Principal) in a variety of Government Departments. The work which is varied and demanding includes:

- Resource management
- Advice to Ministers
- Forward planning
- The shaping of policy

If you have a successful track record of financial, commercial or resource management, or in administration, including local government, we offer accelerated career progression and salaries to match. To be eligible, you must be at least 26 and under 52, preferably with a degree supported by several years' appropriate experience.

For further details and an application form (to be returned by 28 September 1987) write to the Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 1JB, or telephone Basingstoke (0256) 488551 (answering service operates outside office hours).

Please quote ref: A/651/108.

The Civil Service is an equal opportunity employer



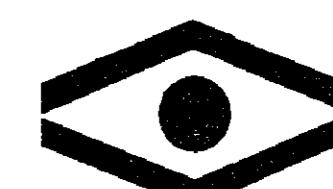
## Sales Trainees

### Leading Japanese Securities House

New Japan Securities Europe Limited, a fast expanding Japanese securities house, requires a number of bright, assertive young people to train as Salespeople on their Japanese Warrants and Convertible Bonds section. Candidates should be in the age range 21-26, possess excellent selling and interpersonal skills and be able to demonstrate success in their career to date. Relevant experience in the finance sector whilst obviously helpful, is not as important as a strong desire to succeed in a highly competitive area where personal rewards are exceptional.

Full training will be given to allow successful applicants to progress rapidly to established sales positions. An extensive benefit package is offered including a highly competitive salary and other excellent benefits.

Closing date: Friday 18th September 1987. Applications enclosing a full C.V. to: Geraldine Way, Riley Advertising (London) Limited, Rex Stewart House, 159 Hammersmith Road, London W6 8BS.



New Japan Securities Europe Limited

## Senior Settlements Opportunity c£22,000+ Benefits

- The Organisation:** A leading international securities house which has dramatically developed its presence in the London Markets over the past few years.
- The Opportunity:** To join a young department in a growing new area where you will be responsible for the settlement of UK Equities and Gilt business. The role also offers the opportunity to develop your supervisory skills.
- The Person:** Apart from offering good settlements experience within a relevant environment, you will be keen to develop your career within a rapidly expanding organisation where pay and prospects are directly related to achievement.

Please contact Susan Milford — Manager Financial Appointments in confidence, quoting reference CG0499

Telephone: 01-256 5041 (Out of hours 0483 37480)



**Management Personnel**  
Recruitment Selection & Search

10 Finsbury Square, LONDON EC2A 1AD.

## STOCKBROKING

### BUILDING ANALYST

Our client, a large and successful UK house, requires an investment analyst with City experience to join the team covering Building Materials and Construction.

**ENGINEERING ANALYST**  
A UK stockbroker with foreign bank backing seeks an investment analyst with experience of monitoring UK Engineering companies.

### UNIT TRUST ADVISER

A major UK house requires a person with a sound knowledge of unit trusts and about 2 years' experience in that area to provide an information and advice service to clients.

Contact Dr Eilspeth Davidson  
in strictest confidence

01-439 1701

Or send CV to Stockbroking Division,  
Commodity Appointments, 112 Shaftesbury Avenue, London W1V 7DU

## Oppenheimer Professional Unit Trust Dealer

Oppenheimer requires an enthusiastic unit trust dealer with at least 2 years' experience.

It is important that those applying should demonstrate a firm commitment to developing and progressing their existing skills within a dealing environment.

Applicants should have 'O' Levels, a proven track record and a lively personality.

An attractive salary package will be offered to the successful candidate.

To apply, write with relevant details to Steve Murray, Oppenheimer Trust Management, 66 Cannon Street, London EC4N 6AE.

A member of the Merchantile House Group.



## US \$ Fixed Income Dealer

CITY

Deutsche Bank Capital Markets Limited is continuing to expand its Market making activity in the U.S. Dollar Sector of the Eurobond Market and is seeking to appoint additional U.S. Dollar Fixed Income Dealers.

We are looking for mature, experienced traders who have been responsible for running their own books in this sector and who may be attracted by the challenge of joining a major market participant.

A comprehensive and competitive remuneration package is offered which will be commensurate with experience.

Applications by way of a full C.V. in strict confidence to:

Richard Austin-Cooper,  
Head of Personnel,  
Deutsche Bank Capital Markets Limited,  
150 Leadenhall Street,  
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## THE ARTS

Television/Christopher Dunkley

## Violence is in the heart of the beholder

Why are English men of a certain sort so keen on smacking girls' bottoms: can it really be the result of beatings at school? In the same week that Ken Tynan's widow reveals in her biography that her husband was a "spanker", BBC1 brings us the drama *Happy Valley*, about the murder of Lord Erroll in Kenya in 1941. This time the story is told (by David Reid) from the point of view of Juanita Carberry, a 15-year-old girl whose account is punctuated not just once but repeatedly by vicious beatings delivered either by her father or by his mistress, while he is

predicting that there will be lots of deregulation which will let in the new freebooters led by Murdoch, Maxwell and Berlusconi, and simultaneously lots of tough new rules about sex and violence.

Both expectations will probably be fulfilled. The irony is that only one British broadcaster in a hundred seems to have realised what a charmed life they have led us to now. In a world of Sun and Mirror readers they have provided a broadcasting system based on the assumption that, like the broadcasters themselves and the friends, most viewers are *Guardian* readers. This has been delightful for the small minority who actually do prefer *Tomorrow: A Week in Politics, and World in Action* to *That's Life*.

But it ought to have been clear all along that advances in technology would one day shatter the charmed world of duopoly and allow on to the air waves those who would aim their entire output at the mass audience. Instead of twittering

now about the philistine attitudes of Tory backbenchers and the whorish taste of tabloid editors (people who depend for their jobs on appealing successfully and competitively to the British public), broadcasters should now be working out how they are going to maintain even a small proportion of programmes for the *Guardian*-reading classes, once broadcasting really does become a market.

\* \* \*

Somebody in the BBC sports department has a knack for choosing signature tunes which, though they seem quite unsuitable at first, rapidly grow on you. Cricket, the languorous summer game which often takes five days, was given a snappy little jingle-tune with a calypso rhythm beaten out on beer cans, which at first seemed wildly inappropriate. It now seems a perfectly natural introduction to the game. Then, for the *World Athletics Championships* in Rome last week, they chose a bizarre instrumental version of Al Bowly's 1934 hit

"Riptide" which sounded as though it was being played in slow motion under water. For a day or so it felt utterly out of place. Then, like Pavlov's dogs, one came to associate the sound with a treat. Now it is going round and round my head and will not go away.

As usual, the BBC commentary team sustained a remarkably high standard, with David Coleman being particularly impressive, though he is developing two verbal habits which irritate. Having always pronounced "kilometre" correctly to indicate a two-word word consisting of "kilo" and "metre", he succumbed halfway through the Rome meeting to the influence of Brendan Foster's perpetual mispronunciation which implies that there is something called an "ometre" which we are required to kill. Second, Coleman is picking up the silly American habit of referring to athletics as "track and field". Worse, he is even using the phrase to mean "running" as in "Track and field has now become a game," when talking about a race.

Still, it was good to hear the tributes paid repeatedly by Coleman and Ron Pickering to the African countries for their re-emergence from this spiritual wasteland. In a world full of foul-mouthed tennis brats and vicious soccer players, it was heartening to see the camaraderie among the decathlon competitors. Inspiring, too, to watch Ed Moses—who needed a photograph to be sure he had won the 400m hurdles yet again—pulling Schmidt and Harris off the No 2 and 3 podiums and up onto the No 1 rostrum with him.

Obviously the television screen is much smaller than the cinema screen, and seeing William Dieterle's 1939 version of *The Hunchback of Notre Dame* is more affecting in the cinema than on television. Yet watching it again on BBC2 on Saturday it was interesting to find how powerful much of the cinema mise-en-scene remains even on the small screen, and

puzzling to know why television directors seem to care so little about such matters.

The excuse that television cannot match Hollywood budgets is relevant in some respects: Dieterle's marvelous overhead shot of the Paris mob do depend upon paying a lot of extras, for example. But it was not money which created the wonderful and awful moments when Quasimodo's molten lead spews out of the mouths of the Notre Dame gargoyles, nor money which creates telling camera angles.

Comparing a television film such as *Ali, der 1001 nachtmerris* to *Ali, der Wrecks of Rosses* on the following night and you find that too much of the care and money has been lavished upon the inconsequential: the vintage vehicles, the period frocks, the old Rowntree's Fruit Gum advertisement. It has been argued here in the past that while cinema is truly a visual medium, television is mainly illustrated radio, but no law says it has to be so.

\* \* \*



Eugene Bervoets and Ken Kelountang Ndiaye in "Ali, der 1001 nachtmerris"

## Dutch and Flemish conventions/Amsterdam

Michael Coveney

Amsterdam has been this year's Cultural Capital of Europe (next year, Glasgow) and the theatre community has responded by inaugurating a festival of Dutch and Flemish spoken Belgian productions selected by a jury of critics and professionals.

Organised under the aegis of the Holland Festival and administered by the redoubtable Dutch Diaghilev, Arthur Sonnen, the festival has a deeper underlying objective. That is, to apply a brake to the alarming drop in theatre audiences over the past five years and bring to the mainstream the exciting work of smaller venues that has benefited from public subsidies in the last 15 years.

This admirably populist ambition appealed more to the Capital of Europe people than it did to the American Arts Council, with the result that next year, the festival moves on with a three-year guarantee to Rotterdam.

Meanwhile, this first equivalent of the Berlin Theater-treffen has thrown up nine productions ranging from the *Neat to Know* to the *Ali, der 1001 nachtmerris* that visited LIFT in July to an 80-minute *Cherry Orchard*. Technical and administrative hiccups deprived us of two mouth-watering Belgian productions, but short visits over the weekend were richly rewarded with a striking new *Slap* by one of Germany's most controversial directors. This was a reading, but a highly intelligent one, with Bokma finding emotional expression for all the chameleon phases of the character. Close inspection of the text confirmed a Dutch speaking colleague's impression that the Fortinbras theme — though scenographically under-presented — had been bolstered with some political interpolations of the translator's own. But a nation on the boil and a throne up for grabs we did not really see.

"Nu breekt een nobel hart. Slap wel, primaat! Lat en gedachtenen je ten ruste mogen," says Bokma over the corpse of Pierre Bokma's impulsive, neurotic prince. This was not a reading but a highly intelligent one, with Bokma finding emotional expression for all the chameleon phases of the character. Close inspection of the text confirmed a Dutch speaking colleague's impression that the Fortinbras theme — though scenographically under-presented — had been bolstered with some political interpolations of the translator's own. But a nation on the boil and a throne up for grabs we did not really see.

This latter item, *Ali, der 1001 nachtmerris* by Gunter Wallraff is an exercise in personality osmosis and role wish fulfilment given the full alienating technical works of a Harry Partch-style steel tubular enclosure.

We did see a parade of beanbag castles that might have walked off the walls of the Rijksmuseum — the rampart scenes glow like Rembrandt's "Night Watch" — and an impressive command of light, pretensions to realism.

## This Savage Parade/King's Head

Michael Coveney

This fitfully compulsive reveal of Anthony Shaffer's 1963 kangaroo courtroom drama reveals that the author of *Sleuth* was no sudden convert to the whodunit world of disguise and forged identity. But instead of the usual thriller, a series of mock Tudor ministers and silver tea pots we find actors converging in a damp, spartan wine cellar in Tel Aviv.

The year is 1982, shortly after the Eichmann trial. Leading members of the Haganah believe they have tracked down

members of a cynical young military secretary (Paddy Navin) — the only Jew on stage — that the world is teeming with. Bauer, a whole tangled ghostly tree of them who adopt various living forms to focus a nation's anger. In being brought to trial they serve as a lesson and a reminder to younger generations.

Jonathan Myerson's production does not quite conceal all the cracks in the writing — the major one being the hastiness with which three Jews are thrown in the dock with no documented evidence or papers; and since when has a make-up job landed you in the death cell? — but it does enrich the subtext of trial by appearance by casting transparently gentle actors as the prosecution and the massively dignified, palpably Jewish Alfred Marks as the chief suspect of genocidal barbarity.

Mr Marks is hardly stretched by the material, and the dramatic scheme progressively robs him of a chance to build on his early vacillations and haughty imposture. But he sets the tone and sets the scene for some impressive monologues from Alan Haywood, blubbery and wild-eyed, and Garfield Morgan, manic and frightening.



Alfred Marks and Garfield Morgan

## New Music/Lucerne Festival

Andrew Clark

All the pleasant, well-mannered, university-educated broadcasters have traillery home from the Edinburgh Television Festival, wringing their hands and moaning that this year's theme, "Television Fights Back", was wishful thinking. It seems that a handful of Fleet Street editors, American network bosses, and Conservative MPs, who were set up as coconut shies, had the audacity not only to catch the missiles aimed at them, but to throw them back at the assembled broadcasters with greater energy and accuracy.

This has led to deep depression. Broadcasters are now moodily awaiting the Conservatives' broadcasting bill and



Holly Aird and Denholm Elliott in "The Happy Valley"

## City of Birmingham SO/BBC2

Andrew Clements

Live television relays from the Proms are understandably strictly rationed; other than the statutory first and last rites, only two of this season's concerts have been so honoured. One was the memorable Boulez-Gurzenich a month ago, and the other was on Monday, when the City of Birmingham Symphony Orchestra appeared under Simon Rattle.

This made a stark contrast to the Huber, which bore clear signs of a mind working on original ideas. Huber, former teacher of Brian Ferneyhough, is regarded by many as Switzerland's foremost composer of the avant-garde, a reputation he has gained without resort to electronics. A new work had been promised, but in the end we had to be content with the 10-year-old *Erinnerungen* an

first performance — was a two-movement work for piano and nine instruments, the first a pretty (and pretty boring) imitation of Webern, whose Concerto for wind, strings and piano had preceded it; and the second a cheap mosaic of sonorities, ditties and reminiscences, expressed with a heavy humour not untypical of the German-speaking Swiss.

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## Art for the City

Between September 14 and October 2 the Financial Times, in conjunction with Lloyd's of London, is mounting an exhibition of contemporary art in the new Lloyd's building in Lime Street.

On September 23 from 6.15 onwards there will be a private view for FT readers. Anyone wishing to attend should send a s.a.e. (minimum 4 x 9 ins) to the Press Office, Bracken House, Cannon Street, London EC4P 4BY.

## London Festival

*Nutcracker* to tour

Peter Schaufuss's production of *The Nutcracker* for London Festival Ballet begins an autumn tour at the Bradford Alhambra on October 20, then going to the Marlowe in Canterbury (October 26-31), the Palace Theatre in Manchester (November 16-21), the Bristol Hippodrome (November 22-28) and the Birmingham Hippodrome (December 7-12).

## Arts Guide

## Exhibitions

## NETHERLANDS

Overland Museum (Museumplein 4). Roy Lichtenstein retrospective, with 275 drawings from 1961 to 1985, including preparatory gouache and collage studies for murals. Ends Sept 13.

## PARIS

Invitation to a Voyage: A delightful exhibition based on a Louis Vuitton collection, conjures up the excitement of travel: from the middle ages till 1835, with finely tooled 15th and 16th century caskets for jewels, knives and goblets, with ornate leather trunks — and a Sache Guirly wardrobe case. The toilet sets dazzle with silver and crystal. Ivory and tortoise shell, a French Compe, a Dutch Royal sledge with a Japanese palanquin evoke adventure against the background of exotic travel scenes, while the Pullman tea sets in the luxury of discreet comfort amid the bustling porters. Musée des Arts Décoratifs, 107, Rue de Rivoli (4380 3314). Ends Aug 30.

## WEST GERMANY

Kassel: Museum Friedericianum Organizes: Documenta 8. World exhibition of contemporary arts: paintings, sculptures, theatre performances, architecture and design. The documents was founded in 1955 by local painter Arnold Böcklin with Henry Moore, Alexander Calder, Max Ernst and Joan Miró and is an important venue for modern art. This year director Manfred Schneckenburger presents the works of 150 artists, and for the first time open air sculptures which will be erected in Kassel's city centre. Artists exhibiting include Ian Hamilton Finlay, Javier Mariscal, Robert Morris, Mark Tansey, Alexander Melamid, Eric Fischl, Leon Golub, Robert Longo and Joseph Beuys. There is also a separate exhibition *The Ideal Museum* where 12 architects present their ideas for Museum construction. Ends Sept 20.

Hilversum: Roemer- und Pelizaeus-Museum, Am Stadhuis 1-2. Egypt's rise to a World Power: More than 300 pieces loaned by 20 museums in Europe, Africa and America — the first presentation of the most important 150 years 1550-1400 BC of the

New Empire in Egypt. The bust of Pharaoh Thutmose III, discovered in 1907 without a face, is to be seen complete in Hilversum. The face, found in Egypt only 20 years ago, was loaned by a Cairo Museum. Another highlight is a reconstruction of the 3000 year old burial chamber of Sennefer, the former mayor of antique Thebes. Clothes, household appliances, tools, cosmetics and jewellery illustrate the everyday life of Egyptian citizens. Ends Nov 23.

Venice: Palazzo Grassi: Painter-Photographers in Rome: 1845-1870. The term Painter-Photographer was used almost up to 1870 to describe the early photographers, even if they had never painted. An interesting collection of documentary photographs of Rome, including a collection by the English archaeologist, John Henry Parker, and some striking portraits, all from the collections of the Royal Camera. Ends Sept 27.

Venice: Palazzo Grassi: Jeudi Tinguely. 1954-1987: The joyful mechanical sculpture of Swiss artist Jean Tinguely. A gentle, but still mischievous, version of Salvadore Dali, Tinguely describes some of his incredible moving sculptures (all built from refuse iron and steel) as "machines à sentiments" and the complexity and sheer improbability of his works communicate a touching "joli de vivre". Over 300 works are on show, lent by American and European museums, with photographs of his first Self-Destructing Sculpture Homage to New York, which duly self-destructed in the gardens of the Museum of Modern Art in New York in 1960. Ends Oct 14.

Spain: *Matisse et Italy*: over 250 works by one of the most poetic of 20th century French Painters. The exhibition includes paintings, drawings and Matisse's entire output of sculpture (75 pieces in all), lent by private collections and museums. Centro Arte Reina Sofia, Santa Isabel 52. Ends Sept 15.

LONDON

The Tate Gallery, Turner in the new Clore Gallery: *The Turner Bequest*, which amounts to nearly 300 oil paintings, finished and unfinished, and a further 19,000 or so watercolours and drawings, has been a source of controversy and dissension ever since it came into the nation's hands more than 130 years ago. Turner had always wished for a gallery to himself which would show all aspects of his work. Whether he would have approved of James Stirling's extension to the Tate as a suitable setting is a nice question. The larger paintings may be hung too low for one who lived in a more aristocratic age and the tasteful oilmeal. Stirling has decreed for the principal galleries a far cry from the rich plush he is known to have preferred. The vulgar neo-deco of the entrance hall has little to recommend it. But eight rooms for paintings and one for watercolours give room enough, and with the three reserve galleries upstairs, every paint-

ing but the few in restoration or on loan is on the wall.

NEW YORK

IBM Gallery: Post Modern Architectural Visionaries: an international survey of designs including Michael Graves, Hans Hollein, and Adolfo Natalini with 200 drawings and models of work from 1980 to 1985, originally organised by Williams College and Deutsches Architekturmuseum in Frankfurt. Ends Nov 7. 5th & Madison (407 6100).

## CHICAGO

Art Institute: Walker Evans photographs of the 1930s showing poverty and despair in the American South were famous in their time in Life Magazine and preserved in James Agee's moving book *Let Us Now Praise Famous Men*. This exhibit is a reminder at a time of renewed despair in the American heartland of the scope and depth of Evans' work originally done for the Farm Security Administration. Ends Nov 8.

## WASHINGTON

National Gallery: A Century of Modern Sculpture, the Patti and Raymond Nasher Collection, contains major works by Rodin, Picasso, Matisse, Gabo, Giacometti, Ernst, Moore and Serra. Ends Jan 5.

Hirshhorn Museum: One of the Chicago contemporary primitives whose repeated scenes make evocative images has his first major east coast retrospective with 49 paintings and four painted constructions. Ends Oct 14.

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Wednesday September 9 1987

## Next step for the EMS

THE natives have been growing restless on the Deutsche Mark reservation. That restlessness has shown itself most particularly in proposals from France for significant alteration in the operation of the Exchange Rate Mechanism of the European Monetary System. These proposals have produced modest initial fruit in an agreement reached by the central banks concerned to a number of technical changes in the system. The effect of these welcome changes will be to commit the Bundesbank somewhat more fully, though not automatically, to the preservation of agreed parities. Incidentally, but perhaps not accidentally, the changes go some way towards undermining the British Government's longstanding objection that the time for membership of the ERM is not ripe. It is difficult to envisage the time getting ripe. A decision to continue postponement of full membership must be judged as being one of fundamental principle rather than of timing.

Since coming into operation in 1979 the EMS has confounded its critics and perhaps even surprised its supporters. The system has not merely survived, but has contributed to the two valuable achievements of increased nominal exchange rate stability and the convergence of rates of inflation towards the West German level. In effect the EMS has worked as a DM block and during much of its history that is what its members wanted it to be.

### Monetary policy

One of the reasons that the EMS works as a DM block is technical. The Bundesbank is under little obligation to adjust its approach of policy before its links are reached. Accordingly, West German monetary policy can be conducted irrespective of the movement of exchange rates until that point. Meanwhile, the central bank in charge of the weaker currency is under pressure to commit its reserves or adjust its monetary policy well before that time. It is difficult, however, for the central bank in question to intervene effectively, because of limitations on its ability to borrow DM. Consequently, such intra-marginal interventions have to be made out of the country's own re-

sources. The effect has inevitably been to force early changes on domestic monetary policy in the weak-currency countries. In the language so familiar from the days of the Bretton Woods system, the burden of adjustment is unequally shared.

### Exchange rate

None of this mattered much while the import of German monetary policy was precisely what the other countries wished. Two important developments have, however, changed attitudes. The first of these is the liberalisation of exchange controls, which has gone far in France and is proceeding in Italy as well. It has been argued that the existence of exchange controls in the two major weak currency countries was a necessary and costly consequence of the EMS. Consequently, the present liberalisation is desirable, but also a severe test of the system. Given the greatly enhanced opportunities for speculative attacks, enhanced commitment to intra-marginal intervention by both the strong and weak currency countries is necessary if such a liberalised system is to operate smoothly.

The second development is the declining emphasis on disinflation. The growing feeling that West German macroeconomic policy is inappropriate for the rest of the European economy. The principal price of membership for the weak currency countries has been an appreciation of the real exchange rate. Wanting to remain within the system but increasingly sensitive to unemployment, the governments of these countries now wish to influence the development of the system as a whole towards greater economic expansion.

In granting enhanced facilities for financing intra-intervention, which would presumably have an effect on West German monetary policy as well before that time. It is difficult, however, for the central bank in question to intervene effectively, because of limitations on its ability to borrow DM. Consequently, such intra-marginal interventions have to be made out of the country's own re-

Guy de Jonquieres looks at the EC's progress towards its deadline for a single market

## Many pitfalls on the road to 1992

THE DRIVE TO transform the European Community's hotch-potch of national markets into a single unit with 320m consumers has emerged as the most powerful impulse to further EC integration since its six original members agreed to the reciprocal dismantling of tariffs in 1960s.

But how far does the EC Governments' commitment to the enterprise extend beyond the level of rhetoric? Will they really be prepared to deliver when the chips are down? And if they are, do they share any coherent vision of what a single market might look like and what wider implications it would have for economic and industrial policy?

Some of the answers, at least, should start to become clearer from this autumn, when the EC gets down to earnest of grinding through the detail of the European Commission's programme to eliminate by the end of 1992 all physical, fiscal and technical barriers between the 12.

A little more than two years since the goal was endorsed by EC heads of government at their Maastricht summit, progress towards it remains spotty and haphazard.

One of a planned list of 300 individual directives, the Commission has proposed 190 to the Council of Ministers. Of those, only 75 have so far been approved. That is well behind the timetable originally envisaged, prompting expressions of concern from the Commission and from the heads of many large European companies.

However, until recently, the EC has been engaged in not much more than a gentlemanly sparing match. The gloves should come off now that qualified majority voting has replaced the unanimity rule in the Council of Ministers—a belated change which took effect only last July because of Ireland's delay in ratifying the Single European Act.

In theory, at least, that should speed up decision-making. Against that, the substance of the decisions is set to become tougher.

Many of the directives tackled so far have been uncontroversial, dealing with matters such as technical standards for pressure vessels. Most of the really contentious issues, which will test the resolve of EC Governments to sacrifice sensitive national interests to the greater good of the Community, have yet to be broached.

A glimpse of some of the fireworks ahead was given shortly before the summer break when the Commission pre-

sented its proposal for narrowing the differences between countries' value-added and excise tax rates. The near-universal outcry which ensued leaves little doubt that Lord Cockfield, the Commission's responsible for the internal market, and his Brussels colleagues face a battle to get the directive adopted in anything like its present form.

Even on issues where national sovereignty is less obviously at stake, there is a sense in Brussels that resistance is stiffening as the programme advances. "Bureaucratic and sectoral interests are mobilising themselves to fight," says one senior Commission official.

The message hasn't filtered down from the top. People in national capitals are simply not yet prepared to say no to special pleading by their industrial lobbies."

The Commission's principal weapons in this battle are moral persuasion and force of argument. Lord Cockfield has proved himself a master of both, cajoling governments in the manner of a Victorian nanny.

Receptiveness varies widely between countries. Nowhere has the programme achieved greater public prominence than in France, where politicians of widely differing colours have embraced it with surprising enthusiasm as a bracing challenge to national competitiveness.

The danger is that EC cohesion could be strained to breaking point. Some experts are already warning that the full provisions of the programme may, in the end, be accepted only by a core group of richer member countries, thereby creating a two-tier Community.

That possibility was foreshadowed in a recent report on the future of the Community prepared for the Commission by a committee chaired by Mr Tommaso Padoa-Schioppa, deputy director of the Bank of Italy. Its recommended solution was a substantial increase in the EC's structural funds to aid the poorest regions.

The Commission has reacted warily. It is loth to get into a game of barter in which acceptance of the internal market is traded for promises of large resource transfers. It fears that this would lead to the Cockfield programme becoming inextricably bogged down in disputes about the financing of the Community budget.

Even if this pitfall can be avoided, there are numerous others still to be negotiated. While Lord Cockfield has single out the approximation of VAT and excise taxes as the most important step towards the planned removal of all controls at internal EC frontiers, progress could easily be stalled by national insistence on maintaining border checks on veterinary and plant health.

There is much talk in Brussels of "the German problem" by which is meant flagging commitment to the Community ideal, born of inertia and complacency.

It is still not clear whether this attitude will translate into greater acquiescence or active resistance. The test may come over harmonising EC technical standards, an emotive issue in German industry, which has justifiable pride in the superiority of its own standards.

"The Germans will be isolated in opposition on a lot of standards decisions, and they know it," says one EC official.

However, the biggest stumbling block may lie elsewhere. Denmark, which holds the EC presidency until the end of this year, has clear reservations about the programme, the more so since its Nordic neighbours are anxious about its impact on their trade with the EC.

Meanwhile, Greece, Spain and Portugal, three of the poorer members, all face the arduous task of coping with the obligations while still in the midst of transition to full membership of the Community.

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That possibility was foreshadowed in a recent report on the future of the Community prepared for the Commission by a committee chaired by Mr Tommaso Padoa-Schioppa, deputy director of the Bank of Italy. Its recommended solution was a substantial increase in the EC's structural funds to aid the poorest regions.

The Commission has reacted warily. It is loth to get into a game of barter in which acceptance of the internal market is traded for promises of large resource transfers. It fears that this would lead to the Cockfield programme becoming inextricably bogged down in disputes about the financing of the Community budget.

Even if this pitfall can be avoided, there are numerous others still to be negotiated. While Lord Cockfield has single out the approximation of VAT and excise taxes as the most important step towards the planned removal of all controls at internal EC frontiers, progress could easily be stalled by national insistence on maintaining border checks on veterinary and plant health.

It is not difficult to imagine the field day which some British politicians could have with EC proposals to abolish controls on rabies.

In services, the fastest-growing sector of the EC economy, but also the one most hemmed in by national restrictions, it is not clear that a majority exists in the Council for liberalisation; all the more so since the collapse earlier this year of efforts to introduce a modest element of competition in air transport. And still to be braved, of course, is the difficult question of agriculture.

Equally ill-defined at this stage is what sort of external trade policies should accompany the creation of a single market. One school, headed by France, argues that unless EC defences against third countries are strengthened, the main beneficiaries of a single market turn out to be non-European companies. Another, which includes the UK and West Germany, opposes any automatic move to raise protective barriers around the Community.

In view of all these uncertainties, many observers doubt that it will be possible to have the programme fully in place by 1992—still less to realise its vision of a completely integrated market.

Some experts, including the authors of the Padoa-Schioppa report, argue that much more emphasis must be placed on closer co-ordination of economic and monetary policy.

Viscount Etienne Davignon,

the former industry commissioner, is still more adamant: "I don't believe for one instant that you will get a real internal market unless you get a unified monetary policy."

For the moment, further moves in this direction remain low on the agenda of many EC governments. The key question is whether the Council's decision to set its sights on the pragmatic, down-to-earth goal of completing the internal market reflects an abdication of efforts to achieve integration at loftier levels of policy, or whether pressure for such integration will reassess itself spontaneously as trade obstacles fall.

The answers are unlikely to emerge before 1992, and quite possibly not until much later. But as the Commission battles to make EC governments live up to their commitments, it can at least take comfort in the knowledge that it is swimming with the tide.

International trends including deregulation, the quest for global markets and rapid technological change are conspiring to break down national market barriers worldwide. Ultimately, these forces are likely to prove more powerful than the capacity to resist of even the most determined EC Government or industrial lobby.

A second article next week will consider corporate responses to the single market.

It is not even the most sanguine onlooker could expect the signing of a variety of accords between East and West Germany to melt the four decades of icy relations between Bonn and East Berlin.

Just to underline the differences, both delegations brought out identical versions of the same communiqué at the close of two days of political talks in Bonn yesterday.

The East German press bureau managed to bring out its communiqué, in important-looking hairy type, a few minutes before the West German one. Wolfgang Schaeuble, the perennially cocksure Bonn Chancellery Minister, responsible for arranging the talks, commented with heavy humour that this was an example of East Berlin leading the way in openness to journalists.

Both sides gave separate briefings yesterday in a concrete slab of a hotel near the Rhine.

Wolfgang Meyer, the East Berlin press spokesman, read out a long series of statements designed among other things to dash decisively Bonn's notion that East and West Germany are in reality the same nation.

In spite of the attention paid to the "German question," German journalists seemed reluctant to ask him questions afterwards.

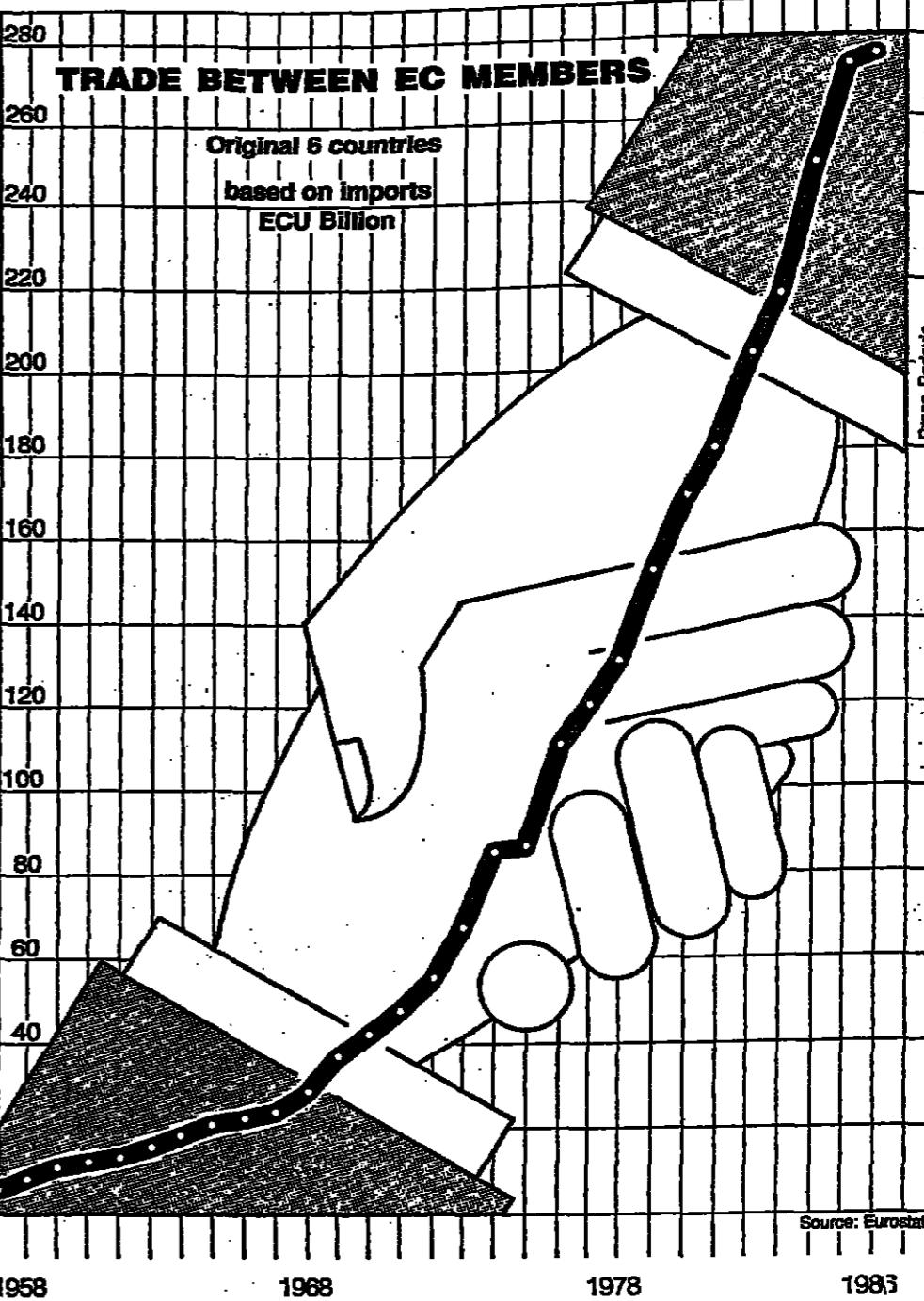
Asked whether, after the ceremony of Erich Honecker's visit, East Germans had to leave immediately, Meyer replied archly that East Germans did not need to come to Bonn to lose any comforts.

As for Helmut Kohl's en-

treates to Honecker to withdraw orders to shoot

East Germans trying to flee across the border, Meyer stilly observed: "Keeping order at the border is a matter which every sovereign state itself has to decide."

But her friends agree she has a highly developed political in-



1985

1986

1987

Agreement on Tariffs and Trade.

But the question cannot be be ducked indefinitely, not least because the removal of internal obstacles in two important sectors depends on resolving external trade issues. These are motor vehicles, where Britain, France and Italy all have bilateral restraints on imports from Japan and textiles, where imports are governed by the Multi-Fibre Arrangements, which set varying quotas for individual EC countries. In both instances, these limits could not co-exist logically with a single market.

External trade arrangements will also have an influence on EC competition policy, particularly on mergers, where the Commission is seeking to enlarge its role. In a single market, economic pressures for the restructuring of European industries across frontiers are likely to grow.

In view of all these uncertainties, many observers doubt that it will be possible to have the programme fully in place by 1992—still less to realise its vision of a completely integrated market.

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Wednesday September 9 1987

Judy Dempsey recently in Sofia reports on efforts to create a modern industrial state

## Bulgaria's road to economic reform

THE DAY after Bulgaria's President, and Communist Party leader, Mr Todor Zhivkov, made his monumental speech at the Central Committee meeting in July, it was impossible to buy a copy of the party newspaper, *Rabotnicheskata Delo*.

People seemed to be genuinely interested in what he had to say. It was no wonder. Eastern Europe's longest-serving leader had delivered one of the most radical programmes for restructuring the country's economy, as well as redefining the role of the Government and spelling out the scope of the Communist Party.

In his speech, the energetic 76-year-old had no qualms in singling out inertia and bureaucracy for blocking change. Neither did he shy away from criticising mismanagement and those party officials who took their jobs for granted. He called for more glasnost in the newspapers and proposed a major overhaul of the ministries and the structures of local government, which he described as "feudal barons". Old ways of thinking no longer had a place in Bulgaria.

Many of these criticisms have already been heard from the Soviet leader, Mr Mikhail Gorbachev. But Bulgarian officials are at pains to argue that what is taking place in their country is no mere replica of what is happening in the Soviet Union. They point out that the reforms in Sofia predate the waves of change in Moscow and that Bulgaria is embarking on its own road to restructuring.

The process in Bulgaria began back in the 1970s, before Mr Gorbachev came on to the scene," said Mr Jaroslav Radev, an academician and deputy head of the state council, which could be disbanded.

Mr Radev is now responsible for drawing up amendments to the constitution and is one of the architects behind changes to be introduced in the National Assembly, or parliament, which could give this hitherto sleepy institution more power. But, if the reforms predate Mr Gorbachev, why did they take so long to introduce and where are they leading?



### BULGARIA

Area: 110,912 sq km  
Population: 8.9m (1985 census)  
Net Material Product: 24,907m leva (1984).  
Imports: 14,002m leva (1985).  
Exports: 13,736m leva (1985).  
\*\*Total net value of goods & 'productive' services, including turnover taxes produced by the economy  
\*1984/5 Leva - about \$11  
Europa Year Book 1987

Officials in Sofia call the reforms a "process" which will lead to a modernisation of the economy. They willingly concede that, over the past few years, the overbearing centralised structures of the state and its controlling bureaucracy have outlived their usefulness.

This is the view of Mr Andrei Lukyanov, head of the newly formed Ministry for Foreign Economic Relations and a candidate member of the Politburo. Mr Lukyanov is one of the younger generation of technocrats who now believes it is time the Bulgarian authorities chipped at the structures of the state.

"After the war, the state had a real function," said Mr Lukyanov. "It was necessary to industrialise the country. The state had to have all the means at its disposal to do this." Now, he said, Bulgaria is at a new stage of development. It had to move away from extensive industrialisation to intensive production. That demanded far less interference from the state whose centralised structures were inhibiting the reforms, as well as devolving more responsibility and power to the enterprises.

The basis on which the enterprises will have more power and say in how they run themselves will be "self-management". But officials stress that this will not be in the Yugoslav style, being fully aware that the Yugoslav economy is not the best advertisement for self-management.

"If we want to modernise the Bulgarian economy, we have to give people a feeling that they have a stake in the running of the enterprise," said Mr Lukyanov.

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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Wednesday September 9 1987



BRITAIN'S INTERNATIONAL TRUCK MANUFACTURER

## GAF chairman leads \$2.3bn buyout offer

BY GORDON CRABBE IN NEW YORK

MR SAMUEL HEYMAN, the lawyer and property developer who in the last four years has built the New Jersey-based GAF into a leading producer of special chemicals and building products, yesterday launched a management offer to take the company private in a buyout valued at some \$2.3bn.

The proposal, which would provide \$64 cash and \$2.30 in debentures for each share, sent GAF shares soaring 514% higher in early New York dealings to trade at \$684.

Mr Heyman won the chairmanship of GAF after a hard-fought proxy battle in 1983, going on to launch takeover bids for Union Carbide and Borg-Warner, two large but embattled chemical manufacturers. Although neither of these succeeded, GAF made profits in the hundreds of millions from the subsequent sale of its stakes.

In his time at GAF Mr Heyman has consistently proclaimed the en-

hancement of investor wealth as his prime aim. However, the shares, after a sevenfold increase, have not been performing as well this year as some analysts had expected, despite uninterrupted growth in earnings.

Yesterday he pointed to the 22 per cent premium over last week's closing price which his deal would represent and preferred to take a longer historical view of GAF's market rating.

Noting that he had been elected "on a platform to maximise shareholder values," he said his management found satisfaction that acceptance of their offer "will have created increased shareholder values of more than \$2bn as a result of the more than 800 per cent increase in GAF's stock price." Mr Heyman personally owns about 8 per cent of GAF and could thus expect to raise nearly \$173m cash if the deal went through.

## GM expects profit in Europe

BY KENNETH GOODING IN FRANKFURT

GENERAL MOTORS, the world's largest automotive group, will produce a substantial net profit for its European operations in 1987 after chalking up losses totalling over \$1bn in the past three years.

Mr Bob Stemple, who this week took over as GM's president, said it would be "a profit to be proud of - big enough to grab your attention."

This would be achieved in spite of continuing problems in the UK subsidiary and a long strike at the Spanish car assembly plant this year.

Mr Stemple, speaking during the run-up to the Frankfurt Motor Show, said that GM's Vauxhall car business in Britain was "clearly coming round." It would achieve an operating profit this year after a re-

cord net loss of \$31.7m (\$101m) in 1986.

The Bedford commercial vehicle operations in the UK, until recently losing £500,000 a week, was reducing the deficit month by month. "But it is still a struggle," he added.

GM would make a profit in Spain in 1987 for the second year running, Mr Stemple predicted and the Opel subsidiary in West Germany would be profitable for the first time in three years, to take GM's total European car operations back into the black.

Last year GM suffered a net loss of \$343m in Europe, a slight improvement on the \$371m lost for 1985.

Mr Stemple recalled that last year exceptional items accounted for \$380m of the loss. Of that nearly

\$100m went to cover the ending of medium and heavy truck production by Bedford and further restructuring of its van operations.

Mr Stemple said GM's new European organisational structure, which had involved setting up a new headquarters for the car division in Zurich, Switzerland, was working well. In particular the new organisation was doing a good job in finding alternative supplies to replace high cost West German components.

He revealed that GM would continue to make a profit in Latin America this year (there was a marginal \$32.5m net profit in 1986), that Australia would break even and that in total GM's business outside North America would be in the black in 1987.

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## BTR wins US deal with first bid terms

By STEPHEN BUTLER in London

BTR, the UK industrial conglomerate, yesterday succeeded in its \$33 a share, \$220m offer to acquire Stewart-Warner, the Chicago-based diversified engineering group.

The deal came through at BTR's initial offer price despite weeks during which Mr Bennett Archambault, Stewart-Warner chairman, held out for a better offer.

Mr Edgar Sharp, chief executive of BTR Inc, the US subsidiary, said the agreement on price was reached at the weekend, after lapsing of the mandatory waiting period under US antitrust legislation.

The Stewart-Warner share price had climbed to about \$37 after the BTR announcement of the offer in early August but by last Friday had settled down to \$33.

Mr Sharp said BTR stuck firmly to the original offer and told Stewart-Warner on Saturday it was final.

The deal now less contains an unusual provision aimed at discouraging alternate bids for the company prior to completion of the deal. BTR currently holds some 17 per cent of Stewart-Warner shares but has now obtained options to purchase 12m new shares at \$33, amounting to 18.5 per cent of the company.

This would take the total stake close to 36 per cent and make it extremely difficult for a rival bid to succeed. "It is simply a situation of locking the company up," said Mr Sharp.

The options would be allowed to lapse in the absence of a competing bid.

Stewart-Warner had 1986 sales of \$268m although it lost \$29.1m at the pre-tax level after making a \$23.7m write-off for restructuring.

## George Graham in Paris reports on the sudden health of French state industry

## CDF-Chimie stages a recovery

FRANCE's state-owned heavy industries are making a faster return to health than had been expected, Mr Alain Madelin, the country's Industry Minister, said yesterday.

CDF-Chimie, the state-owned chemicals group, is expected to return to profit this year, Mr Madelin said in a newspaper interview. This is the first time this decade the group has moved out of the red.

The earnings of CDF-Chimie, formerly the chemicals offshoot of the state coal industry, together with the profit expected from the state car group Renault, are expected to balance the losses of the nationalised steel group Usinor-Sacilor, which may be reduced to half their 1986 level.

Mr Madelin said his aim was to restore these three enterprises to equilibrium "so that they should no longer be a burden on the taxpayer after 1988."

The return of CDF-Chimie to profit this year has caused surprise. Mr Serge Tchuruk, the company's new president, said four months ago that he hoped to return to profit in 1988, but the chemicals market has proved more favourable than expected.

Mr Tchuruk has already begun a severe restructuring of CDF-Chimie. This has involved bringing the investment bank Paribas into the capital of its inks subsidiary, Lorraine International, and merging the group's fertilisers operation, AZF, with La Grande Paroisse, a fertiliser offshoot of the industrial gases group, Air Liquide.

The merged fertilisers activities are, however, not expected to return to profit until next year or 1989 whereas the inks and specialised chemicals sectors were already in the black last year.

Usinor-Sacilor last year recorded a deficit of FF130m in the same period of 1986.

In flat products, where the group was already profitable last year, earnings rose from FF340m to FF420m. After a difficult start to



the year, Usinor-Sacilor believes the better conditions of the second quarter will continue.

The group's welded tube and steel trading operations both returned to profit in the first quarter after losses in the same period a year ago, but heavier losses were recorded in the bar and rod division, Unimetal, and its subsidiaries.

Unimetal lost FF490m compared with FF440m a year ago while the whole long products division saw its deficit deepen to FF750m from FF610m in the first half of 1986. This represents a loss of over 15 per cent of turnover.

The restructuring already undertaken - including the closure of the Longwy steelworks and the Romilly rolling mill, and the rationalisation of pig iron production in the Lorraine region, should help to compensate, at least in part, for the 17 per cent fall in long product prices over the past year, the company said.

Usinor-Sacilor last year recorded total losses of FF12.5bn, including FF750m of exceptional restructuring costs. This year the exceptional losses are expected to be significantly reduced, the company said.

## Corning Glass Works to sell electronics division

BY OUR FINANCIAL STAFF

CORNING GLASS WORKS, the US manufacturer of specialty glass products, has agreed to sell its worldwide electronic components division to AVX, the US electronic parts group, and Vishay Intertechnology for about \$106m in cash.

Corning, whose products range from Pyrex tableware to optical equipment, said AVX would pay about \$67m and Vishay, a much smaller Pennsylvania-based electronic components group, the rest.

Corning said sales of the division this year were expected to total about \$150m, with each purchaser acquiring operations with sales of about \$75m.

The selling company said AVX would buy its capacitor operations in Raleigh, North Carolina, Biddeford, Maine, and Singapore while Vishay would buy Corning's resistor operations in Bradford, Pennsylvania, its ElectroSil unit in Britain, its Sovcor business in France and its Draloric offshoot in West Germany.

The options would be allowed to lapse in the absence of a competing bid.

The transaction, which is subject to government approvals, is expected to be completed by year-end.

## Argonaut and Clarendon fail to agree bid terms

BY OUR FINANCIAL STAFF

ARGONAUT GROUP, a Los Angeles-based casualty insurer spun off from Teledyne last year, said yesterday it had been unable to reach agreement with Clarendon Group, a Bermuda-based insurer, over the latter's \$600m bid for the company.

Dr D. W. Schrempp, Argonaut Group president and chief executive, said: "After several weeks of discussions among management, lawyers and investment bankers for the two companies, we have not been able to arrive at a definitive agreement. At this point, we do not anticipate that we will."

Clarendon, a closely-held concern which is a big investor in high-yield junk bonds, offered in July to buy all Argonaut's outstanding stock for \$62 a share in cash.

Mr Schrempp said neither Argonaut's current or future financial condition nor its marketing prospects had been a factor in its inability to reach an agreement.

He added that Argonaut was continuing to consider its available alternatives, including negotiating a comparable transaction with other parties who have expressed serious interest. The possibility of a restructuring of other internal corporate programme which would be designed to enhance the value of Argonaut Group common stock is also noted.

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September 9, 1987, London  
By Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

**INTERNATIONAL COMPANIES and FINANCE**
**Chris Sherwell on a landmark decision for New Zealand companies  
Ruling smooths restructuring plans**

A LANDMARK court decision in New Zealand has paved the way for a smoother and speedier restructuring of the country's corporate sector through mergers and acquisitions.

The decision, made in Wellington by the Court of Appeal last month, sprang from the proposed merger of New Zealand's two biggest food manufacturers, Goodman Fielder and Wattie.

In essence the ruling gives the Commerce Commission, New Zealand's anti-trust agency, greater discretion in dealing with merger applications coming before it. The commission will now be able to impose conditions on merger parties, and they in turn can avoid repeated applications.

The implications obviously spread wide. More immediately, however, the outcome has increased the chances of the Goodman Fielder-Wattie merger going ahead.

It has also improved the odds on a takeover of another big company, New Zealand Forest products, in which both Fletcher Challenge and Rata have been aggressively building share stakes.

The two cases foreshadow the creation of globally powerful New Zealand-based multinationals in the food and pulp and paper sectors. As it is, Fletcher Challenge and Goodman Fielder are themselves the result of mergers between large companies in recent years.

Future amalginations and takeovers of big New Zealand companies—all of them of the restructuring encouraged by the Labour Government's radical programme of deregulation—are also certain to benefit from the Appeal Court's decision.

The case itself related to the powers exercised by the Commerce Commission, one of three key agencies responsible for regulating corporate affairs in New Zealand.

In the deregulatory climate

of the past three years, both the Commerce Commission and the Securities Commission—the third agency is the commercial affairs division of the government's Department of Justice—have become a focus of controversy.

Arguments have raged over whether they are needed at all (the view of the purest economic rationalists) or should have greater latitude to curb the worst effects of otherwise untrammelled market forces.

The Securities Commission is currently reviewing legislation relating to takeovers, insider trading and financial accounting in all of which New Zealand has a relatively relaxed regime. While these deliberations are likely to bring some

Commission undertakes to decide the matter within 100 working days—a source of frustration for bigger merger parties.

Under its controlling legislation, the commission is supposed to allow mergers to go ahead unless the companies concerned acquire or strengthen their position of dominance in the marketplace.

Even where that occurs, the commission must still allow mergers to go ahead if the public outweigh the disadvantages.

In dealing with applications before it, questions of what constitute market dominance or public benefit have generally posed few serious difficulties.

Fielder-Wattie, the two companies did appeal to the High Court but first reached agreement on investments which might accommodate the objections of the Commission.

In addition, they reached settlements with 19 companies whose businesses might be affected in the markets where the new entity's dominance concerned the Commission—in poultry, stock feed, flour milling, yeast making and bread.

The High Court ordered that these new proposals be put before the Commission, which would then report back to the Court. The two companies were unhappy with this outcome, and resorted to the Court of Appeal.

In his 23-page ruling, Mr Justice Cooke of the Court of Appeal not only reversed this ruling but went on to clarify the authority of the Commission.

When a proposal, original or revised, included some divestment, he said, it was a discretionary matter for the Commission to decide the bearing which that divestment would have on the question of whether the merger was unacceptably increased market dominance.

The Commission, he indicated, could choose for itself whether there should be a contract or some form of undertaking to divest after clearance was given for the merger. Alternatively, it might insist on divestment being completed before clearance.

The outcome does not mean that Goodman Fielder-Wattie merger will automatically go ahead as Mr Cooke himself has since made clear. But the Commission will consider the revised merger proposals, and speedily.

Indeed, the practical effect of the decision, a streamlining of the approval process for mergers and acquisitions, is not only a welcome outcome for New Zealand's business community—it is for the Commission as well.

**Most bank creditors agree to help Tateho**

BY YOKO SHIBATA IN TOKYO

MR RYOICHI Nishiwaki, managing director of Taiyo Kobe Bank, said agreement had been reached by all but one of the bank creditors of Tateho Chemical Industries to shelve repayment by the company of some Y20bn (\$141m) in loan principal.

Taiyo Kobe, the company's largest creditor bank, and owner of a 4.9 per cent stake in Tateho, is to send a team of accountants to take charge of its financial affairs. Daiwa Bank, Saitama Bank, Chugoku Bank, Okayama-based regional bank, has declined to accept so far. It has been demanding repayment of a Y1.2bn (\$84m) in loan principal due tomorrow. However, Mr Nishiwaki said he believes that Taiyo Kobe, which is Tateho's principal bank, will be able to reach agreement with Chugoku Bank.

**Marui ahead in first half**

BY OUR TOKYO STAFF

MARUI, JAPAN'S largest credit sales store, boosted pretax profits by 12.3 per cent to Y20.1bn in the half year to July. Net profits were 14.2 per cent

higher at Y9.48bn, on turnover of Y204.19bn, up 11.3 per cent. More than half its stores achieved double-digit sales growth.

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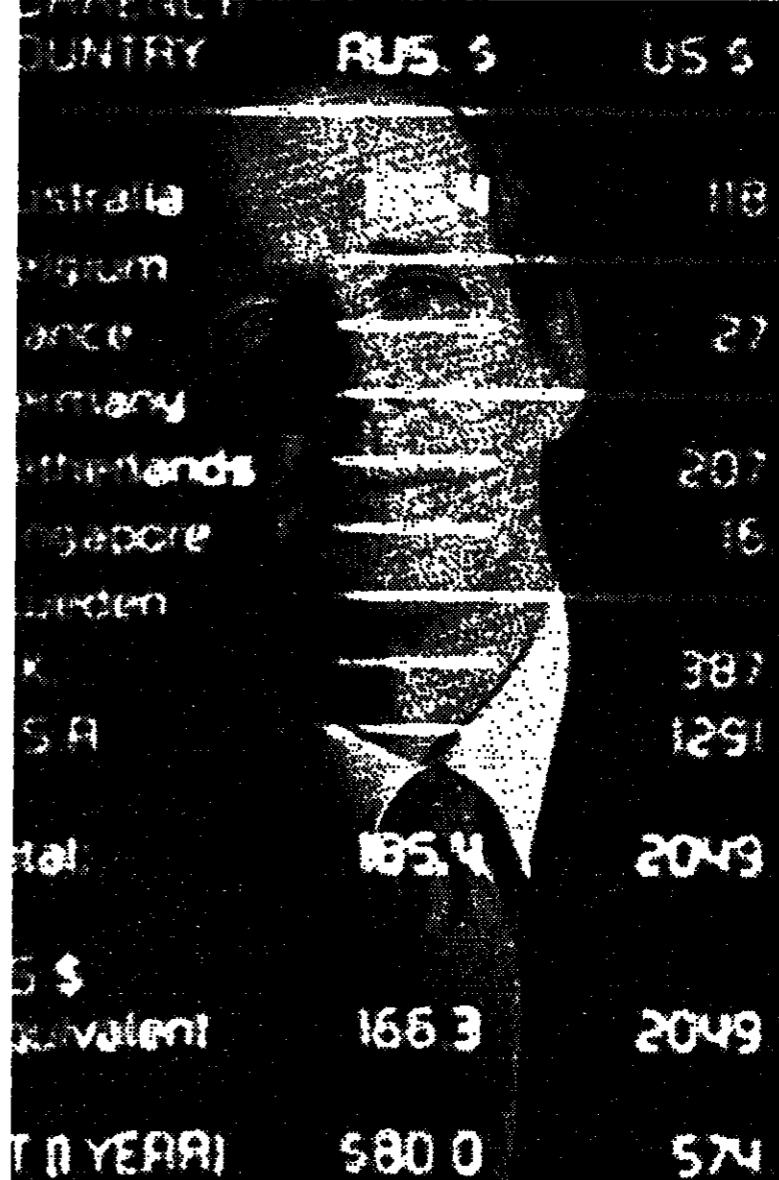
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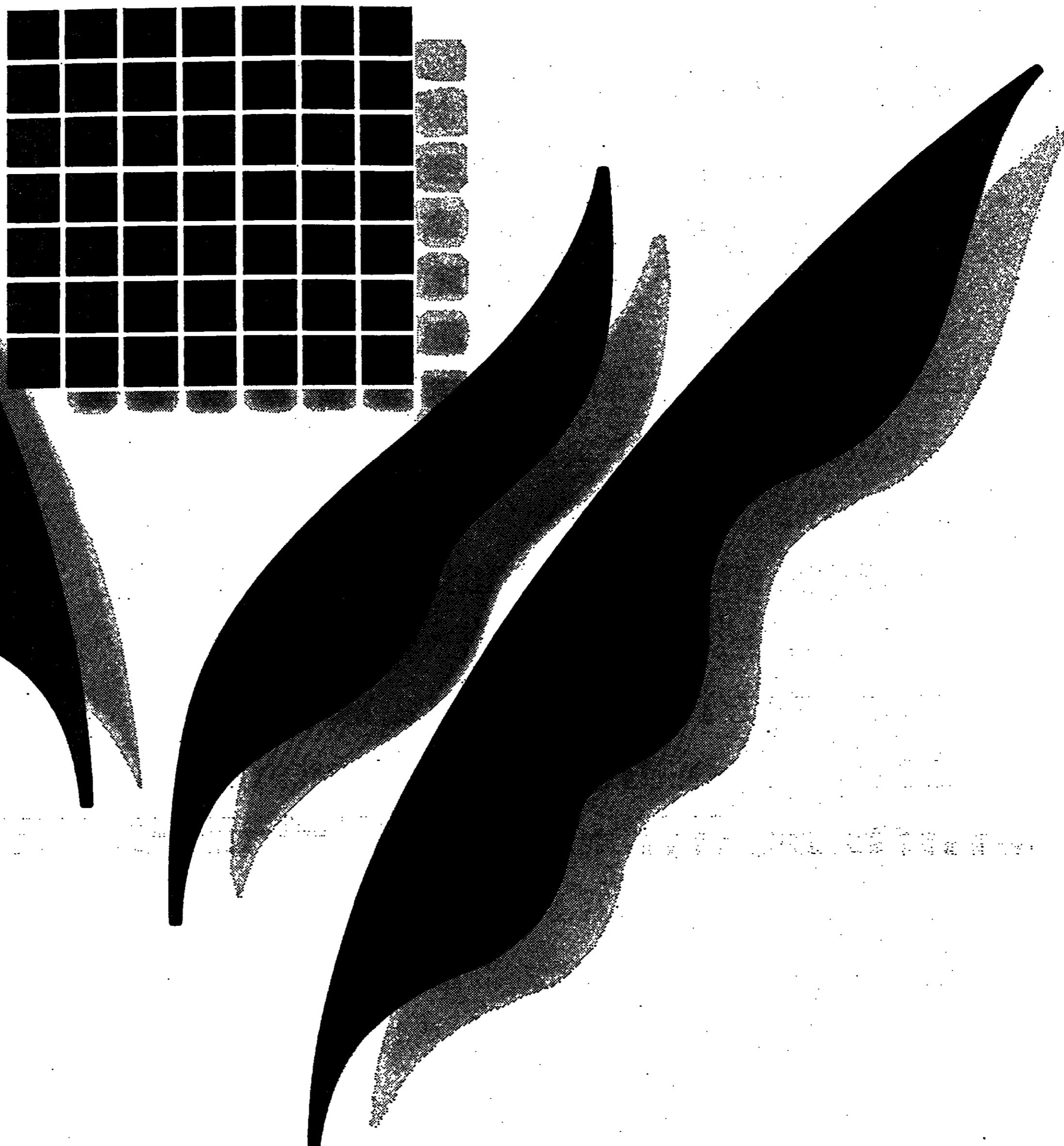
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Ideas bring growth to finance.

## The birth of Ferruzzi Agricola Finanziaria.

In October 1985 Gruppo Ferruzzi set out its plans to create one of the biggest agro-industrial groups in the world, to extend its activities into new sectors and to expand into new continents. In less than two years Gruppo Ferruzzi has become the largest agro-industrial group in Europe and the third largest in the world. Furthermore it is the second private-sector industrial conglomerate in Italy with an aggregate turnover of over 18 billion dollars. The Group's idea to use agricultural products for industrial and energy uses, and its related programme for environmental protection is a focal point of international debate. The driving force behind this extraordinary expansion has been Agricola Finanziaria, the Group's holding company. Its success on the financial market has allowed it to make large-scale investments such as the acquisition of CPC Europe, leader in the starch sector, the acquisition of a controlling interest in Montedison and Béghin-Say, and the restructuring of the sugar sector which makes the Group Europe's leading sugar producer. The market capitalization of the Agricola Finanziaria group amounts to about 20 billion dollars.

And now it is time for it to grow even more. Agricola Finanziaria is increasingly identified with Gruppo Ferruzzi and so Ferruzzi Agricola Finanziaria has been born.

All the activities of the Group will converge in the new holding company so that in due course Ferruzzi Agricola Finanziaria and Gruppo Ferruzzi will form a single entity. Its theatre of operations is increasingly worldwide.

Ferruzzi Agricola Finanziaria will span five continents.

Its widely diversified activities follow a single vertical structure from agriculture to services, from trading to agro-industry, from chemicals to the advanced services sector and finally to numerous industrial and financial shareholdings. Ferruzzi Agricola Finanziaria will be quoted on all the main European Stock Exchanges including London and Paris. This will lead to a broad national and international shareholder base in line with the Group's importance. The cycle is in constant movement: two years ago ideas brought growth to finance. Today

Finance is bringing growth to ideas.



**Ferruzzi  
Agricola Finanziaria**



## UK COMPANY NEWS

## RIGHTS ISSUE TO FUND ACQUISITION AS INTERIM PROFITS FALL

## Bowater makes £89m cash call

By PHILIP COGGAN

Bowater Industries, the diversified UK group, is raising £89m via a rights issue to enable it to buy a new division, with an acquisition in the US a strong possibility.

Four years ago the company was one of the giants of the world paper industry but in early 1984 it emerged its North American pulp and paper operation and last year it disposed of its UK paper division via a management buyout.

What was left after the disposals were four disparate businesses in packaging, builders' merchants, freight forwarding and Australian timber and tissues. To take control of the diverse group Mr Norman Douglass, formerly of industrial conglomerate BTR, was brought in as non-executive chairman in March and Mr David Lyon, Redland's managing director, was made chief executive in June.

The rights issue represents

the new team's first major move and was announced on the same day as the group's interim results for the six months to June 30, which showed 32 per cent increase in earnings per share. Pre-tax profits, however, were 85 per cent lower at £17.3m because of the non-inclusion of the UK paper and tissue businesses sold last year.

Packaging and associated products increased trading profits by 20.5 per cent from £8.8m to £10.6m. Merchants and services profits were also higher, rising 40 per cent to £6.6m (£4.7m), despite the adverse effect of the weak US dollar on the European freight companies. But timber and tissues' profits were static at £3.7m, thanks to falling timber prices in Australia.

Trading profits on continuing businesses were 22.5 per cent higher at £20.9m (£17.2m) on sales of £550m (£465m). In last year's first half, discontinued

businesses contributed £10.8m on sales of £222m. The disposals helped reduce the interest charge to £3.6m (£2.1m) and after tax of £5.4m (£5.2m) and a reduced minority charge of £200,000 (£4.2m), earnings per share were 11.8p (£8.9p).

The interim dividend is being increased 31 per cent to 5.25p (4p) but the size of the increase is partly to reduce the disparity on the final dividend.

Bowater's future capital expenditure programme will mainly focus on packaging and the Australian tissue paper operations and capital plans worth £80m between 1987 and 1990.

"We obviously took into account the volatility of the market, the demands on investors and the fact that new management has just been installed," said Mr Simon Robertson, a director of Kleinwort Benson. Last night, Bowater's share closed 23p down at 528p. See Lex

## Laporte in £20m US purchase

By David Waller

Laporte Industries, the chemicals group, is to expand in the US with the \$33m (£19.57m) acquisition of Vining Industries, an Atlanta-based producer of formulated process chemicals to the paper industry.

Vining, a private company which made \$3m pre-tax profits last year on \$15.51m turnover, supplies specialty inorganic chemicals to the US paper processing and water processing industries, particularly in the South-East.

Mr Ken Minton, Laporte's chief executive, predicted considerable synergy between Vining and the group's existing activities.

As a leading supplier of products to the world paper industry, Laporte intends to expand Vining's business across North America and elsewhere in the world, where its specialist technology will be grafted onto other Laporte companies.

The purchase is to be financed out of Laporte's existing cash resources and will leave the group cash-neutral. Shares in

## Buoyant start to year by Savoy

WITH BUSINESS in the six months to the end of June 1987 described as extremely buoyant, The Savoy Hotel saw pre-tax profits for the period rise by 28 per cent.

Overturn up by 21 per cent to £35.77m against £29.49m last time the pre-tax figure increased from £5.05m to £6.85m. Earnings per 10p A share came out at 14.74p (£12.07p) and per 5p B share at 7.37p (6.65p).

Mr Giles Shepard, managing director, said that in spite of early concern about Hong Kong the City had reinforced its position as one of the leading financial centres of the world. This coupled with an increase in the number of overseas visitors and the continuing popularity among UK residents of the group's hotels and restaurants ensured that a large proportion of the more

prosperous of these stayed at either Claridges or the Savoy, and thus contributed to the group's 21 per cent increase in receipts and 35 per cent rise in trading profits. Such statistics are respectable only if considered in isolation from the rest of the hotel industry, where structural upheaval has helped companies such as Norfolk Capital and Friendly Hotels deliver doubled interim profits in recent weeks—albeit against a first half last year afflicted by Chernobyl/Libya. At £65p, up 5p yesterday, Savoy's A shares are on a prospective p/e of 18 if the group makes £1.2m in the full year. Await events in the courtroom, where THF is trying to disentangle a block of 8 shareholders.

## • COMMENT

In June, 420,000 US tourists visited the UK, 60 per cent more than in the same month last year. It is a fair bet that a large proportion of the more

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## COSTAIN GROUP

## INTERIM REPORT 1987

## Group Results

	Six months to 30 June 1987	Six months to 30 June 1986	Year 1986
	£m	£m	£m
Turnover	425.0	375.0	866.0
Operating profit	25.8	28.1	74.9
Interest payable	4.9	6.9	10.6
Profit on ordinary activities before taxation	20.9	21.2	64.3
Taxation at estimated 33% (1986—27%, year 27.5%)	6.9	5.7	17.7
Profit on ordinary activities after taxation	14.0	15.5	46.6
Minority interests	1.5	1.7	4.3
Profit before extraordinary items	12.5	13.8	42.3
Extraordinary items	1.8	0.7	1.2
Profit attributable to Costain Group PLC	10.7	14.5	41.1
Interim dividend of 3.65p per share (1986—3.5p)	6.1	5.8	—
Total dividends (1986—8.75p per share)	—	—	14.6
Amount retained	4.6	8.7	26.5
Earnings per share	7.5p	9.6p	27.5p
Average number of shares in issue	166.8m	143.0m	153.6m

Overseas currencies have been expressed in sterling at average rates of exchange. Earnings per share and dividends have been adjusted for the recent one for one capitalisation issue. The figures for the year 1986 have been abridged from the full Group accounts for that year on which an unqualified report was made by the Group's joint auditors and which have been delivered to the Registrar of Companies.

## Highlights from the Chairman's Statement

- The decline in engineering and construction markets has been offset by the successful development of interests that we believe offer potential for sustained growth through the next decade and beyond.
- The coal mining activities of the Group in the USA and Australia continued to advance satisfactorily. Deliveries under the recently won 14 year supply contract at Ravensworth began on 1st July.
- Good progress was made in new housebuilding operations in California and Spain.
- The property development programme is at a record level with increased activity in the retail and office sectors.

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## GrandMet sells US subsidiary for £71m

By Mike Smith

GRANDMETROPOLITAN, the food, drinks and hotels group, yesterday completed a series of large US disposals by selling Children's World, its kindergarten chain subsidiary, for \$17m (£71m) in cash.

Children's World, which is being bought by management services company ARA, was acquired by GrandMet in 1983 as part of a much broader expansion into US branded consumer services.

Since then, however, such business units have dramatically improved. Professor Smith said, "not only in respect of current year's sales revenues, but also in relation to the level of prices of deliveries in future years, even though our currency-hedging policies have mitigated the more extreme effects of exchange movements."

But about half of the civil aircraft losses were due to losses on the Bae involvement in Airbus Industrie, the European airliner manufacturing group, for whose A-300, A-310 and A-320 airliners Bae builds.

This was the first time such losses had occurred, for

## British Aerospace profit slips to £71m at halfway

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

PRE-TAX profits for British Aerospace, the aircraft, missile and space conglomerate, fell by £2m to £71m in the first six months of this year, due to the continuing weakness of the dollar, losses on civil aircraft production and higher research and development spending.

Professor Roland Smith, who took over as chairman from Sir Austin Pearce on September 1, said yesterday that the profit was earned on sales of £1.25b at £1.25m, which was 31 per cent higher than in the comparable period of last year (although the 1987 figure includes £1.26m for Royal Ordnance sales).

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hitherto Bae had broken even on its Airbus wing contracts.

As a result, a major programme of cost reduction was now under way. Professor Smith said that reducing costs remained a major challenge, to enable the Bae group to remain competitive internationally.

He said that "a number of further management and organisational changes have been made or are in progress, with the intention of improving operating efficiency."

Professor Smith pointed out that despite the lower pre-tax profit, the cash flow from the overall business of the group has been positive, and net liquid assets were £552m at June 30. "Consequently, the company's balance sheet remains exceedingly strong."

The board has declared an interim dividend of 4.5p (4.4p) per ordinary share, an increase to 21 per cent, amounting to £17m to be paid on November 2.

See Lex

## Booker boosts profits 21%

Booker, the agribusiness, health products and food distribution group, increased pre-tax profits by 21 per cent to £25.82m in the half-year to June 30, compared with £21.88m for the same period last year.

Earnings per share rose by 22 per cent from 10.25p to 12.45p and the underlying profit margin was lifted from 4.75p to 5.4p.

Group turnover, however, showed a slight decline from £563.79m to £555.32m, but this result took in the disposal of retail food distribution activity which contributed £29.5m to turnover in the first half of 1986.

Mr Jonathan Taylor, chief executive, said yesterday that the results confirmed the continuing progress in the three core sectors.

In US agribusiness, Nicholas Turkey had a very good result

and Arbor Acres again increased sales and profit.

Results in the UK agribusiness were boosted by the contribution of Middlebrook Mushrooms but also reflected growth in McConal Salmon which benefited from disease at North Sea salmon farms and Tilhill Forestry.

The increase of 12 per cent in profit from health products was mainly due to the contribution from La Vie Claire (38 per cent owned) but Booker Health Foods suffered a disappointing first half although Kingswood Chemists had performed well.

Holland & Barrett had withdrawn from franchising to concentrate its resources on expansion of company-owned outlets.

In particular, Booker Food

Services recorded a 28 per cent increase in sales and profit.

Referring to the acquisition announced on Monday, of Lesley, specialising in high-quality dairy products, Mr Taylor said that "a number of smaller companies directly related to our core business are also close to completion."

Because seasonal factors related to certain businesses within the group, the rate of profit growth in the rest of the year would not be as high as the first six months, Mr Taylor warned.

After tax of £8.7m (£7.37m), extraordinary interests of £94,000 (£85,000), extraordinary loss of £256,000 (£85,000) and parent company dividends of £7.43m (£8.09m) and retained profit to £22.87m (£26.89m).

See Lex

## LMS recovers most of its £4m first half shortfall

LONDON MERCHANT SECURITIES, the property and energy group chaired by Lord Pearce, recovered most of the £4.6m first half shortfall through the second six months and for 1986-87 as a whole restored profits of £16.84m pre-tax, a downturn of £5.7m from 1985.

Britannia Security Group, the acquisitive security and business services company, announced yesterday that it has bought a 16.9 per cent stake in Richardson's, Westgarth, taking its total holding to 2.51m shares or 19.8 per cent.

Britannia says the stake—held by Baremo Holdings Inc—was on the market, and it knows the company, seeing it as a good investment. There is, adds Britannia, no intention to raise its holding. The total cost of the 14.9 per cent interest was £1.58m.

Shares in Richardson's, a steel stockholder to heating distributor, jumped 7p to 91p.

Overseas holdings in Rolls-Royce rise

The tally of registered overseas shareholdings in Rolls-Royce, the recently privatised aero-engine maker, has risen another point to 12 per cent of the total shares issued, the company said yesterday.

This takes the number uncomfortably close to the maximum level of 15 per cent, beyond which overseas holdings of shares in the company will not be permitted.

The actual level of foreign shareholdings will not be known until the share register has been completed following payment of the second instalment on the share price later this month.

However, many overseas shareholders are securing a place on the register by sending in their 'second' documents in advance. The tally of foreign-held shares reached 11 per cent last Friday.

ATLANTIC RESOURCES (oil and gas exploration) is applying to have its shares listed on the United Securities Market

investment properties on an open market value three up to a sum of £17.4m. At year-end shareholders' funds showed an increase of £1m at £15.8m.

The group's holding in First Leisure Corporation has been increased to 29.9 per cent. The directors said this company had maintained its impressive record of organic growth, with a continued improvement in profit and increases in dividend distribution.

• COMMENT

Thanks to its stakes in Carless Capel and First Leisure, LMS is rather an odd one out in the property sector—the investor has to take a punt on the prospects for Blackpool Tower and oil as well as rents in the West End. Partly for that reason, and partly because of some unfortunate investments in the past, LMS is not perceived as one of the sector's hottest stocks. But this year, the prospects for leisure and West End property look good and pre-tax profits could head for £24m; and adding in the £75m by which the share stakes exceed their book value, the prospective net asset value per share could be heading for 135-140p. That means that the shares, at 117p, are one of the few in the sector to be trading at a discount to the prospective asset value. Worth a look for investors who are bullish on the oil price.

## Hambro Countrywide rises to £10.7m

By STEVEN BUTLER

HAMBRO COUNTRYWIDE announced a strong improvement in interim results while giving the details of its deal with Guardian Royal Exchange, through which a life assurance

## UK COMPANY NEWS

## Neilson Leisure abandons flotation

By David Waller

Neilson Leisure, the tour operator which in July launched an offer for subscription to join the Third Market, has at the last minute abandoned its flotation plans and sent back the money received from would-be investors.

Instead, Neilson has been bought by Granada, the TV and leisure company which moved into the holiday business in 1985 with the £50m acquisition of WSL. The purchase price has not been disclosed, but Granada said yesterday that they paid less than the 55.6m market capitalisation Neilson would have had if the flotation had gone ahead.

"During the course of the offer, it became increasingly obvious that we would not achieve the level of profits forecast in our offer document," explained Mr Warren Sandral, Neilson's chairman and managing director last night.

Neilson published its prospectus in mid-July and forecast that it would make pre-tax profits of £250,000 in the year to the end of next month. It sought to raise £1.5m by offering to the public 1.65m shares which would have qualified for tax relief under the Business Expansion Scheme.

Guidehouse, the stockbrokers sponsoring the issue, said that the issue was "very well" if not quite fully subscribed when the offer closed a fortnight ago. It has sent a cheque to several hundred subscribers to the issue, covering both the amount subscribed and interest.

Nelson — which operates summer and winter coach hire — has a chequered profits record. Its best year was in 1983, when it made taxable profits of £785,000. In the following year, it made losses of £1.15m, to be followed by a profit of £461,000 and a loss of £189,000 last year.

## DIVIDENDS ANNOUNCED

	Current payment	Date	Corres.	Total of pending	Total for last payment	div	year	year
ASD:	Int 4.5	Nov 2	4	—	8.5			
Barker & Dobson	Int 1.5	Jan 5	—	—	1			
Bodycote	Int 2	Dec 30	1.83*	—	4*			
Booker	Int 5.4	Jan 4	4.75	—	13.75			
Bowater	Int 5.25*	—	4	—	10			
Brit. Aerospace	Int 6.9	—	6.4	—	17.4			
Cochrane Group	Int 3.65	Oct 30	2*	3.6	3.4			
Electron House	2.1	—	2.3	—	6.3			
Eames Lighting	Int 2.57	—	2.7	—	6.75			
Expamet Int'l.	Int 3	—	3	—	9			
Haynes Pub.	0	—	14	14	5			
Hawke: Cutaway	Int 0.85	Jan 4	1.7	—	4.5			
Hestair	Int 2	Nov 24	0.85	—	3			
Intech Johnson	Int 1.5	Oct 19	2.5	—	8			
IMI	Int 2.75	—	—	5.85	—			
Interlink Express	3.5	—	—	0.38				
Kerry	Int 0.5211*	Nov 7	1.2	2.8	2.55			
LMS	Int 2	Oct 23	1.8	—	42			
Lopez	Int 2	Oct 23	1.5	—	4			
Lyon & Lyon	Int 1.5	Oct 21	4	—	18			
National Grid	Int 4	Oct 23	2	—	8.5			
National Grid Martin B Int 2	—	Oct 23	2	—	8.5			
Prov. Financial	Int 4.5	Oct 21	4.25	3.25	3.25			
Ricardo	2.25	—	—	—	3.75			
Sherwood Computer	Int 1.57	Nov 2	0.66	—	2			
Technology Project	Int 1.24	Oct 20	0.11	—	0.5			
Tech. Indemnity	Int 2.2	Oct 22	1.55	—	4.8			
John D. Woods	Int 1.25**	Oct 22	1.25	—	—			
Dividends shown in pence per share not except where otherwise stated. * Equivalent after allowing for strip issue. + On capital increased by rights and/or acquisition issues. † USM stock. ‡ Unquoted stock. † Third market. † To reduce disparity. ** Special payment. † Irish pence throughout.								

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## Hawley accelerates past £30m

By CLAY HARRIS

**Hawley** Group, the international services company, yesterday reported doubled pre-tax profits of £51m (£30.7m) for the first six months of 1987 and won its shareholders' approval for the 715m (£400m) takeover of ADT, the leading US supplier and operator of alarm systems.

The pre-tax advance from £25.2m was achieved on turnover 54 per cent ahead at £481.3m. Earnings per share, undiluted by outstanding convertible preference shares, rose by 20 per cent to 7.9 cents (6.6 cents).

Hawley's already low tax charge fell again to just below 15 per cent. The Bermudian group has reported in US dollars since last year. Its plan to issue 1.5m of convertible preference shares

without offering pre-emptive rights to existing shareholders was opposed on behalf of only 2 per cent of shares at the special general meeting yesterday in Bermuda. No-one spoke against the issue, according to Mr Michael Ashcroft, chairman and president.

The major difference in the group's composition between the first half this year and the same period of 1986 was the addition of Fritchard Services, the cleaning and maintenance company, for which Hawley paid £150m. British Car Auction, bought in a deal worth £182m, was in the accounts for the final two months.

The proportion of sales in North America rose to 64 per cent (53 per cent) in the half. ADT will raise the total to three-quarters. The UK share

## • comment

Now that the pre-emption rights storm has passed without sloshing out of its teacup, perhaps Hawley and its British shareholders can sit back and calmly realise that they need not stay at daggers drawn. As an archetypal stock for the Thatcher (and Reagan and Hawke) years, Hawley provides possibly the best vehicle to reap the financial benefits of the international trend toward privatised services, depending on part-time employment and the demand for security products fed by anxiety about crime. Three months of ADT should lift pre-tax profits to £155m for the full year. With a tax charge unlikely to exceed 10 per cent (ab, balmy Bermuda) the proposed p/c of 12, fully diluting for all the convertible, does not look excessive. With additional listings helping to fuel demand, it is too soon to worry about services when the world market, metaphorically, enters a post-Thatcher era.

## Lyon &amp; Lyon rises 39%

**Lyon & Lyon**, West Yorkshire-based Ford main dealer, vehicle repainter and shipbuilder, lifted pre-tax profits by 38 per cent in the first half of 1987.

The offer now values each Oldham share at 150p compared with a net asset value, as defined under MEPC's offer, of 117p. However, said MEPC managing director Mr Christopher Benson last night, the effect on MEPC would be to dilute its net asset value only marginally, from 440p to about 435p a share.

Furthermore, he said, the large Central London office blocks, and major investment property portfolios last autumn have since disappeared. Mr Benson added that he fully expects Mr Hyams, by far the major minority holder with about 30 per cent of Oldham, to take this point and hand over to an updated valuation of the company in the near future.

Betterbake manufactures a range of frozen savoury products and beefburgers, where Freshbake is already active, and will take the company into dairy sponge cakes and gateaux, which it says are fast-growing areas.

The initial consideration, which is to be satisfied by £482,177 and the issue of 783,879 new ordinary shares, is based on estimated pre-tax profits at Betterbake of £180,000 for the nine months to April 2 1988, with additional payments depending on performance.

Betterbake's pre-tax profits came to £170,355 in the year to the end of June 1987, on a turnover of £4.34m.

Freshbake said it had obtained warranties and indemnities as it normally does covering the financial information provided. The company took a £5.6m provision in connection with overstatement of vegetable stocks and under-statement of creditors at World Farm Foods, which it acquired in January for nearly £8m.

**Freshbake** Foods yesterday announced an expansion of its range of frozen food products with the acquisition of Betterbake Products for an initial £1.8m.

**Freshbake** manufactures a

range of frozen savoury products and beefburgers, where

Freshbake is already active, and

will take the company into dairy

sponge cakes and gateaux,

which it says are fast-growing

areas.

**ASD** rises to £1.5m

ASD, USM-quoted steel stockholder and distributor, boosted taxable profits from £1.21m to £1.52m on turnover ahead from £34.67m to £45.1m in the six months to June 30, 1987.

The directors called an increase from 4.5 to 4.5p in the interim dividend and after a fall in tax from £291,000 to £352,000 earnings per £1 share rose from 11.5p to 16.2p.

Acquisitions made during the year contributed £8.22m to the turnover and a modest pre-tax loss. The businesses were being rationalised and developed and performance was improving.

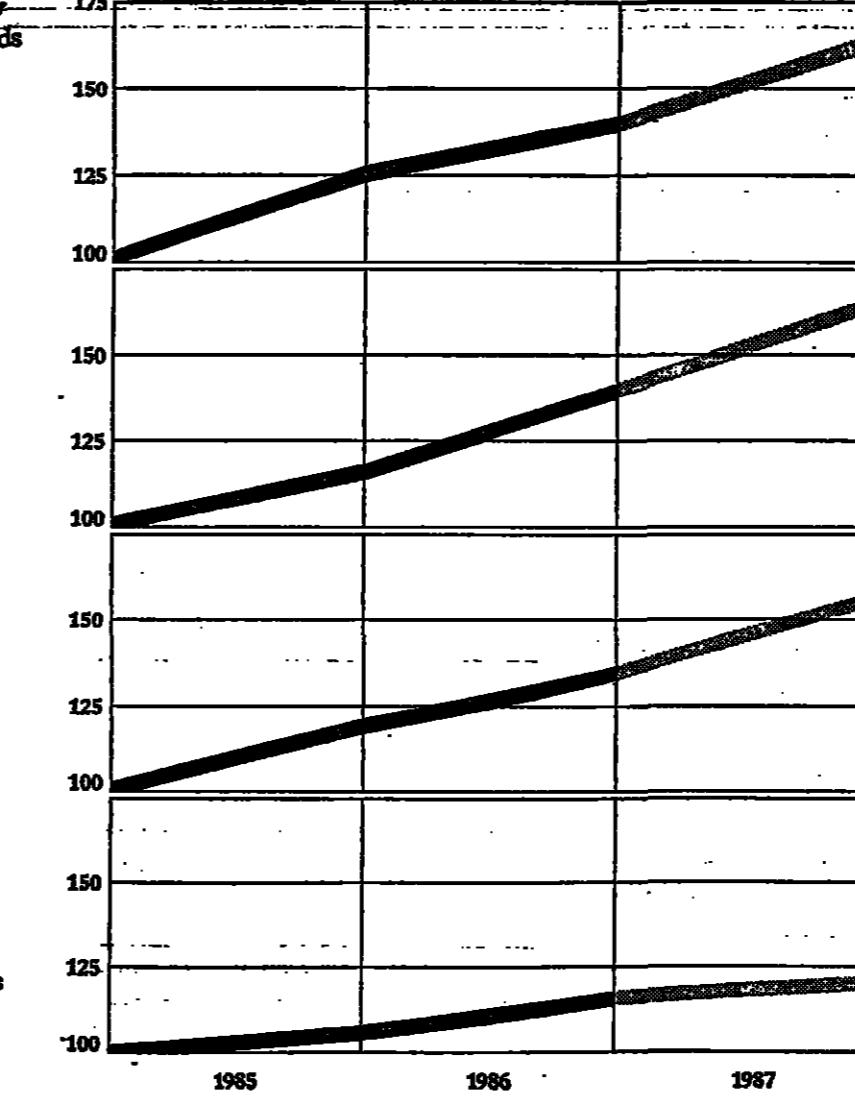
Mr Ralph Oppenheimer, chairman, said that although the second half was normally less profitable than the first half, the company was cautiously optimistic for the rest of the year.

**Goal Petroleum up**

Goal Petroleum, oil and gas exploration and production company, produced an interim pre-tax profit of £498,000 compared with a loss of £209,000 last time after oil production rose by 46 per cent.

Turnover for the six months to June 30 was £3.35m (£1.8m) and earnings per share were 0.44p (0.19p loss). The average oil price realised was 30 per cent higher at \$17.50 per barrel, giving a sterling realisation of £10.85 per barrel compared with £8.96 in the first half.

The graphs show overall sales trends and forecasts for the UK.



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## UK COMPANY NEWS

## US growth helps Hestair rise 62% to £5m halfway

Hestair, the services and consumer products group which is expanding in the US temporary employment field, produced a 62 per cent improvement in interim pre-tax profits to £5.03m after a strong performance in the US.

The group paid \$19.6m (£12.6m) for two US agencies in August. Directors said it had completed its initial framework of temporary help branches in the country's major growth areas. Sales at the group's 87 US branches were running at an annualised \$160m.

UK companies had made good progress with the exception of KMS, Programming Support which had been affected by adverse currency movements.

Atlas in the services division and Dennis Eagle in the engineering division had achieved outstanding performances.

Turnover rose 31 per cent to £28.93m for the six months to July 31. Earnings per share rose from 3.5p to 11.2p, and the interim dividend rose from 1.7p to 2p.

In the US development was

continuing and profit levels were exceeding expectations. The group plans to build its network in the temporary help field to some 200 branches, to develop a permanent placement operation and to acquire other niche businesses in personnel services.

In the UK the organic development of HMS and Atlas was continuing. The consumer products division was set for a strong second half and another record result was expected. Order intake at the vehicle division had improved and order books for the second half were strong, which should accelerate the profit recovery begun in the first half.

All UK divisions were actively seeking acquisition or product opportunities to increase profitability and the directors were confident of another record year.

Tax rose from £273,000 to £300,000.

## • comment

Opinion is divided over which will prove the better

## Better credit control helps lift Provident Financial

A 16.5 per cent increase in interim pre-tax profits at Provident Financial Group, consumer credit and insurance, was due largely to concentration in the credit companies on improvements to credit control and to the standard of collecting customers' repayments.

Profits for the six months to June 30 rose from £5.67m to £6.61m on turnover down from a restated £186.2m at £177.3m. Sir Timothy Kitchin, chairman, said the reduced level of turnover was partly due to this emphasis on credit control and partly a reflection of the conditions in the retail sectors with which the company was most strongly linked.

Sir Timothy said that in the second half the company was continuing to give priority to credit control and to improvements in branch operating methods.

The directors declared an interim dividend of 4.5p — up from 4p last year. After tax of £2.31m (£2.06m), earnings per share rose from 2.3p to 2.7p. Net profits worked through at 2.5p, up from 2.3p last time.

Elsewhere in the group, progress had been maintained, especially in the insurance-related activities. Halifax Insurance in particular had benefited from more realistic industry-wide levels of premium. The geographical expansion of Whitelights Estate Agency had been limited by the company's unwillingness to pay inflated prices for acquisitions. Nevertheless it had advanced from 78 branches at the end of 1986 to a current 86.

Sir Timothy said he expected the group to produce a good result in 1987.

In the comparable period last year profits were hit by the relatively poor start of weekly-collected credit cards which then accounted for 30 per cent of the group's turnover.

A large surge of customers in 1985 had also caused problems which had been exacerbated by the introduction of a new administrative system that had resulted in rather more slow paying customers than usual.

## Emess in £3m German deal

BY CLAY HARRIS

Emess Lighting yesterday raised its stake in Brillant-leuchten, the West German lighting group, to 24 per cent in a £3m deal which gives the British company access to continental design expertise and an expanded overseas distribution network.

The lighting and electrical accessories group also reported a 50 per cent increase in interim pre-tax profits to £2.53m, on sales ahead by 73 per cent to 30.2m. The results included four months' contribution from Tenby Industries, which Emess bought from BSI International earlier this year.

Emess is to pay DM 8.5m (£5m) for a 20 per cent stake in Brillant, a listed company based in Bremen. It had already bought 4 per cent in the stock market.

Brillant, a lighting fixture supplier to leading European chains and an own-brand manufacturer for retailers including IKEA of Sweden, achieved pre-tax profits of DM 4.3m on sales of DM 75m in the year to April 30.

Mr Michael Meyer, Emess chairman, said yesterday that the design departments of both companies would co-operate on new products for which tooling costs would also be shared.

Emess fixtures would be distributed by Brillant subsidiaries in Australia and the US, and the German company's innovative products were likely to appear shortly in Britain.

Of the Emess shares to be issued in partial payment for the Brillant stake, one-third will be retained by the vendor and two-thirds will be placed with West German institutions.

The acquisitions from Tenby accounted for about half of Emess's profits growth in the first half. Fraser & Glass, the moulded plastic motor components company sold to Trinova of the US at the end of June, contributed only about £200,000, according to Mr Meyer.

The group was on course to match its usual seasonal split of second-half profits of at least

twice those in the first six months, he said.

Earnings per share advanced by more than 50 per cent to 2.3p (6p) and the interim dividend is increased to 2.8p (3.3p).

## • comment

Emess is on target for £8m pre-tax for the full year. Although it falls short of some of the more bullish forecasts after the Tenby acquisition, the group's adroit use of the £15m in tax losses which came along in the bargain should insulate the effect on earnings per share. If these emerge at 27p, the prospective p/e stands above 18 at yesterday's market price of 504p, down 4p. The price already fully reflects admiration for Mr Meyer's design-conscious strategy (premium light switches colour co-ordinated with Dulux shades) and canny forging of links with like-minded continental Europeans. In the absence of an early acquisition, the shares probably do not have much further to rise in the short term.

A large surge of customers in 1985 had also caused problems which had been exacerbated by the introduction of a new administrative system that had resulted in rather more slow paying customers than usual.



Cleaning and Building Services

Hospital Housekeeping and Food Services

Security and Communication Services

Auction Services

# Hawley Group

The Group's priorities continue to be the profitable expansion of core businesses, market leadership of our chosen sectors and consistently improved earnings per share. Hawley's growth under the present management team has been exceptional and we intend for it to continue into the 1990's.

Michael A. Ashcroft, Chairman and President

Interim Results To June 30 1987			
	Unaudited 6 months to June 30 1987	Unaudited 6 months to June 30 1986	Audited 12 months to December 31 1986
Net sales	£431,289	£279,948	£41,836
Earnings from operations before income taxes	£51,020	£25,249	£33,227
Net earnings from operations	£43,370	£21,388	£7,429
Net earnings per common share	7.9c	6.6c	21.0c
Net earnings per ADR*	£0.79	£0.66	£2.10

\*Each American Depository Receipt ("ADR") represents 10 common shares.

For a copy of the 1987 Interim Report, contact: Tannmade, Prospect House, The Broadway, Farnham Common, Slough SL2 3PQ.

## Acquisitions boost IMI to £40m

IMI, the diversified metals and engineering group, yesterday revealed that its profits for the first six months of the 1987 year had risen by 25.6m to £40.1m at the pre-tax level.

The figures included six months' profits from companies acquired in the first half of 1986 including the Martonair and a half months of Martonair profits. The additional benefit in 1987 was estimated by the directors at £2.5m.

The overall 31 per cent improvement in profits was achieved on the back of a 10 per cent increase in turnover to £421m. All but one of the group's businesses showed

improved performance in 1987.

The refined and wrought metals division was affected by the performance of IMI Titanium. The copper companies were affected by lower copper

prices early in the year.

The special engineering

activities achieved a useful improvement.

Tax for the half year took £12.9m (£8.6m) leaving net profits at £27.2m (£21.8m).

Earnings worked through 0.9p ahead of 8.6p and the interim dividend is being lifted from 2.3p to 2.75p net per 25p share.

• comment

IMI is an able run, solidly diversified company which suffers

(from the investors point of view) from being neither cheap

nor glamorous enough. While its

products are well received by

trade and industry, few outside

investors would immediately recall

that IMI has made net capitalisation of over £200m during

the last 12 months, giving

it a high debt ratio.

The failure of its corporate

image to match that of com-

petitor Glynwed has two straights

in its IMI's acquisition policy

to produce the growth expected of top-rated companies;

and the targets have not been

chunky enough to generate the

excitement that even the sober

end of the City has come to

expect. Perhaps this last point

will be born in mind later this

year when IMI draws up its hit

list—a mixture of cash and

paper would readily fund the

lifting of its sights to the £200m plus level. This year £29.4m is forecast—on which the combination of the Martonair divi-

dend and a higher tax rate will

weight heavily enough to keep

the earnings per share growth

to the mid-teens, some half that

forecast for IMI.

The shares slipped to 26p as the

market absorbed this prospect.

HELPED by a substantial contribution from its new packaging division Bodycote International saw interim pre-tax profits almost double. Turnover increased by 32 per cent from £22.3m to £29.4m in the six months to the end of June 1987 for taxable profits of £2.1m against £1.91m last time.

Stated earnings per share were 3.0p (1.6p) and the interim dividend has been increased from an adjusted 1.65p to 2p.

Mr Joe Dwek, chairman and joint managing director, said that business had been good and orders allowed the company to look forward to the present six months with confidence.

He added that the packaging division performance had complemented the growth in the other divisions, metal treatment and protective clothing. KLM Kleiderbedrijven EHC had continued its excellent performance during the period.

The interest charge was £25,000 (£20,000), tax took £1.13m (£719,000) and there were minorities of £174,000 (£6,000) leaving profit for the year of £2.18m (£1.18m).

Sherwood Computer makes 48% growth

Including a four-month contribution from Corporate Technology Group, acquired in February, pre-tax profits of Sherwood Computer Services improved by 48 per cent in the first six months of 1987.

In the US, Expanded Metal continued to face difficult trading conditions and recorded a further loss for the six months.

By June the market had begun to stabilise and company performance has improved. Aplex and AST in the US are making satisfactory profits.

Tax for the period was £1.22m (£805,000) leaving attributable profits of £2.03m (£1.65m) for earnings of 6.13p (3.6p) per 25p share.

The interim dividend is increased from 2.7p to 3p.

Ricardo profits halved to £1.37m

Ricardo Consulting Engineers pre-tax profits declined by 50 per cent from £2.77m to £1.37m for the year to June 30.

But turnover was only down by 2.5 per cent at £16.46m (£16.37m).

The directors said yesterday that steps had been taken to realign the business towards areas with good long-term prospects. A US company, Tuck Engineering, had been acquired.

An unchanged final dividend of 2.25p was recommended, maintaining the total for the year at £2.35. After tax of £1.06m (£1.06m) and an extraordinary debit (including redundancy payments) of £919,000 (£11.8p), earnings per 25p share were almost halved to 6p (11.8p).

## Expamet profits up to over £3m

Expamet International, supplier of components, products and services to industrial building and security markets, lifted pre-tax profits by 50m to £3.2m in the six months to June 30 against an increase from £27.5m to £29.6m in turnover.

Combined with the introduction of the acquisition of Timpeck Building Products and its sister company, Timpeck for £1.6m cash and £75,000 in ordinary shares.

Mr Jeremy Beasley, chairman, said the company's principal subsidiaries traded strongly in the period, with Expanded Metal and BAT both benefiting from a buoyant building market.

sales are good and the company anticipated an improved performance in the traditionally stronger second half.

In the US, Expanded Metal continued to face difficult trading conditions and recorded a further loss for the six months.

By June the market had begun to stabilise and company performance has improved. Aplex and AST in the US are making satisfactory profits.

Tax for the period was £1.22m (£805,000) leaving attributable profits of £2.03m (£1.65m) for earnings of 6.13p (3.6p) per 25p share.

The interim dividend is increased from 2.7p to 3p.

## UK COMPANY NEWS

## Strong demand as Ibstock beats forecasts with £16m

STRONG DEMAND in the brick divisions and higher profits from fibres helped Ibstock Johnsons interim profits increase 23 times. In the first six months of 1987 the taxable figure was up from £6.5m to £16.3m, about £3m above market expectations.

There was also a substantial fall in the net interest charges from £2.15m to £601,000 following last year's rights issue.

Turnover improved from £58.26m to £69.2m. Earnings per share came out at 7.26p (3.64p) and the interim payment is being raised from an adjusted 0.85p to 1.5p, partly to reduce disparity.

Mr Paul Hyde-Thomson, chairman, said on prospects for the second half that demand for bricks and tiles in the UK remained high and performance of the division continued to improve. Despite lower activity in the US, demand was holding up, and better margins were expected.

Of the period under review

the directors said that the brick divisions on both sides of the Atlantic enjoyed strong demand and good winter conditions. In the UK despatches exceeded production, which was unusual for the first half of the year and trading profit was at a new high of £10.9m.

Ibstock's division profits at £2.2m (£584,000) were above the £1.4m for the whole of the previous year.

Turnover was split between £38.48m (£23.47m) for the UK and US £30.72m (£23.78m), giving UK trading profits of £10.82m (£6.83m) and £5.58m (£1.65m) in the US. The fibres contribution was added to that.

Turnover improved from £2.15m to £2.15m. Earnings per share came out at 7.26p (3.64p) and the interim payment is being raised from an adjusted 0.85p to 1.5p, partly to reduce disparity.

Mr Paul Hyde-Thomson, chairman, said on prospects for the second half that demand for bricks and tiles in the UK remained high and performance of the division continued to improve. Despite lower activity in the US, demand was holding up, and better margins were expected.

Of the period under review

## Buoyant motor trade lifts TKM by 72% to £12m

going right for Ibstock. At a time when demand for its two main profit earners, bricks and wood pulp, is buoyant the company is also reaping the rewards for doubling its stake in Eucalyptus Pulp Mills and for persevering in the US after several years of losses there.

The market had expected pre-tax profits to double but when it seemed reluctant to react, marking the shares up just 21p to 189p. But if Ibstock produces £3m this year the prospective p/e will be about 12, leaving room for some growth at least.

The company may never repeat the expansion of the first half of this year but it still has plenty to go at in the US, where margins are still only around 11 per cent compared with 28 per cent in the UK, where the popularity of Ibstock's specialty bricks is growing.

With gearing expected to be nil by the end of the year, there is also scope for paper-free acquisitions.

## ● comment

New managing director Peter Woodward could hardly have hoped to present a better set of figures; his problem will be to produce an encore. This is the year when everything is

## Budgen lifts Barker to £7m

BARKER & DORSON'S interim results reflect the acquisition last year of the Budgen supermarket chain with group pre-tax profits up from £281,000 to £7.2m for the 26 weeks to July 11.

Budgen contributed £5.73m to the trading results compared with nil for the same period last year, with the original confectionery sector contributing £1.06m, up from £286,000. Property contributed £967,000, including the disposal of under-used sites.

Group turnover was up from £15.89m to £143.55m with the bulk of turnover — £125.87m (nil) — coming from food retailing and £18.45m (£15.39m) from confectionery (the group figure takes in inter-company sales of £812,000).

The directors announced yesterday that 11 major store refits were planned before the year end, together with three new stores. Budgen expects to open at least 12 new stores next year.

They were encouraged by the progress in all major areas of activity and were confident that this would be reflected in results for the full year.

Current trading, they said, "remains strong with the added progressive favourable effects of revised product ranges being introduced."

Noting the contribution of the Budgen supermarket chain to the results, the directors said the company had an operating margin of 4.5 per cent, a substantial rise from the 4 per cent achieved for the final 20 weeks of the 1986 year.

They are paying an interim dividend of 1.5p (nil).

After tax of 1.52p (nil) earnings per 10p share rose from 0.5p to 6.65p.

## ● comment

John Fletcher, chairman of Barker & Dobson, has a smile on his face and well he might after yesterday's figures. The turnaround in Budgen has

been faster than expected; 20 stores will have been refurbished by year end, three new ones opened and 12 more are planned for next year. Morale, which pre-Wletcher was so low it could have been hurried by a sing, is high: staff response to a clear sense of direction and enthusiastic leadership clearly evident.

On the confectionery side there is steady progress and, with the new Dundee plant on stream by November, scope for growth for the next two or three years. After that, who knows? Though speculation that the confectionery side will be sold has softened somewhat recently, the feeling remains that food retailing is where the future lies. With expectations of pre-tax profits of £1.4m, the shares, up 6p to 245p, are trading on a prospective p/e of 20, not cheap but the rating given the company scope for further earnings-enhancing acquisitions.

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## John D. Wood advances 54% to £1.16m

John D. Wood, the estate agency which came in the US in February, reported a 54 per cent rise in pre-tax profits for the year to 30 April 1987.

On pre-tax basis turnover moved 29 per cent ahead to £5.09m (£3.93m) and the pre-tax result came out at £1.16m (£756,000).

Mr George Pope, joint chairman, said that since the flotation a higher profile had been achieved. The London residential side of the group had been operating in favourable conditions and continued to flourish. The number of sales and he believed, the company's market share, had increased.

The directors had been particularly encouraged by the improvement in the agricultural and country residential business, acquired in September 1986. They intended to increase the country departments' presence in the south of England. In addition, they hoped to expand the existing networks of offices in the London residential department.

As indicated in the prospectus, a special 1.5p dividend is proposed. Earnings worked through at 9.6p (5.7p) per 10p share.

## All-round growth boosts Lopex by 35% to £2m

ALL-ROUND GROWTH, including being awarded the contract for the French government's AIDS prevention campaign, helped Lopex, advertising and marketing group, report interim pre-tax profits up by 35 per cent.

On turnover up from £53.72m to £67.58m taxable profits for the first half of 1987 came out at £2.05m (£1.51m). Earnings per 5p share were 7.32p (4.95p) and the interim dividend has been increased to 2p (1.8p).

Mr John Castle, chairman and chief executive, said that there had been a number of important developments during

## BOARD MEETINGS

TODAY		London United Investment		Sept 17
Interiors: Abbott	Mead	Vickery		
Ameri. BHC	BTM	British Vts		
Bank of America	Kingfisher	MSS		
Boose, James	Neill	New Driene		
Citi. Nurdia	and Peacock	Panairia		
Com. and Oriental Steam Navigation	Prudential	Prudential		
Denis	Turner	and Newall	James Wilkes	
First: Alumasc				
Interiors: Abbott	Mead	Vickery		
Interiors: Antofagasta				
Bank of Wales				
Denis (S.)				
Estate and Gen. Investments				

FUTURE DATES		Sept 17		Sept 18
Bank of Wales		Sept 22		
Denis (S.)		Sept 14		
Estate and Gen. Investments		Sept 28		

## Provident Financial Group

## INTERIM RESULTS

## RESULTS AT A GLANCE

for the half-year ended 30th June 1987

	Unaudited Half-year to June 1987	Audited Full Year 1986
	£'000	£'000
Turnover	177,300	180,283
Group profit, pre-tax	6,607	5,670
Ordinary dividend per share	4.50p	4.00p
Earnings per share	8.71p	7.33p
	22,259	409,684

\* As stated to a composite base.

The Interim Report 1987 will be posted to shareholders on 16th September 1987. Copies may be obtained from the Secretary.

Provident  
Financial  
Group  
PLC

Colonnade, Sunbridge Road, Bradford BD1 2LQ. Tel: 0274 733321

## TPS increases

## profits by 42%

Technology Project Services, supplier of engineering and technical support staff, increased pre-tax profits by 42 per cent from £204,000 to £276,000 for the six months to June 25.

Turnover increased by 27 per cent to £4.64m (£3.65m).

Referring yesterday to the record turnover and profit, Mr Richard Avery, chairman, said that the planned restructuring of the company's operations was already producing results.

"An encouraging number of new international clients and contracts have been won," he said. "The board considers the outlook for 1987 to be very positive."

After tax of £204,000 (£132,000) earnings per 10p share increased to 7.5p (5.3p).

A dividend of 1.34p (0.66p) was declared.

The interim dividend is increased to 4.5p per share. It is payable on 21st October 1987 to shareholders on the Register at close of business on 24th September 1987.

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## COMMODITIES AND AGRICULTURE

### UK seeks higher grain moisture limit

BY BRIDGET BLOOM IN NYBORG, DENMARK

BRITAIN HAS applied to the European Commission for permission to raise the limit on moisture content of cereals allowable for sale into intervention.

The move, announced by Mr John MacGregor, the Minister of Agriculture yesterday, was welcomed by the National Farmers' Union which has been calling for the increase for the past few

weeks following the heavy rains which have delayed and affected the size of the current harvest.

The EC cereals management committee has been asked to endorse a maximum moisture content of 15.5 per cent, compared with the 14.5 per cent which has been applied for the past year. The move will bring Britain into line with France and most of its competitor producers in Europe.

Mr MacGregor, who was yesterday attending an informal meeting of EC Agriculture Ministers in Denmark, explained that his action had been made necessary by the exceptionally wet weather since mid-August. Despite pressure from the farmers he had waited until now before acting because the higher moisture content would inevitably make British cereals exports less competitive.

Since it is likely to mean more cereals sold into intervention, it will also raise costs of supporting cereals within the EC.

However, the new moisture limit—which seems certain to be accepted in Brussels—will reduce drying costs for farmers who, because of the bad weather, are likely to suffer a considerable drop in yield.

### Farm ministers agree to differ

BY BRIDGET BLOOM

AGRICULTURE MINISTERS of the European Community ended a two-day meeting here yesterday with an agreement to disagree on whether environmental protection policies should be given a higher priority within the Common Agricultural Policy.

The Ministers were addressing the issue of agriculture's relationship to the environment for the first time and no decisions were expected from their informal meeting.

However, while all agreed on the importance of environmental protection, the 12 Ministers differed about the degree to which Common Agricultural Policy regulations should be extend to cover environmental problems.

The clearest divisions

emerged between the northern countries like Denmark, playing host to the meeting, where intensive agriculture is recognised to have harmful or polluting effects and is already strictly controlled by the Danish government and the Mediterranean countries, in particular, where the use of fertilisers or manure is steadily less and where concern for the environment, when it exists, centres on problems stemming from the depopulation of rural areas.

Clearly very few other countries would be willing to adopt the sort of stringent controls now in force in Denmark on a national basis, let alone extend them Community-wide.

But while Ministers discussed the key issues of the nature of environmental pollution, the

identity of its perpetrators and whether controls should be voluntary or compulsory or whether Community aid should available on an increasing scale, there were apparently no agreed answers.

Mr John MacGregor, British Agriculture Minister, was clear that Community action should be conceived with "great sensitivity" to members' differences and binding legislation which could not be made to stick should be avoided.

He also pointed out that additional cash aid for environmental issues could impose unacceptable burdens on the EC budget.

Neither Mr Ignaz Kiechle, the German Minister nor Mr Francois Guillaume, whose

attitude to the whole environmental question was described as "defensive," wanted to see the extension of compulsory EC regulations on the environment while all three ministers noted that on the whole farmers were not the polluters but the protectors of the environment.

The Ministers agreed that the European Commission will propose further studies of what has been done within the Community so far on environmental issues and on suggestions for future action.

It will also further examine suggestions made by individual Ministers including that of Mr Guillaume that the Community should give more support to the production of bio-ethanol, mainly from cereals.

### Cocoa falls sharply

By David Blackwell

COCOA PRICES fell steeply in London yesterday as delegates to the International Cocoa Organisation (ICCO) continued to seek an agreement on the operation of its price stabilisation system.

The December contract on the London Futures and Options Exchange (Fox) fell £29 to close at £1,214.50 a tonne—the lowest closing level since April 12, 1983.

ICCO delegates are meeting for the second time to wrestle with the problems of setting buying and selling prices for the organisation's buffer stock manager. They failed to agree in July on a revised floor price when prices unexpectedly started to recover after a steady decline.

Until delegates reach agreement the buffer stock manager is unable to intervene, although the cocoa price as measured in Special Drawing Rights (SDRs) fell yesterday to 1,576.65 a tonne. This is well below the present 1,600 SDR floor level under which he bought 75,000 tonnes, the maximum permitted, in May and June.

Consumer delegates want to see the floor level lowered, while producers are arguing that it should remain the same.

### Plant closure lifts germanium

BY DAVID OWEN IN TORONTO AND DAVID BLACKWELL IN LONDON

THE PRICE of germanium has risen sharply this week following the closure by Vancouver-based Musto Explorations of its Apex gallium/germanium production and processing complex

Mr Art Lew, company treasurer. "We estimate that we will be down for at least four months while plant modifications take place."

The Apex plant, which came on stream late in 1985, is capable of producing some 100 kg of gallium and 17,750 kg of germanium per annum. It is unique in being specifically built to produce the two metals, which are usually derived as by-products of gallium from the production of aluminium, and

germanium from the production of copper and zinc.

Its impact on the germanium market was immediate, according to Mr Doug Hulse, of Wogam Resources, London's leading strategic metals dealer. It was expected to produce 30 tonnes of the metal a year, when the world market is for 180 tonnes, and prices of germanium dioxide fell from \$450 to about \$350 a kilo.

But its rate of recovery of the metal was far lower than expected, and prices were hovering around \$400 a kilo last week.

However, news of the shutdown has pushed prices to \$450 a kilo this week.

Traders expect the shutdown to last considerably longer than the four months announced by Musto. The month's increase in prices could be sustained, particularly as China has switched this year—from being a net exporter, to a net importer of germanium, which is used in the production of infrared lenses and fibre optics.

Gallium prices are historically low at the moment, at around \$350 a kilo. Gallium arsenide is used to make computer chips which react much faster than silicon chips, and are thus in demand for military computers.

### Floods cut jute crop but raise quality

BY SAYED KAMALUDDIN IN DHAKA

THE WIDESPREAD floods which have wrought havoc in Bangladesh have also helped to improve the quality of the country's raw jute production.

Mr Khandaker Asaduzzaman, permanent secretary to the jute ministry, said that the increased availability of flowing water had helped farmers to improve the

quality while processing the crop after harvesting.

The floods have forced early harvesting of the jute crop—over 60 per cent has already been harvested—which has affected the length of its fibres. On top of that over 500,000 bales have been lost in the floods. The Government has revised

jute production figures to 4m bales from an earlier estimate of 4.5m bales.

With a carry-over of 3.8m bales from last season, however, there would not be any problem in meeting the local raw jute consumption of 3m bales and an estimated export demand of 2.3m bales, Mr Asaduzzaman

said. World raw jute demand has been estimated at 2.7m bales so there should be a carry-over of 1.8m bales, or 1.6m million bales of buffer

One million bales of buffer

While the Jute Ministry has revised an estimated \$82m project to produce pulp for paper mills from jute cuttings, sum-afoosed H3hdm

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## CURRENCIES, MONEY &amp; CAPITAL MARKETS

## FOREIGN EXCHANGES

## Central banks help dollar

THE DOLLAR finished little changed from Monday's closing levels as investors kept on the sidelines ahead of Friday's release of US trade figures. Central banks were active supporters of the dollar but only on a modest scale and this was seen as a follow up to comments by Mr Karl Otto Poehl, president of the West German Bundesbank, suggesting that the Louvre accord still intended to keep the dollar steady.

The West German Bundesbank gave some assistance to the dollar in the open market, followed by Dutch and Swiss central banks as well as the Bank of Japan. The Bank of England bought dollars but sold D-marks instead of sterlings.

The Bank of France was also active, but sold D-marks for francs in an attempt to relieve some of the pressure on the weaker franc. Some of the EMS while the general election in Denmark showed signs of being a cliff hanger.

As far as the US dollar was concerned many speculators were sceptical, suggesting that it was relatively easy to control the US unit as the moment because no one was really trying to sell it. If the majority of US trade figures prove to be a disappointment, the token efforts made by central banks today would, if repeated, be swept aside.

Ahead of Friday's figures most traders were content to remain on the sidelines. The dollar closed at DM1.7925 from DM1.7922 and Y141.70 compared with Y141.75. Elsewhere it finished at SF1.4820 from SF1.4850 and FF1.5050, unchanged from Monday. On Bank of England figures, the dollar's

& IN NEW YORK

Sept. 8	Latest	Previous Close
5 Sept. —	1.6550-1.6600	1.6545-1.6555
1 month	0.56-0.58	0.57-0.58
3 months	1.05-1.07	1.05-1.07
12 months	1.25-1.27	1.25-1.27

Forward premiums and discounts apply to the US dollar.

## STERLING INDEX

Sept. 8	Latest	Previous Close
8.30 am —	73.3	73.1
9.00 am —	73.3	73.1
9.30 am —	73.2	73.1
11.00 am —	73.1	73.2
1.00 pm —	73.1	73.2
2.00 pm —	73.1	73.2
3.00 pm —	73.2	73.1
4.00 pm —	73.2	73.3

Changes are for Ecu, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

Forward premiums and discounts apply to the Ecu.

## POUND SPOT—FORWARD AGAINST THE POUND

Sept. 8 Day's spread Close One month p.a. Three months p.a.

US 1.6550-1.6600 0.37-0.34 2.97 1.06-1.07 2.49

Canada 1.3540-1.3555 0.35-0.36 2.97 1.11-1.12 2.49

Denmark 0.64-0.67 0.34-0.35 2.97 1.11-1.12 2.49

Germany 1.14-1.14 0.34-0.35 2.97 1.11-1.12 2.49

Ireland 1.11-1.12 0.34-0.35 2.97 1.11-1.12 2.49

Italy 2.25-2.26 0.34-0.35 2.97 1.11-1.12 2.49

Japan 1.14-1.15 0.34-0.35 2.97 1.11-1.12 2.49

Switzerland 1.40-1.41 0.34-0.35 2.97 1.11-1.12 2.49

Belgium 1.25-1.26 0.34-0.35 2.97 1.11-1.12 2.49

Spain 1.25-1.26 0.34-0.35 2.97 1.11-1.12 2.49

Portugal 1.25-1.26 0.34-0.35 2.97 1.11-1.12 2.49

Austria 1.25-1.26 0.34-0.35 2.97 1.11-1.12 2.49

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## WORLD MARKETS

## FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co.  
Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		TUESDAY SEPTEMBER 8 1987				MONDAY SEPTEMBER 7 1987				DOLLAR INDEX	
US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1987 High	1987 Low	Year ago (approx)	
Australia (93)	170.35	+0.5	152.19	155.39	2.40	169.50	151.38	91.65	101.62	85.53	77.54
Austria (6)	98.35	+0.0	87.86	91.65	2.25	98.75	87.94	91.65	101.62	99.92	92.92
Belgium (48)	130.13	-2.2	116.25	120.18	3.95	133.05	118.23	122.88	134.87	96.19	92.40
Canada (129)	134.96	+1.2	120.57	120.57	3.20	134.96	120.57	120.57	120.57	100.10	101.15
Denmark (39)	103.03	+1.2	112.52	117.45	2.41	123.58	110.19	115.99	124.83	98.18	92.04
France (121)	115.72	-0.1	103.39	106.83	2.59	115.86	103.48	106.96	121.22	98.39	96.20
West Germany (92)	100.66	+0.3	89.93	93.80	2.02	100.37	89.64	93.51	104.93	84.00	94.34
Hong Kong (45)	144.12	-1.6	128.75	144.32	2.48	146.48	130.82	146.62	147.36	96.89	78.71
Ireland (14)	145.49	+0.1	129.98	137.98	2.40	146.38	129.98	137.98	147.49	93.52	84.50
Italy (76)	87.73	-0.1	78.37	81.25	2.25	87.35	86.13	82.25	84.82	82.00	82.12
Japan (100)	127.87	+2.5	117.97	131.41	0.52	124.81	120.05	121.65	121.65	100.00	98.44
Malaysia (36)	178.87	+2.5	159.80	172.80	2.06	174.56	159.90	168.64	193.64	98.24	92.51
Mexico (14)	370.63	+4.9	348.99	445.13	0.46	372.29	613.00	390.63	499.72	57.71	52.92
Netherlands (37)	125.00	+0.8	111.67	115.10	3.90	124.00	110.75	114.21	131.41	99.65	100.00
New Zealand (24)	132.71	+0.4	118.56	120.30	2.20	122.28	117.30	118.56	120.30	93.93	67.77
Norway (24)	179.04	+0.4	157.95	157.95	1.70	179.04	157.94	179.04	179.04	100.00	94.54
Spain (47)	153.52	+0.2	126.26	135.03	1.48	161.93	151.16	174.28	174.28	99.29	98.92
South Africa (61)	167.46	-0.1	167.48	167.48	2.69	187.66	167.60	167.60	187.66	100.00	100.17
Sweden (33)	161.12	+0.8	143.94	146.84	2.69	159.92	145.72	161.12	161.12	100.00	99.18
United Kingdom (333)	131.45	+0.3	117.43	123.03	1.88	131.11	117.10	122.72	131.45	90.85	95.09
United States (588)	107.53	-0.9	96.07	105.41	1.25	107.53	105.41	107.53	107.53	100.00	100.43
USA (588)	120.07	-0.1	120.25	120.50	2.22	120.50	120.30	120.50	120.87	99.45	100.00
The World Index (2404)	135.34	-0.2	120.91	127.44	2.00	135.67	121.17	127.78	139.73	100.00	99.61

Base values: Dec 31, 1986 = 100  
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## EUROPEAN OPTIONS EXCHANGE

Series	Nov 87	Feb 88	May 88	Vol.	Last	Vol.	Last	Vol.	Last	Stock
GOLD C	61	11	27	22	10	29.50	20	50	52.57	
GOLD C	130	15	25	14.50	10	28.00	20	50	29.50	
GOLD P	370	470	470	0.50	—	—	—	—	—	
GOLD P	530	530	530	0.50	—	—	—	—	—	
GOLD P	110	110	110	4.00	30	4.00	30	8	8	
GOLD P	440	12	6	8	8	8	8	14	14	

Series	Sept 87	Dec 87	Mar 88
SILVER C	5250	—	15 40
SILVER C	—	15 40	—
SILVER C	5747	—	—
DEC 87	—	Mar 88	June 88
FLY C	FL330	—	20 5.30
FLY C	—	20 5.30	—
FLY C	FL335.34	—	—

Series	Sept 87	Oct 87	Nov 87
FLY C	FL200	12	2.60
FLY C	FL205	20	0.60
FLY C	FL210	25	0.60
FLY C	FL215	25	0.60
FLY C	FL220	25	0.60
FLY C	FL225	25	0.60
FLY C	FL230	25	0.60
FLY C	FL235	25	0.60
FLY C	FL240	25	0.60
FLY C	FL245	25	0.60
FLY C	FL250	25	0.60
FLY C	FL255	25	0.60
FLY C	FL260	25	0.60
FLY C	FL265	25	0.60
FLY C	FL270	25	0.60
FLY C	FL275	25	0.60
FLY C	FL280	25	0.60
FLY C	FL285	25	0.60
FLY C	FL290	25	0.60
FLY C	FL295	25	0.60
FLY C	FL300	25	0.60
FLY C	FL305	25	0.60
FLY C	FL310	25	0.60
FLY C	FL315	25	0.60
FLY C	FL320	25	0.60
FLY C	FL325	25	0.60
FLY C	FL330	25	0.60
FLY C	FL335	25	0.60
FLY C	FL340	25	0.60
FLY C	FL345	25	0.60
FLY C	FL350	25	0.60
FLY C	FL355	25	0.60
FLY C	FL360	25	0.60
FLY C	FL365	25	0.60
FLY C	FL370	25	0.60
FLY C	FL375	25	0.60
FLY C	FL380	25	0.60
FLY C	FL385	25	0.60
FLY C	FL390	25	0.60
FLY C	FL395	25	0.60
FLY C	FL400	25	0.60
FLY C	FL405	25	0.60
FLY C	FL410	25	0.60
FLY C	FL415	25	0.60
FLY C	FL420	25	0.60
FLY C	FL425	25	0.60
FLY C	FL430	25	0.60
FLY C	FL435	25	0.60
FLY C	FL440	25	0.60
FLY C	FL445	25	0.60
FLY C	FL450	25	0.60
FLY C	FL455	25	0.60
FLY C	FL460	25	0.60
FLY C	FL465	25	0.60
FLY C	FL470	25	0.60
FLY C	FL475	25	0.60
FLY C	FL480	25	0.60
FLY C	FL485	25	0.60
FLY C	FL4		



## FT UNIT TRUST INFORMATION SERVICE







## LONDON STOCK EXCHANGE

## Equity market advance reversed late by sharp setback in early Wall Street trade

Account Dealing Dates  
Option  
\*First Declara. Last Account  
Dealing. tions Dealing Day  
Aug 24 Sept 10 Sept 11 Sept 21  
Sept 14 Sept 25 Sept 26 Oct 1  
Sept 22 Oct 1 Oct 2 Oct 19  
\* New Warrant issues may take place  
from 9.00 am two business days earlier.

The better tone established by UK equities since the beginning of the current trading Account showed little sign of faltering until Wall Street resumed weakly from the Labor Day holiday yesterday. Fresh futures-related sell programmes knocked the Dow Jones average down over 40 points shortly after the opening and leading shares in London lost a point. The FTSE 100 index lost a gain, which at best was 11.7, to close 6.5 down on the day at 2275.0.

It is apparent that Lucas is preparing to listen to offers for some of its operations and talks to this end were "ongoing" according to the group's spokesman.

Poor interim results from British Aerospace appeared to have been discounted following a recent downgrading of profits forecasts from a number of analysts. The BAEs profit was advanced to 320p, before settling at 300p, a figure higher on balance at 50p, helped by the view taken in some quarters that the worst may now be over for the group. Some 7.5m shares changed hands.

Dunhill, the luxury consumer products group, dipped to 233p before closing only 4 off on balance at 230p as BZW issued a "take profit" advice. The securities house said that the BAEs main business results, currently sitting just over 50 per cent of the Dunhill equity—is unlikely to be a factor in holding "because of its recently reaffirmed philosophy of having outside shareholders in affiliates."

Sentiment was also affected by consideration of the resignation of managing director Tony Greener who is to join Gitanes from the start of October as MD of the United Distillers subsidiary.

Merchant bank Hill Samuel fell dramatically and closed a net 20 off at 625p following news that the two heads of the bank's Corporate Finance Department had been dismissed for "conducting unauthorised discussions with a third party over the future of their department."

Hill Samuel were recently involved in takeover talks with Union Bank of Switzerland which were subsequently abandoned by UBS who said they were only interested in the merchant bank and wholesale part of Hill Samuel's investment management side.

Two Australian groups control sizeable stakes in Hill Samuel. Ray Adler's FAI with a near-13 per cent stake and Kerry Packer's Consolidated Press with a near-13 per cent stake.

The two banks included an outstanding feature in Barclays which moved up to 14 to 565p, still helped by the recent buy recommendation from securities house EBS. Lloyds touched 360p before

## FINANCIAL TIMES STOCK INDICES

	Sep. 8	Sep. 7	Sep. 4	Sep. 3	Sep. 2	Year ago	1987	Since Completion
Government Secs	85.86	85.82	85.72	85.00	85.66	87.76	93.32	84.93
Fixed Interest	91.60	92.35	92.18	92.20	92.24	94.25	99.12	90.23
Ordinary	1775.2	1788.5	1782.1	1774.5	1763.2	1733.7	1754.2	1705.4
Gold Mines	454.2	458.5	451.2	452.8	444.9	315.4	1,926.2	1,320.2
Ord. Div. Yield	3.33	3.26	3.27	3.26	3.28	4.17	1.97/2.0	1.97/2.0
Earnings Yld.% (Ord.)	8.22	8.05	8.07	8.06	8.06	9.60	15.23	13.75
P/E Ratio (Ord.)	14.94	15.25	15.21	15.23	15.25	12.79	15.23	14.77
SEAC Bargains (5 pm)	33,427	31,533	34,432	33,061	29,106	—	1,057.39	933.11
Equity Turnover (Est.)	—	804.47	1,057.39	933.11	120.40	422.96	—	—
Equity Bargains	—	35.72	35.70	31.43	35.00	22.25	—	—
Shares Traded (m)	—	506.5	446.5	—	194.3	—	—	—
S.E. ACTIVITY								
Indices			Sep. 7	Sep. 3				
Gilt Edged Bargains			93.16	110.21				
Equity Bargains			251.9	251.5				
Equity Value			162.64	173.73				
Gilt Edged Bargains			108.9	110.0				
Equity Bargains			226.8	221.1				
Equity Value			209.4	207.4				

Opening	10 a.m.	11 a.m.	Noon	1 p.m.	2 p.m.	3 p.m.	4 p.m.
1792.3	1791.1	1793.1	1791.0	1791.4	1790.5	1785.3	1779.9

Day's High 1794.8 Day's Low 1775.2, Bank 100 Govt. Secs 150/26, Fired Int. 1922, Ordinary 17/35, Gold Mines 12/95, SE Activity 17/4, \*Hill 14/65, 1 Corrected figure.

London REPORT AND LATEST SHARE INDEX TEL. 01-244 8026

closing a net 8 firmer at 358p but NatWest drifted back on lack of interest to close 4 cheaper at 715p. Midland were much quieter after the excitement caused by the disclosure of Hanson Trust's 5.8 per cent stake in the group. Another block of 7.4m shares was another reason to a possible predator along with the rump of the rights issue. Midland dropped 5 to 50p with turnover running at 3.9m shares. Royal Bank of Scotland burst into prominence and spurted 15 to 399p, after 403p, with a number of substantial trades contributing to a total turnover of 2.2m shares. Scrimgeour Vickers were said to be persistent buyers of the stock which responded to vague takeover rumours. Merchant banks showed. RBS and Jardine Matheson both rose 7 to 367p, while NatWest also rose 7 to 378p, while the latter was being循環化. It is apparent that the far east buyer, from either Hong Kong or Japan, had been accumulating the shares for around the last two weeks and had built up a stake approaching the 5 per cent mark. But bid rumours were being discounted—the Government holds a golden share in C & W and there is a restriction on future shareholdings of over 15 per cent.

Government bonds also experienced an early flush, tracking the tick in gilt futures, before settling on currency influences. Commodity prices, including the Bank of England, selling marks for dollars was not taken too seriously in currency markets and sterling regained most of a midday fall.

Breweries made further modest progress following another subdued trade. Bass, still rated at the most attractive stock in the sector by many followers,

put on 5 more to 979p. Dealers are expecting considerable criticism of Telecoms at the agm also taking place today.

Richard Westgarth featured a rise of 7 to 31p in the wake of news that Britannia Security Group had increased its stake in the company from 14.9 per cent to 19.8 per cent. IMI, down 9 to 283p, ran profit-taking despite announcing good interim figures; Buyers continued to support AMF, Barker ahead of the group's half-year statement and the share price advanced 10 more to 768p.

Food Retailers made an irregular showing. J. Sainsbury attracted support on talk of a broker's recommendation and touched 111p, while Tesco closed 6 higher at 270p, prior to closing 6 higher at 269p. Tesco's profit-taking was 11 to 551p. Life assurance showed Prudential steady at 101p ahead of today's interim figures. BZW is going to 230p, with last time's estimate of 220p, and Greenwell with 2.5% still boosted by the recent excellent figures. A stock shortage lifted Guardian Royal 2 to 101p. Inkers and persistent selling by Savory Millen left Willis Faber 3 down at 375p and Stewart Wrightson 14 off at 365p.

Telecoms, which had been循環化, was 14/65p, 1 corrected figure.

SAWYER Hotel revealed good interim figures plus an optimistic statement and rose to 635p.

International stocks finished the day on a quiet dull note in the wake of the early setback on Wall Street. Disappointing interim figures

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## NEW HIGHS AND LOWS FOR 1987

NEW HIGHS (66)		NEW LOWS (66)	
PAPERS (1)		PROPERTY (1)	
SHIPPING (1)		SOUTH AFRICANS (1)	
C.I. BANKS (2)		TRUSTS (1)	
C. & J. (1)		OILS (1)	
BUILDINGS (1)		MINES (6)	
C. & G. (1)		THIRD MARKET (2)	
SOURCES (2)		ELECTRICALS (1)	
S. & G. (1)		FOODS (1)	
STORES (1)		ADMITTED COMPANIES (1)	
SHOPS (1)		SHOP. (1)	
ELECTRICALS (1)		TELECOMS (1)	
INDUSTRIALS (1)		INDUSTRIES (19)	
HOTELS (1)		LEISURE (1)	
INSURANCE (1)		MOTORIS (1)	
NEWSPAPERS (1)		MUSIC (1)	

NEW HIGHS (66)		NEW LOWS (66)	
PAPERS (1)		PROPERTY (1)	
SHIPPING (1)		SOUTH AFRICANS (1)	
C.I. BANKS (2)		TRUSTS (1)	
C. & J. (1)		OILS (1)	
BUILDINGS (1)		MINES (6)	
C. & G. (1)		THIRD MARKET (2)	
SOURCES (2)		ELECTRICALS (1)	
STORES (1)		ADMITTED COMPANIES (1)	
SHOPS (1)		SHOP. (1)	
ELECTRICALS (1)		TELECOMS (1)	
INDUSTRIALS (1)		INDUSTRIES (19)	
HOTELS (1)		LEISURE (1)	
INSURANCE (1)		MOTORIS (1)	
NEWSPAPERS (1)		MUSIC (1)	

Source: Financial Times, 1987

Stock: London Stock Exchange

Price: Last price of 1987

High: High price of 1987

Low: Low price of 1987

Change: Change in price of 1987

Dividend: Dividend paid in 1987



## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

ENTER CIGARETTES



# Marlboro

20 CLASS A CIGARETTES

## NYSE COMPOSITE CLOSING PRICES

## AMEX COMPOSITE CLOSING PRICES

12 Month P/S  
High Low Stock Div. Val. E 100m Hg  
**Continued from Page 46**

**OVER-THE-COUNTER** *Nasdaq national market, closing price*

### ***Nasdaq national market, closing price***

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and

a-dividend also extra(s). b-annual rate of dividend plus stock dividend. c-liquidating dividend. d-called. d-new yearly dividend. e-dividend declared or paid in preceding 12 months. g-dividend in Canadian funds, subject to 15% non-residence tax. h-dividend declared after split-up or stock dividend. i-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. k-dividend declared or paid this year, an accumulative issue with dividends in arrears. n-new issue in the last 62 weeks. The high-low range begins with the start of trading, nd-next day high-low. P/E-price-earnings ratio. r-dividend rate.

long, no-not day delivery. PE-price-earnings ratio. P+/- price declared or paid in preceding 12 months, plus stock dividend. S-stock split. Dividends begin with date of split, 1/s - 10/s. t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date. u-low year high, v-trading halted, w-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies. wd-distributed. wi-when issued. ww-with warrants. x-ex-dividend or ex-rights. xds-ex-distribution, xsw-without warrants. y-ax-dividend and sales in. z-yid-yield. z-codes in full.

runos	20	29	974	23 <sup>+</sup>	22 <sup>+</sup>	23 <sup>+</sup>	-	-	Elane	100	451	21 <sup>+</sup>	19 <sup>+</sup>	20	-	infoc	51	322	25 <sup>+</sup>	25 <sup>+</sup>	25 <sup>+</sup>	-	Advent	23	23	13 <sup>+</sup>	13 <sup>+</sup>	13 <sup>+</sup>	-	
softT	14	100	16 <sup>+</sup>	15 <sup>+</sup>	15 <sup>+</sup>	15 <sup>+</sup>	-	-	Scicots	35	153	184 <sup>+</sup>	171 <sup>+</sup>	18	-	infomx	44	183	27 <sup>+</sup>	27 <sup>+</sup>	27 <sup>+</sup>	-	Altiris	1441	131	2	2	2	-	
nhm	24	20	222	26	21 <sup>+</sup>	26 <sup>+</sup>	-	-	Elctmg	18	429	154 <sup>+</sup>	142 <sup>+</sup>	151 <sup>+</sup>	-	InfoFss	82	603	29 <sup>+</sup>	29 <sup>+</sup>	29 <sup>+</sup>	-	NECC	23	195	18 <sup>+</sup>	18 <sup>+</sup>	18 <sup>+</sup>	-	
arts	50	45	12 <sup>+</sup>	12	12	12	-	-	Emulex	26	604	75 <sup>+</sup>	72 <sup>+</sup>	75 <sup>+</sup>	-	inovate	56	168	191 <sup>+</sup>	191 <sup>+</sup>	191 <sup>+</sup>	-	NwEq	64	368	22 <sup>+</sup>	21 <sup>+</sup>	21 <sup>+</sup>	-	
MA	1.10	37	101	414	404 <sup>+</sup>	404 <sup>+</sup>	-	-	Encore	1040	336	33 <sup>+</sup>	34 <sup>+</sup>	34 <sup>+</sup>	-	Insphcs	131	208	261 <sup>+</sup>	251 <sup>+</sup>	261 <sup>+</sup>	-	NwHwSy	17	1782	104 <sup>+</sup>	103 <sup>+</sup>	103 <sup>+</sup>	-	
softWd	37	676	13	12 <sup>+</sup>	12 <sup>+</sup>	12 <sup>+</sup>	-	-	EngCrv	1798	161 <sup>+</sup>	133 <sup>+</sup>	143 <sup>+</sup>	112 <sup>+</sup>	-	Instgr	26	127	107 <sup>+</sup>	107 <sup>+</sup>	107 <sup>+</sup>	-	Neutrds	53	55	52 <sup>+</sup>	52 <sup>+</sup>	52 <sup>+</sup>	-	
C	C	C	C	C	C	C	C	C	InfraF	203	377	84 <sup>+</sup>	76 <sup>+</sup>	81 <sup>+</sup>	-	Insttr	38	309	148 <sup>+</sup>	134 <sup>+</sup>	14 <sup>+</sup>	-	NECrt	33	152	22 <sup>+</sup>	21 <sup>+</sup>	21 <sup>+</sup>	-	
CC	27	776	10	9 <sup>+</sup>	9 <sup>+</sup>	9 <sup>+</sup>	-	-	InfraF	212	212 <sup>+</sup>	17 <sup>+</sup>	17 <sup>+</sup>	17 <sup>+</sup>	-	InfoDv	63	204	17 <sup>+</sup>	17 <sup>+</sup>	17 <sup>+</sup>	-	NEvBk	40	438	148 <sup>+</sup>	138 <sup>+</sup>	148 <sup>+</sup>	-	
DC	9	134	20 <sup>+</sup>	20 <sup>+</sup>	20 <sup>+</sup>	20 <sup>+</sup>	-	-	Endecco	19	352	214 <sup>+</sup>	204 <sup>+</sup>	214 <sup>+</sup>	-	IntgGen	97	306	111 <sup>+</sup>	102 <sup>+</sup>	105 <sup>+</sup>	-	NE Bus	48	23	67	35 <sup>+</sup>	25 <sup>+</sup>	-	
FS	9	53	17 <sup>+</sup>	16 <sup>+</sup>	16 <sup>+</sup>	16 <sup>+</sup>	-	-	EnvPub	10	14	127	253 <sup>+</sup>	241 <sup>+</sup>	-	Intel	12758	534	52	53	53	-	NhM	48	13	294	23	211 <sup>+</sup>	-	
ML	22	1273	31	28 <sup>+</sup>	29 <sup>+</sup>	29 <sup>+</sup>	-	-	EnvrB	14	627	125 <sup>+</sup>	124 <sup>+</sup>	124 <sup>+</sup>	-	Intehrt	1336	164 <sup>+</sup>	157 <sup>+</sup>	161 <sup>+</sup>	161 <sup>+</sup>	-	NMISB	20	10	110	25	24 <sup>+</sup>	-	
JCInt	.16	16	1327	24 <sup>+</sup>	23 <sup>+</sup>	23 <sup>+</sup>	-	-	EnvScpAtb	75	606	84 <sup>+</sup>	d 7 <sup>+</sup>	72 <sup>+</sup>	-	Intlw92	407	183	17 <sup>+</sup>	17 <sup>+</sup>	17 <sup>+</sup>	-	NwldBk	30	15	135	26 <sup>+</sup>	25 <sup>+</sup>	-	
J/N	21	1422	26 <sup>+</sup>	27 <sup>+</sup>	27 <sup>+</sup>	27 <sup>+</sup>	-	-	EnvSp	92	11	46	26 <sup>+</sup>	26 <sup>+</sup>	-	Intnrl	26	15	706	251 <sup>+</sup>	231 <sup>+</sup>	231 <sup>+</sup>	-	Newpt	65	20	263	114 <sup>+</sup>	114 <sup>+</sup>	-
N	50	1805	17 <sup>+</sup>	16 <sup>+</sup>	17	17	-	-	EnvTc	16	956	354 <sup>+</sup>	36 <sup>+</sup>	36 <sup>+</sup>	-	Intph	25	3990	283 <sup>+</sup>	271 <sup>+</sup>	271 <sup>+</sup>	-	NichHm	9	52	12	114 <sup>+</sup>	113 <sup>+</sup>	-	
onySc.20s	21	571	454 <sup>+</sup>	454 <sup>+</sup>	454 <sup>+</sup>	454 <sup>+</sup>	-	-	EnvSut	19	627	30 <sup>+</sup>	29 <sup>+</sup>	29 <sup>+</sup>	-	Intrltd	150	840	19	17 <sup>+</sup>	18	-	Nike	8	40	22	3200	204 <sup>+</sup>	204 <sup>+</sup>	
ntdb	27	1059	134 <sup>+</sup>	12 <sup>+</sup>	12 <sup>+</sup>	12 <sup>+</sup>	-	-	ExcelBc.20s	200	121 <sup>+</sup>	12	12	-	Intmec	22	119	145 <sup>+</sup>	141 <sup>+</sup>	141 <sup>+</sup>	-	Nobel	41r	4	187	14	124 <sup>+</sup>	13		
algene	12	111 <sup>+</sup>	-	-	Excelin	40	248	141 <sup>+</sup>	134 <sup>+</sup>	135 <sup>+</sup>	-	IntmC	18	198	173 <sup>+</sup>	169 <sup>+</sup>	167 <sup>+</sup>	-	Nordes	.18	31	4806	321 <sup>+</sup>	31	314 <sup>+</sup>					
algic	309	12	121 <sup>+</sup>	111 <sup>+</sup>	121 <sup>+</sup>	121 <sup>+</sup>	-	-	Exovir	207	131 <sup>+</sup>	121 <sup>+</sup>	127 <sup>+</sup>	-	IntAm	10	445	41 <sup>+</sup>	37 <sup>+</sup>	4	-	NorskB	35	583	37	364 <sup>+</sup>	364 <sup>+</sup>	-		
algic	188	7	64 <sup>+</sup>	64 <sup>+</sup>	64 <sup>+</sup>	64 <sup>+</sup>	-	-	Explns	19	147	17 <sup>+</sup>	161 <sup>+</sup>	161 <sup>+</sup>	-	IntClin	35	1206	19	183 <sup>+</sup>	183 <sup>+</sup>	-	NASB	410	21	2	2	2	-	
any	.16	1717	11 <sup>+</sup>	11	11	11	-	-	F	F	F	F	F	F	F	IntGme	55	141	114 <sup>+</sup>	112 <sup>+</sup>	112 <sup>+</sup>	-	NASB	410	21	2	2	2	-	
amBS	385	11	163 <sup>+</sup>	113 <sup>+</sup>	113 <sup>+</sup>	113 <sup>+</sup>	-	-	IntKing	33	814	23	221 <sup>+</sup>	221 <sup>+</sup>	-	IntLs	19	812	19	181 <sup>+</sup>	184 <sup>+</sup>	-	NtFist	32	54	177	145 <sup>+</sup>	45	45 <sup>+</sup>	
anoni	1.18e	21	341	381 <sup>+</sup>	373 <sup>+</sup>	373 <sup>+</sup>	-	-	IntLs	19	812	19	181 <sup>+</sup>	184 <sup>+</sup>	-	NwNG	156	11	142	204	191 <sup>+</sup>	191 <sup>+</sup>								
anonic	36	478	313 <sup>+</sup>	294 <sup>+</sup>	30 <sup>+</sup>	30	-	-	IntMobi	347	13	13	13	13	-	NwNLf	98	8	741	28 <sup>+</sup>	27 <sup>+</sup>	28								
ndtD.08b	16	46	20 <sup>+</sup>	20	20	20	-	-	Intn	1389	194 <sup>+</sup>	191 <sup>+</sup>	186 <sup>+</sup>	186 <sup>+</sup>	-	NwNv.10e	98	849	12	114 <sup>+</sup>	117 <sup>+</sup>	-								
reeC	22	507	114 <sup>+</sup>	101 <sup>+</sup>	11	11	-	-	Invest.	150	254	124 <sup>+</sup>	12	12	-	NovaPh	3329	151 <sup>+</sup>	147 <sup>+</sup>	147 <sup>+</sup>	147 <sup>+</sup>	-								
reeC.07e	31	300	274 <sup>+</sup>	274 <sup>+</sup>	274 <sup>+</sup>	274 <sup>+</sup>	-	-	Intomeg	462	27 <sup>+</sup>	27 <sup>+</sup>	27 <sup>+</sup>	27 <sup>+</sup>	-	Novells	41	1216	214 <sup>+</sup>	20 <sup>+</sup>	21 <sup>+</sup>	-								
reseys	21	2043	16 <sup>+</sup>	15 <sup>+</sup>	15 <sup>+</sup>	15 <sup>+</sup>	-	-	Intomig	12	56	85 <sup>+</sup>	85 <sup>+</sup>	85 <sup>+</sup>	-	Novels	.40	27	617	29	27	-								
HCms	888	284 <sup>+</sup>	273 <sup>+</sup>	273 <sup>+</sup>	273 <sup>+</sup>	273 <sup>+</sup>	-	-	IntoYold.24a	56	43	1124 <sup>+</sup>	1111 <sup>+</sup>	1111 <sup>+</sup>	-	Numrc	.56	17	141	19	181 <sup>+</sup>	181 <sup>+</sup>								
ntBc.1.80	22	205	41 <sup>+</sup>	41 <sup>+</sup>	41 <sup>+</sup>	41 <sup>+</sup>	-	-	IntPtn	375	185 <sup>+</sup>	181 <sup>+</sup>	181 <sup>+</sup>	181 <sup>+</sup>	-	O	O	O	O	O	O	-								
ntBc.1.80	971	40	391 <sup>+</sup>	391 <sup>+</sup>	391 <sup>+</sup>	391 <sup>+</sup>	-	-	IntPtn.144	12	154	57	551 <sup>+</sup>	551 <sup>+</sup>	-	OMI	Cp	64	336	57 <sup>+</sup>	55 <sup>+</sup>	55 <sup>+</sup>	-							
ntBc.1.80	162	124 <sup>+</sup>	117 <sup>+</sup>	117 <sup>+</sup>	117 <sup>+</sup>	117 <sup>+</sup>	-	-	IntPiggleB	12	175	81	80 <sup>+</sup>	80 <sup>+</sup>	-	OMlPf		70	2134	204 <sup>+</sup>	211 <sup>+</sup>	-								
CCP	32	17	164 <sup>+</sup>	164 <sup>+</sup>	164 <sup>+</sup>	164 <sup>+</sup>	-	-	IntPiggleB	87	79 <sup>+</sup>	78 <sup>+</sup>	78 <sup>+</sup>	78 <sup>+</sup>	-	OglGp	.84	18	899	374 <sup>+</sup>	351 <sup>+</sup>	351 <sup>+</sup>								
ntBc.1.08	71	55	378	314 <sup>+</sup>	311 <sup>+</sup>	311 <sup>+</sup>	-	-	IntPnws	41	482	108 <sup>+</sup>	99 <sup>+</sup>	101 <sup>+</sup>	-	OglBay	1.40	16	251	247 <sup>+</sup>	247 <sup>+</sup>	-								
ngCms	1804	24 <sup>+</sup>	234 <sup>+</sup>	241 <sup>+</sup>	241 <sup>+</sup>	241 <sup>+</sup>	-	-	IntPngmx	738	45	43 <sup>+</sup>	43 <sup>+</sup>	41 <sup>+</sup>	-	OhCoCas.58	8	235	43	424 <sup>+</sup>	424 <sup>+</sup>	-								
ntwic	12	30	5568	29 <sup>+</sup>	28 <sup>+</sup>	28 <sup>+</sup>	-	-	IntPngn	374	184	164 <sup>+</sup>	174 <sup>+</sup>	114 <sup>+</sup>	-	OldKnb.8	9	435	244 <sup>+</sup>	244 <sup>+</sup>	244 <sup>+</sup>	-								
ntwic	55	86	261 <sup>+</sup>	261 <sup>+</sup>	261 <sup>+</sup>	261 <sup>+</sup>	-	-	IntPnk.76	11	1105	104 <sup>+</sup>	104 <sup>+</sup>	104 <sup>+</sup>	-	OldRep.81b	10	888	29	266 <sup>+</sup>	266 <sup>+</sup>	-								
ntwic	55	86	261 <sup>+</sup>	261 <sup>+</sup>	261 <sup>+</sup>	261 <sup>+</sup>	-	-	IntPnk.76	11	1105	104 <sup>+</sup>	104 <sup>+</sup>	104 <sup>+</sup>	-	Omnicr	88	1317	264 <sup>+</sup>	254 <sup>+</sup>	254 <sup>+</sup>	-								
ntwic	55	86	261 <sup>+</sup>	261 <sup>+</sup>	261 <sup>+</sup>	261 <sup>+</sup>	-	-	IntPnk.76	11	1105	104 <sup>+</sup>	104 <sup>+</sup>	104 <sup>+</sup>	-	Continued on Page A						-								

**Continued on Page 4**

# FINANCIAL TIMES

## WORLD STOCK MARKETS

### Rate worries add to holiday hangover

#### WALL STREET

A WIDELY HELD view that US interest rates would continue an upward course was a pervasive depressant as Wall Street returned yesterday from its Labor Day weekend, writes Gordon Cramb in New York.

With many participants absent by the time the half-point rise in the discount rate was brought in on Friday, a hangover of retail profit-taking among blue chip stocks resulted. Cautious at the opening, this escalated as it became clear that no rally could be established.

At the close the Dow Jones industrial average was down 16.26 at 2,545.12.

Mr Newton Zinder at brokers E. F. Hutton warned that "any first rally is likely to be followed by a pullback-test phase. There has been enough damage inflicted on individual stocks over the past couple of weeks to suggest that several weeks of rebuilding will be needed before the market can do anything sustainable on the upside".

IBM, the market leader which has been at the forefront of profit-taking this month, continued \$24 lower to \$158.50. Digital Equipment lost \$11 to \$104.00 as it prepared the launch of a new product range with a lavish spectacle aboard the QE2 in Boston harbour.

Cray Research, the supercomputer developer which was badly hit last week in the stock market following its decision to abandon its most advanced project, lost \$4 to \$56.50.

McGraw-Hill, the publisher around which intense takeover speculation has been swirling, advanced \$1.50 to \$83.

Amid the general air of gloom, a few special situations prompted price rises against the trend. The most prominent of these was GAF, the specialty chemicals and building products maker which the management is seeking to take private. Its shares passed the \$65.50 cash and debenture offer level to trade at \$66.40, up \$1.20.

McGraw-Hill Mining was \$1.50 better at \$80.40 as Mr T. Boone Pickens began his \$95-a-share tender offer. Monsmate Mining was off \$3 at \$45.75.

Casino World, the casino operator, firmed \$4 to \$23.90, showing little reaction to the halting of a recapitalisation plan. Instead it is planning a buyback of 31 percent of its equity at prices ranging from \$29.50 to \$34.

Merck dropped \$5 to \$208.00. It had been one of the best performers of the past fortnight because of the good industry response accorded to its new cholesterol agent.

In the consumer-related sectors, the Wisconsin-based brewer G. Heileman was at \$41.40, relinquishing \$3 of Friday's upward bound, but it remained significantly above the \$38-a-share offer made by Bond Corporation Holdings.

Toymaker Tonks fell \$1 to \$16.80 on fears about the debt load involved in its agreed bid for Kenner

Parker Toys. Against an offer price of \$51, Kenner Parker dipped \$4 to \$50. New World Entertainment, the rival survivor pushed out by the deal, was down \$4 at \$84.

Among the airlines Allegis, operator of United, slipped \$5 to \$39.50.

Friday's deal with Ladbroke for the disposal of Hilton International will hasten its return to a pure airline

stock. Texas Air was notable for a \$1.50 slide to \$25.40 - it had been to the fore in the latest round of fare discounting on domestic routes.

Elsewhere among transport issues, Santa Fe Southern Pacific at \$51 was \$5 lower as it moved to comply with a federal ruling by seeking the divestment of its Southern Pacific railway. Burlington Northern, another rail network operator as well as natural resources group, fell \$1.40 to \$73.40.

Ford, which bought the Aston Martin Lagonda marque and which is to sell passenger vehicles in Sweden, dropped \$1.70 to \$100. Chrysler, also planning European sales, was off \$1.10 to \$42.40 while General Motors lost \$1.40 to \$86.40.

Bankers Trust, filing for clearance to sell 3.5m shares into the market, fell \$2 to \$44.00. As the new interest rate levels for the US appeared not to find favour, Citicorp lost \$1.50 to \$58.00 and Manufacturers Hanover was down \$5 to \$30.40.

The long end of the government bond market saw no chance of regaining poise. The bellwether 30-year issue, carrying an 8% per cent coupon, lost a further 1.2 points to 92.2% where it yielded a towering 10.2% per cent.

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Cray Research, the supercomputer developer which was badly hit last week in the stock market following its decision to abandon its most advanced project, lost \$4 to \$56.50.

McGraw-Hill, the publisher around which intense takeover speculation has been swirling, advanced \$1.50 to \$83.

Amid the general air of gloom, a few special situations prompted price rises against the trend. The most prominent of these was GAF, the specialty chemicals and building products maker which the management is seeking to take private. Its shares passed the \$65.50 cash and debenture offer level to trade at \$66.40, up \$1.20.

McGraw-Hill Mining was \$1.50 better at \$80.40 as Mr T. Boone Pickens began his \$95-a-share tender offer. Monsmate Mining was off \$3 at \$45.75.

Casino World, the casino operator, firmed \$4 to \$23.90, showing little reaction to the halting of a recapitalisation plan. Instead it is planning a buyback of 31 percent of its equity at prices ranging from \$29.50 to \$34.

Merck dropped \$5 to \$208.00. It had been one of the best performers of the past fortnight because of the good industry response accorded to its new cholesterol agent.

In the consumer-related sectors, the Wisconsin-based brewer G. Heileman was at \$41.40, relinquishing \$3 of Friday's upward bound, but it remained significantly above the \$38-a-share offer made by Bond Corporation Holdings.

Toymaker Tonks fell \$1 to \$16.80 on fears about the debt load involved in its agreed bid for Kenner

Parker Toys. Against an offer price of \$51, Kenner Parker dipped \$4 to \$50. New World Entertainment, the rival survivor pushed out by the deal, was down \$4 at \$84.

Among the airlines Allegis, operator of United, slipped \$5 to \$39.50.

Friday's deal with Ladbroke for the disposal of Hilton International will hasten its return to a pure airline

stock. Texas Air was notable for a \$1.50 slide to \$25.40 - it had been to the fore in the latest round of fare discounting on domestic routes.

Elsewhere among transport issues, Santa Fe Southern Pacific at \$51 was \$5 lower as it moved to comply with a federal ruling by seeking the divestment of its Southern Pacific railway. Burlington Northern, another rail network operator as well as natural resources group, fell \$1.40 to \$73.40.

Ford, which bought the Aston Martin Lagonda marque and which is to sell passenger vehicles in Sweden, dropped \$1.70 to \$100. Chrysler, also planning European sales, was off \$1.10 to \$42.40 while General Motors lost \$1.40 to \$86.40.

Bankers Trust, filing for clearance to sell 3.5m shares into the market, fell \$2 to \$44.00. As the new interest rate levels for the US appeared not to find favour, Citicorp lost \$1.50 to \$58.00 and Manufacturers Hanover was down \$5 to \$30.40.

The long end of the government bond market saw no chance of regaining poise. The bellwether 30-year issue, carrying an 8% per cent coupon, lost a further 1.2 points to 92.2% where it yielded a towering 10.2% per cent.

With many participants absent by the time the half-point rise in the discount rate was brought in on Friday, a hangover of retail profit-taking among blue chip stocks resulted. Cautious at the opening, this escalated as it became clear that no rally could be established.

At the close the Dow Jones industrial average was down 16.26 at 2,545.12.

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